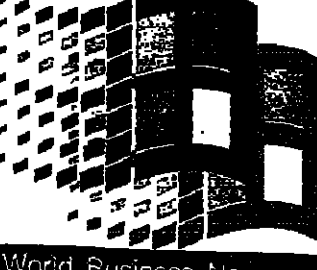


FINANCIAL TIMES



Technocops
Software pirates
turn violent

Page 10

Sound Money
The danger
of prophecy

Samuel Brittan, Page 12



Pop music
Jarring notes
at the party

Page 15



Canada
Ex-premier
fights back

Page 7

World Business Newspaper

THURSDAY NOVEMBER 23 1995

D8523A

Tokyo plans special body to rescue collapsing banks

The Japanese finance ministry will form a specialist organisation to rescue the country's collapsing banks in a move prompted by the discovery of greater losses than estimated at one of the institutions that collapsed this year. The body, modelled on the US group which disposed of bankrupt savings and loans institutions in the early 1990s, will take over the operations of banks that fail within the next five years. Page 14

Chrysler director quits board: Former Knorr head Joseph Antonini stepped down from the board of US carmaker Chrysler, deciding not to fight for re-election following opposition from major shareholder Kirk Kerkorian. Page 15

Lesson from Singapore: Former Barings trader Nick Leeson, blamed for accumulating huge trading losses which led to the collapse of the UK merchant bank, flew from Frankfurt to Singapore to face trial.

Warning on UK gas markets: North Sea gas producers were told by the British government to re-open negotiations on "take-or-pay" contracts with British Gas, or risk disrupting the UK gas market. Page 8

Dubinin to head Russian central bank: Sergei Dubinin (left), the acting finance minister sacked by President Boris Yeltsin last year after the crash of the rouble, was named by parliament as head of the Russian central bank. Mr Dubinin vowed to maintain the tight monetary policies which helped cut the monthly inflation rate from 17.8 per cent in January to 4.7 per cent last month. Page 14

Nestlé named Peter Brabeck as the successor to Helmut Maucher, chief executive for 14 years, ending long-running speculation about who would take over as head of the world's largest food group. Page 15; Lex, Page 14; Results, Page 16

Pakistan in \$600m IMF deal: The IMF and Pakistan have reached agreement on a \$600m standby loan to improve the country's foreign exchange reserves and restore its financial credibility. Page 6

Europe's 'Asian tiger': Britain was better placed than any other European state to compete with the Asian economies because of its taxation and government spending policies, social security secretary Peter Lilley claimed. Page 9

Q&A cruise compensation offer: Passengers who travelled on an ill-starred cruise aboard the Queen Elizabeth 2 last December are to be offered fresh terms of compensation by Cunard, the vessel's owner. Page 8

S Korean payments disclosed: South Korea's four biggest industrial conglomerates gave 40 per cent of the Won239bn (\$310m) collected from business groups by former South Korean President Roh Tae-woo during his 1988-93 term. Page 6

Peres sworn in as Israeli PM: Shimon Peres was sworn in as Israeli prime minister and called for a meeting with Syrian president Hafez al Assad over differences blocking a peace accord. Page 5

Middle East quake kills 10: An earthquake measuring 5.7 to 7.2 on the Richter scale shook the Middle East from Lebanon to the borders of Sudan, causing 10 deaths. Page 5

Blow for Banco Nacional investors: Shareholders in Brazil's Banco Nacional, bought by Unibanco, may see no return on their investments after legal safeguards protecting their interests were withdrawn. Page 18

Opec extends production freeze: Opec ministers agreed to freeze current oil output quotas, set in 1983, for six months from January 1. The extension into a third year is designed to defend weak oil prices, now below \$17 per barrel compared with an OPEC target of \$21.

New date for Clinton's Japanese visit: US President Bill Clinton may make a visit to Japan as early as January to replace the one he was forced to cancel abruptly this month, the White House said.

West guilty of 10 murders: British housewife Rosemary West was found guilty of killing 10 women and girls who were found dismembered and buried at her home in Gloucester, west England. West, 41, was sentenced to life imprisonment for each of the 10 murders, which included one of her daughters and a stepdaughter.

STOCK MARKET INDICES

New York Stock Exchange	5,047.38	(+23.84)
Dow Jones Ind. Av.	5,047.38	(+23.84)
NASDAQ Composite	1,204.21	(-0.70)
Europe and Far East		
FTSE 100	2,152.25	(-11.81)
Nikkei	14,238.84	(+144.48)

US LUNCHTIME RATES

3-month Treasury Bill	5.50%
Long Bond	7.00%
Gold	279.75

OTHER RATES

UK 5-year interest rate	6.11%
10-year interest rate	6.11%
France 10-year interest rate	6.11%
Germany 10-year interest rate	6.11%
Japan 10-year interest rate	6.11%

NORTH SEA OIL (Argus)

Brent 15-day Jan	\$16.82	(16.70)
------------------	---------	---------

Other Oil Prices

Crude Oil	\$16.82
Gasoline	\$1.10
Heating Oil	\$1.10

Other Commodities

Wheat	\$1.10
Corn	\$1.10
Soybeans	\$1.10

Other Financial Data

Gold	\$279.75
Silver	\$1.10
Palladium	\$1.10

Other Market Data

FTSE 100	2,152.25
Nikkei	14,238.84
DAX	2,152.25

European Commission optimistic on move towards single currency

Eight states 'on course' for Emu

By Lionel Barber in Brussels and Andrew Fisher in Frankfurt

The European Commission, in an upbeat assessment of the prospects for a single currency, yesterday said that eight countries, including Britain, France, and Germany, were on course to meet the Maastricht treaty's criteria for monetary union at the end of 1997.

But the optimism in Brussels contrasted with a more sober verdict on member states from the Frankfurt-based European Monetary Institute, the forerunner of the European Central Bank, which said that inadequate progress has been made this year.

The Commission, which also

released its autumn report on the EU economy, said that the recovery has lost "considerable" steam. Forecast growth this year was revised down to 2.7 per cent from 3.1 per cent, while growth of 2.6 per cent is expected next year.

Mr Yves-Thibault de Silguy, economic and monetary affairs commissioner, suggested that economic fundamentals were in place for sustained growth. He said reductions in deficits were necessary independent of the goal of monetary union, but it was also "the key to monetary union."

The EMI report on monetary union called for firm action to reduce budget deficits. It warned that most of the 15 EU member

states would have to do significantly better to meet the Maastricht treaty's criteria for Emu. Progress toward the economic "convergence" necessary for monetary union was "insufficient" in 1995, the EMI said.

Only three countries - Germany, France, and Italy - were seen as being on track to meet the criteria.

The Commission forecast an average annual rate of inflation for the EU at 3 per cent in 1996 and only 2.75 per cent in 1997. The picture on unemployment would also brighten through the creation of 4m jobs in 1996/97 and a 2.2m reduction in the number of job-seekers.

This would cut the EU-wide unemployment rate from its peak of 11.3 per cent in 1994 to a likely 9.8 per cent in 1997, the Commission said. Despite this year's

slowdown in growth and a modest start in 1996, the Commission said that output would accelerate in 1996 to a rate of around 3 per cent during the year - the result of strong exports, buoyant investment and a pick-up in private consumption, helped by rising employment and a moderate increase in wages.

The pause in the recovery this year was due to the exchange rate turmoil last spring and an end to stockbuilding, the Commission said. However, it warned that if investors continued a "wait-and-see" attitude because of uncertainty about member states' budgetary policies, "this could generate a self-reinforcing spiral of weak sentiment."

consolidation. It said that three more countries will meet the budget deficit target of 3 per cent of GDP next year: Denmark, the Netherlands and Finland. In 1997, France and Britain are expected to meet the deficit criteria.

The Commission forecast an average annual rate of inflation for the EU at 3 per cent in 1996 and only 2.75 per cent in 1997. The picture on unemployment would also brighten through the creation of 4m jobs in 1996/97 and a 2.2m reduction in the number of job-seekers.

This would cut the EU-wide unemployment rate from its peak of 11.3 per cent in 1994 to a likely 9.8 per cent in 1997, the Commission said. Despite this year's

Granada launches \$5.2bn bid for Forte hotel group

By Scheherazade Daneshidhu and Raymond Snoddy in London

Granada Group, the UK television and leisure company, yesterday launched a \$5.2bn (£3.15bn) hostile takeover bid for Forte, the hotel and catering group, in one of the biggest potential deals so far this decade.

If the bid, which was immediately rejected, succeeds, it would turn Granada into a major force in the UK hotel and catering market and possibly lead to the disposal of some of the world's most famous hotels. It would also mark the end of family ownership of a group created by Lord Forte in the 1950s.

Granada, which has struck at a time when Forte has restructured its management and is in the process of consolidating its business, made clear it had little interest in what it called Forte's "trophy" hotels. It would, for example, plan to sell Forte's 68 per cent stake in London's Savoy and a number of other exclusive hotels.

Overall Granada estimates initial disposals, including Forte's motorway service areas which would be sold for monopoly reasons, would total \$500m.

At the moment Granada has 1,300 beds, mainly in budget motorway lodges, compared with Forte's 100,000 beds.

Yesterday Mr Gerry Robinson, chairman designate of Granada, said Forte was in a sector connected with his group's existing businesses, was a worthwhile size "and it offers significant scope for performance improvement."

Granada attacked Forte for the confused marketing of its hotel brands, which it said were tired and not properly supported.

Last night Sir Rocco Forte, chairman and chief executive of the hotel group, said Mr Robinson's proposed plans for Forte amounted to little more than marketing jargon.

"He doesn't have any brands to market, yet overnight he's going to put up rates at Posthouse (the Forte hotel chain). He's potty," he said.

Strongly advising shareholders to reject the offer, Forte said it totally failed to recognise the company's value.

The offer is being made on the basis of four new Granada shares and 228.25 in cash for every 15 Forte shares. There is also a fully underwritten cash alternative of 321.07p per Forte share.

Granada's closing share price of 649p, excluding a 7.5p dividend, valued Forte shares at 326p and the offer at £3.28bn.

The bid, involves the largest issue of shares underwritten for cash in the UK since the "Big Bang" deregulation of the City in 1994.

Continued on Page 14

More than a family affair, Page 13; Granada makes landmark issue, Page 20; Lex, Page 14



Reed Elsevier raises \$1.17bn on back of newspaper sales

By Christopher Price in London

Reed Elsevier, the Anglo-Dutch publishing group, yesterday raised \$740m (£1.17bn) through a series of disposals including the sale of Nederlandse Dagbladen, publisher of two of the Netherlands' national daily newspapers.

PCM Uitgevers is paying \$186m (\$28m) for Dagbladen, whose publications include Algemeen Dagblad, the second largest Dutch newspaper with a daily circulation of 400,000, and NRC Handelsblad, an upmarket newspaper with a daily circulation of 250,000.

PCM Uitgevers already publishes two national newspapers, Trouw and De Volkskrant. Reed said the purchase would not breach Dutch monopoly rules.

Reed Elsevier is also receiving £186m from three separate deals. Verenigde Nederlandse Uitgeversbedrijven, a publishing group, is buying Brabant Nieuwsblad, a Dutch regional newspaper. De Telegraaf Tijdschriften Groep is buying six Dutch consumer magazines, while KLM Communications Corporation, a US investment group, is purchasing Cambers Publishing of the US.

Reed Elsevier is also selling Reed Regional Newspapers, which owns 128 UK local newspapers, to a management buy-out led by Kohlberg Kravis Roberts, the aggressive Wall Street investment firm best known for the \$26bn purchase of RJR Nabisco in 1989. The \$206m acquisition of RRR will be the

firm's first foray into Europe.

Mr Scott Stuart, a KKR partner who featured in Barbarians at the Gate, the famous account of the Nabisco deal, said the move fitted in with the firm's strategy.

"RRN has a great management team and a terrific opportunity to grow the business," he said, adding: "Rationalisation is not even on the radar."

Reed Elsevier said that the disposal of its consumer books business, the remaining asset included in the divestment plan unveiled in July, would probably be completed in February.

Analysts said the proceeds from that deal would probably take Reed Elsevier's proceeds from the divestment programme to close on £1bn, virtually wiping out group debt.

The RRR purchase was put together by Glenisla Group, KKR's London affiliate which was set up 18 months ago by Mr Ian Martin, former deputy chairman of Grand Metropolitan. He said the group was currently developing other deals for KKR, although refused to comment on speculation that Littlewoods, the private retail group, would be among them.

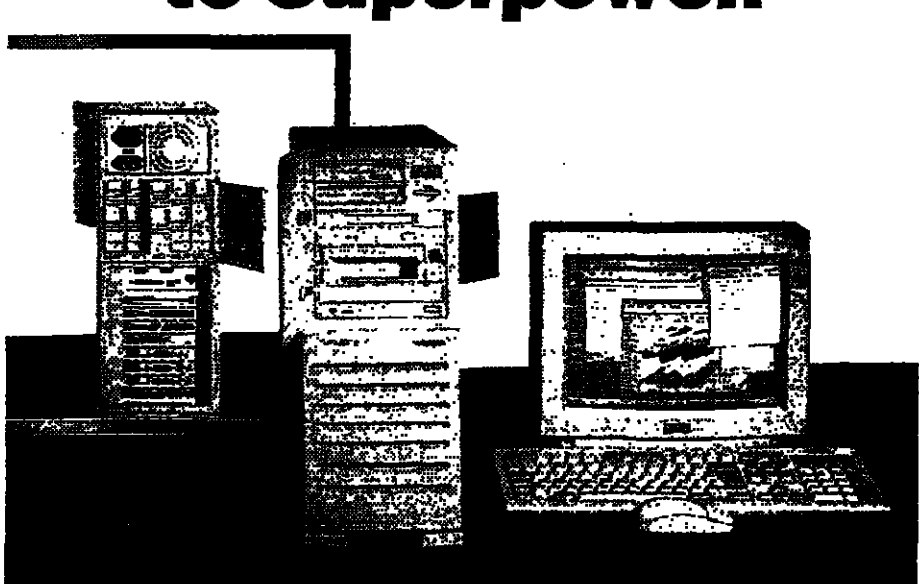
RRN increased first-half operating profits 40 per cent to £11.8m on turnover of \$88.5m. Mr Jim Brown, who led the RRR management buy-out team, said he expected full-year profits to be in excess of £20m. Mr Brown said the group's strategy would be to develop the newspapers' role as regional centres of information.

Bosnian president Alija Izetbegovic passes a guard of honour on his return to his capital of Sarajevo yesterday after the peace deal hammered out in the US on Tuesday. The 70 year

old Mr Izetbegovic can be a difficult negotiator, but - under pressure from his American friends - he made his main concession and agreed to halt the war. Report, Page 3

old Mr Izetbegovic can be a difficult negotiator, but - under pressure from his American friends - he made his main concession and agreed to halt the war. Report, Page 3

From Mini Tower to Superpower.



Introducing the all-powerful new Mini Tower from ELOX. Of all its strengths, versatility is undoubtedly the greatest. This is one Mini Tower that enables you to configure machines to your precise needs, whether a stand alone workstation or a mission critical server.

Compact and highly scalable, it offers a choice of single or dual Pentium processors, with a bus utilising both ISA and PCI technology. Massive storage options include single and triple channel disk arrays with up to five hot swappable drives.

What's more, with ELOX you benefit from the highest level of back-up all the way from R&D through to delivery, installation and maintenance.

Prices start at a highly reasonable £1100, which includes a 75MHz Pentium processor, 8MB RAM and 540MB hard disk.*

For more information about our Mini Tower in particular, or personal computer systems in general, don't hesitate to give us a call. Or if you prefer, call into any of our showrooms.

London 0181-452 4444 Bradford 01274-307226 Cumbernauld 01236-432052

*ELOX Pentium processor based PCs are pre-installed where possible with Windows 95 as standard or MS-DOS 6.22 and Windows for Workgroups 3.11 on request. Windows operating environment is pre-installed if it is supplied complete with program manuals and datasets. All PCs come with 12 months on-site maintenance (UK mainland only). All ELOX users have access to unlimited technical hotline support. Please call for details. All prices are exclusive of VAT. Prices and configurations are subject to change without prior notice. Microsoft and MS-DOS are registered trademarks and Windows and Windows 95 are trademarks of Microsoft Corporation. Intel, Intel logo and Pentium are registered trademarks of Intel Corporation.

ELOX PC 2 Apple Way, London NW12 7LJ. Tel: 0181 452 4444. Fax: 0181 452 6432.

NEWS: EUROPE

The EMI has stern words for the slow pace of progress, writes Andrew Fisher in Frankfurt

No EU surge to converge

The title - "Progress Towards Convergence" - is optimistic but the content is coldly realistic. Achieving European economic and monetary union will be a hard slog, according to the conclusions of the first full report by the European Monetary Institute on progress towards Emu.

As the forerunner of the planned European central bank, the EMI is charged with helping lay the foundations for Emu and monitoring countries' economic performance. Yesterday's report covers both tasks, but is mainly devoted to assessing whether countries are fulfilling the Emu criteria in the Maastricht treaty.

The EMI's verdict is hardly encouraging. It calls progress towards convergence "insufficient", saying public finances need firm action. Most European Union countries will have to do significantly better. "At present, there does not exist a majority of EU member states which satisfy all the criteria".

As well as describing performance under the Maastricht inflation, debt, deficit, interest

rate and exchange rate criteria, the report also deals with monetary policy options; the EMI will study these in full next year. It says reserve requirements (obliging banks to deposit funds with central banks) "could figure" among policy instruments for the European central bank, a view in line with the Bundesbank but not the Bank of England.

Its blunt language on convergence, though diplomatically presented, will also please the German central bank. The EMI welcomes progress on inflation, though noting "warning signals" that this may not continue, and the coalescence of long-term interest rates. But on the debt and budget side it says sternly: "Much less encouraging is the fact that public finances in most member states continue to be far from satisfactory."

The results of fiscal policies are "disappointing", it says, recalling that the EU Council had said in June that only Germany, Ireland and Luxembourg did not have excessive deficit and debt positions.

Ireland is in this category because its high public debt ratio to gross domestic product is falling. But only Germany and Luxembourg have both deficit and debt ratios below the respective 3 per cent and 60 per cent of gross domestic product laid down in the treaty.

Although the EMI does not say so, its report indicates a fairly small initial Emu membership. Germany and Luxembourg would qualify, with France - without which Emu is widely regarded as a non-starter - probably struggling on the deficit side. Italy's performance on inflation, indebtedness and fiscal deficits places it well outside the criteria.

The Netherlands, Belgium and Austria are generally thought likely to participate. The treaty allows scope for interpretation if countries are deemed to be moving consistently towards the Maastricht standards. But politicians and central bankers - especially in Germany, where scepticism about Emu is high - have

tended to stress the need for a strict reading of the criteria to reinforce Emu's credibility.

With monetary union due to start in 1999, the EMI says EU countries will have to take "determined action" on public finances. The fiscal criteria, by continuing to apply after Emu's start, will be "a cornerstone for macro-economic stability once the European currency area is in place".

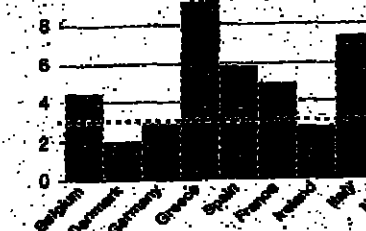
Governments should not postpone structural measures, but use current economic conditions as an important opportunity to strengthen public finances. "The reference value for fiscal deficits of 3 per cent of GDP should be regarded as a ceiling which applies at all times over the entire economic cycle."

This accords with the tough line of Mr Theo Waigel, Germany's finance minister, who wants Emu members breaching the deficit criteria to be subject to fines. France, which meets the debt but not the budget criteria, has endorsed this. The EMI says there are com-

EU nations: disappointing performance

General government net borrowing, 1995

(% of GDP)



General government gross debt, 1995

(% of GDP)



elling reasons for further fiscal action by member states which goes beyond the aim of meeting the criteria. Interest rates would fall, funds be released for productive investment and confidence increased. "Conversely, not acting now in

a determined manner could entail a further rise in debt ratios, a continued increase in interest payments and thereby risk a snowball effect, which would further add to the public deficit and thus to debt." Lex, Page 14

EUROPEAN NEWS DIGEST

Poles queue for share coupons

Poles queued yesterday to obtain coupons entitling them to shares in 15 investment funds in the country's long delayed mass privatisation. The scheme is to put more than 400 state companies into the private sector.

Shares in 414 state enterprises have been handed to newly established investment funds run by mixed local and foreign-owned management companies. These include merchant banks such as Kleinwort Benson and Barclays de Zoete Wedd. The funds will eventually be listed on the Warsaw stock exchange, allowing for a market valuation of the coupons.

Each of Poland's 28m adults is entitled to one coupon which is being sold at a nominal price of 20 zlotys (\$9). The state-owned PKO BP savings bank - the distributing agent - was yesterday offering 32 zlotys a coupon to those who wanted to sell them back. A survey last month found 26 per cent of adult Poles, about 7m people, planned to buy their coupon. They have a year to do so. Christopher Bobinski, Warsaw

Brussels mounts raids on Digital

European Commission officials raided EU companies for the second time in a week as part of a campaign to clamp down on illegal anti-competitive behaviour.

Three subsidiaries of Digital Equipment Corporation, the US computer company, were investigated on Tuesday by the Commission's competition authorities, following complaints from British-based competitors that the subsidiaries were abusing the market for software maintenance. The three subsidiaries are located in the UK, the Netherlands and Germany.

A Commission official confirmed that the complaints centred on allegations that the Digital Equipment subsidiaries were tying hardware maintenance contracts to software maintenance contracts, and making it difficult for companies to get software maintenance unless they bought hardware from Digital Equipment. A third allegation was that Digital was using discriminatory discounting practices to squeeze its rivals. Emma Tucker, Brussels

Germans oppose energy plans

Germany is set to oppose European Union proposals for energy liberalisation on grounds that they retain monopolistic structures and will not guarantee public supply, the economics committee of the Bundestag (lower house of parliament) concluded yesterday. In a rare show of consensus, the main political parties argued that proposals - due to be presented by Spain next month - were too restrictive.

Spain, which has the support of France, Italy and the Benelux countries, favours a "single buyer" model. But Germany's governing Christian Democrats and the country's economics ministry believe this would allow power companies to preserve their monopoly on imports and exports, the present system in Germany. Mr Günter Rexrodt, the economics minister, favours third party access which would allow outsiders access to the electricity grids and gas networks of member states. Judy Dempsey, Berlin

Economy forecast to stagnate

The German economy is likely to stagnate in the present quarter with activity in west Germany declining slightly, according to the Berlin-based German Institute for Economic Research (DIW).

In its latest report, the DIW said a Bundesbank interest rate cut was already overdue. While the central bank yesterday trimmed its securities repurchase, or repo, rate by 0.01 percentage points to 3.97 per cent, the last significant Bundesbank rate cuts were late in August when the important discount and lombard rates were reduced by half a percentage point each to 3.5 per cent and 5.5 per cent respectively.

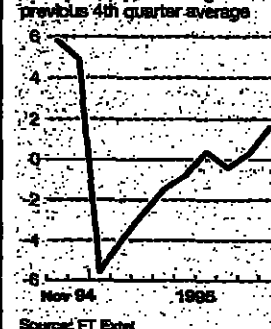
The institute said that Germany's gross domestic product had grown only slightly in real seasonally adjusted terms between the second and third quarters. Real GDP in the third quarter was 1.7 per cent up on the same period of 1994, it added. Peter Norman, Bonn

ECONOMIC WATCH

German M3 hints at rate cut

Germany M3

Money supply, % change on previous 4th quarter average



Source: FT Data

Speculation about a further

cut in German interest rates was renewed yesterday after the Bundesbank said money supply growth last month remained well below the target range and bank lending had weakened. M3 rose at an annualised rate of 1.8 per cent against 1.6 per cent target range in September. The 1995 target range is 4-6 per cent. "Today's M3 report has improved the chances for a further easing of monetary policy in due course," said Mr Thomas Meyer, economist at Goldman Sachs. But the Bundesbank may want to wait for more data before deciding on a further cut in the discount rate, now 3.5 per cent. Mr Stephen King, economist at James Capel, said the M3 news "provides the green light for a further cut in the German discount rate". Weak economic data meant this could happen as early as the next Bundesbank meeting on November 30. He expected a half-point cut to 3 per cent.

■ Dutch third-quarter gross domestic product grew 2.3 per cent year-on-year, according to initial estimates by the Central Bureau for Statistics.

■ France's consumer price index rose 0.1 per cent in October compared with September, taking the year-on-year inflation rate to 1.8 per cent, the government said.

■ Sweden had a trade surplus of SKr6.6bn (£844m) in October compared with a surplus of SKr6.2bn a year earlier.

Germans drag feet on single market

By Emma Tucker in Brussels

Very few European Union states can be proud of their records at implementing and abiding by single market rules, according to Mr Mario Monti, the internal market commissioner.

Backed by tables showing the unsatisfactory progress made by many member states in adopting single market measures, Mr Monti said yesterday: "We do not yet have a properly working single market."

Germany has most legal actions pending against it for failing to comply with EU single market legislation. Belgium comes close, with seven cases opened by the commission against it compared with Germany's 12.

Germany has dragged its feet most noticeably in public procurement, where eight pieces of legislation have not yet been put on to the national statute books. The delay has provoked complaints from other member states who want to participate in Germany's lucrative market for public contracts.

Belgium also falls down on public procurement - four cases have been opened against it - and also faces legal action over outstanding obstacles for pharmacist businesses seeking to set up in Belgium.

Denmark has the most glowing record. It has implemented 99.1 per cent of single market measures and has no court cases pending against it.

"Denmark is very careful and very diligent," said a Commission official. Brussels hopes that by regularly publishing such performance tables it will shame member states into sharpening up their acts.

This is preferable to the opening of court action which takes an embarrassingly long time to complete. It can take years for a legal action taken by the Commission against a member state to reach the European Court of Justice, and it is not uncommon to wait 18 months for a verdict.

Other member states with clean records as far as legal actions are concerned currently include Luxembourg, Sweden, Finland and Austria. However, Austria has the worst record for implementing single market measures, just one of the three EU newcomers but of all 15 member states.

Brussels places bets on Emu runners

By Lionel Barber in Brussels

The European Commission's economic outlook for 1995-97, released yesterday, combines orthodox forecasting with political cheerleading.

In addition to its predictions on inflation, growth, budget deficits, and government debt in 1995 and 1996, it publishes a "scenario" for 1997. This is the first time it has ventured a view on the likely economic performance of member states in the year before the planned decision on whether to proceed with monetary union.

Mr Yves-Thibault de Silgny, monetary affairs commissioner, was careful to draw a distinction yesterday between a "forecast" and a "scenario" which is based on an extrapolation of expected trends in 1996. His goal was to send a signal to member states as to

how close they are to the Maastricht treaty's targets for Emu, he said.

The French commissioner hopes to use the scenario as an incentive to member states to stay the course for Emu, but also to encourage laggards to take further action, particularly in the consolidation of public finances which remains the biggest obstacle to a broad-based Emu.

The Commission underlines that in 1995 only three countries - Germany, Luxembourg, and Ireland - meet the Maastricht treaty budget deficit target of 3 per cent of GDP. "The budgetary position has in general improved, but not at a sufficient pace," says a parallel Commission report on economic convergence released yesterday.

Next year, Brussels predicts three more countries will qualify: Denmark, the Netherlands and Finland. On gov-

ernment debt, the other big hurdle, four countries are forecast to meet the target of 60 per cent of GDP: France, Germany, Luxembourg, and the UK.

The speed of debt reduction in Ireland between 1993 and 1994 (16 percentage points) would almost certainly qualify for Emu under Maastricht's provision for "substantial and continuous" movement downwards in the stock of government debt. Denmark (8 points) and Belgium (5 points) could also make a strong case, according to the forecasts.

In 1997, France and Britain are expected to meet the budget deficit criteria, making a majority of member states. Among the remaining seven, Sweden, Spain, and Belgium would only have to reduce their budget deficit by around a half percentage point of GDP to qualify. Larger efforts would be

needed in Austria, Portugal, Italy and Greece.

On government debt, the number of qualifying countries remains unchanged at four, though the Commission warns that the debt-to-GDP ratio could rise to 72 per cent in Austria in the absence of further consolidation measures - against the general EU trend of a slight reduction to an average of around 71.55 per cent.

On the basis of these projections, Mr de Silgny expressed confidence that a "significant" number of member states were likely to meet the Emu criteria in late 1997/early 1998. This is when the heads of the 15 EU governments will meet to decide which countries qualify for monetary union.

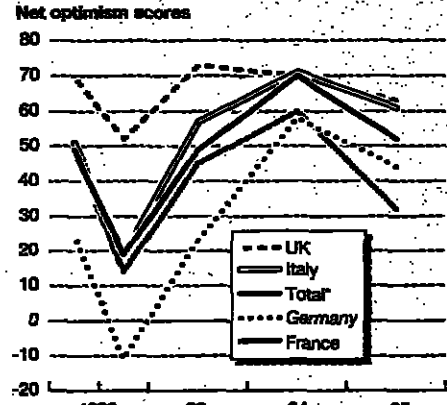
Ironically, the meeting is due under the presidency of Britain - which has an Emu opt-out.

Gloom gathers about economic outlook

A new survey finds much less optimism in European business, writes Peter Martin

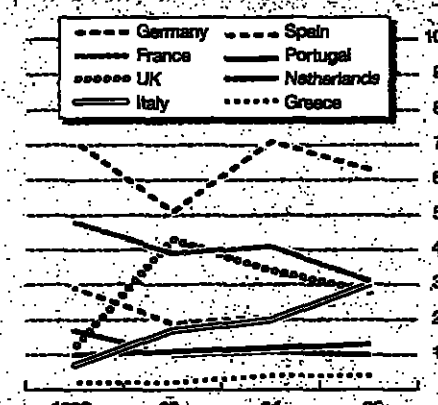
Europe's business outlook: faith in recovery falters

Twelve months from now, will the economic position of your company be better, worse or about the same?



Source: Harris International

Which Western European countries will show the strongest economic growth over the next three years?



Source: Harris International

Managers were also asked whether they expected to increase or decrease their companies' workforces. There was little change from the results to the same question a year ago. Subtracting "decrease" answers from "increase" replies gave a net figure of minus 10.

The outlook is gloomiest in Germany, where only 14 per cent of companies expect rising workforces over the next year, and a net decrease of minus 52 is forecast. German business leaders have made no secret in recent months of their concern about the high cost of labour, and a number of companies have shifted production overseas to avoid it.

This emphasis on competitiveness shows up in the survey. Managers were asked whether the EU should give priority to reducing unemployment or to increasing the competitiveness of European industries. Overall, 68 per cent plumped for competitiveness, but there was a marked difference in response. In the UK, 81 per cent chose competitiveness, but in France the figure was only 55 per cent.

The managers were asked whether the EU should broaden its membership to include east European countries, or whether it should try to make the existing single market work better. Overall, only 21 per cent preferred enlargement. An overwhelming majority - 74 per cent - wish to work on getting the present system right first.

One way in which the present EU set-up does not work as well as managers would wish is the role of the European Commission. Asked if the Commission helped companies to compete in global markets, only 20 per cent said yes. Hostility to the Commission was strongest in the UK, where 45 per cent accuse it of hindering companies, and in Germany on 33 per cent.

Managers overwhelmingly prefer to concentrate on their core businesses, rather than diversify; overall, 70 per cent of those surveyed chose the for-

mer, compared with 29 per cent preferring diversification. This policy of conservatism is not reflected in companies' geographical ambitions: 76 per cent consider that developing new foreign markets is more important than concentrating on home markets.

On balance, companies emphasise cost control rather than investment expansion; they prefer strategic alliances to acquisitions; and they report a strong trend towards outsourcing.

Asked which EU country is the easiest to do business with, - and told they could not vote for their own countries - managers mostly chose Germany (26 per cent) with France (17 per cent) and the UK (10 per cent) in second and third place. Only Spain defied this trend, putting France first.

German managers preferred France (21 per cent) followed by Austria (15) and the Netherlands (14). Germany also comes top of the voting for quality of executives. Asked which country had the hardest-working and best-educated business people, the managers surveyed put Germany first and the rest nowhere.

British managers are seen as the most international in outlook, however. Italian managers easily won the title of "least trustworthy".

■ UPS European Business Monitor, Wave V, Harris Research Centre, 50 Brooklands Avenue, Brooklands, Surrey, TW10 6UA, UK

French education minister unveils plans for university spending

Bayrou rules out entry exams

By Andrew Jack in Paris

France's education minister yesterday ruled out introducing competitive entrance exams for the country's overcrowded universities and announced the appointment of negotiators to hold direct discussions with students and staff in all 90 institutions.

The day after tens of thousands of students and teachers took to the streets in Paris and other large cities to demand more funding, Mr François Bayrou unveiled his intention to spend an additional FF1,200m (\$41m) a year over the next four years on higher education.

He also promised the creation of technical training colleges over the next two years. He said he wanted to create a

parliamentary committee to examine the issue of university financing in the future, and would introduce measures to ensure additional money was spent in constructive ways.

However, Mr Bayrou offered little by way of the immediate initiatives hoped for in his "emergency plan" prepared over the past few weeks, promising increases in expenditure including money for about 1,000 new teachers that had already been allocated for the 1996 budget.

His announcement came after consultations with the heads of universities after several weeks in which there has been growing student unrest and a growing number of campuses going on strike.

The education minister stressed that students "must

understand the difficulties for the nation" including the huge growth in their numbers, but that they "merit a response" to their concerns.

He said that France had seen the number of students entering higher education multiply ten-fold in a single generation and three times in the past 10 years. This has been accompanied by a sharp rise in the number of students who drop out after their first year.

But he stressed his opposition to calls to introduce a selection process. "I say clearly that I will not be the minister who closes the door on universities for young people," he said.

Instead, he pledged the swift launch of a training programme for secondary school students to help them decide

whether to enroll for university and what subjects to study.

His proposals met mixed reactions from students and teachers yesterday afternoon. Students at Paul Sabatier university in Toulouse voted to continue their strike, calling Mr Bayrou's plan "derisory, ridiculous and too vague". Teachers at the institution also said they would continue industrial action.

However, Fage, the largest student body which is politically moderate, broadly welcomed his ideas and said it would not associate itself with future strikes. "The problems are too fundamental to be resolved by demonstrations, the aims of which are becoming more and more political," it said.

Prospects for EU-Turkey customs deal brighten

By Simon Kuper in London, Michael Lindemann in Bonn and John Barham in Ankara

The prospects for approval of a customs agreement between Turkey and the European Union brightened yesterday when Mrs Tansu Ciller, the Turkish prime minister, said that Mr Tony Blair, leader of the UK's opposition Labour party, had signalled his support.

The Labour party is the largest contingent in the European Parliament's socialist bloc which had been seen as the main obstacle to ratification of the accord. Mrs Ciller, who is visiting London, said after meeting Mr Blair that he had promised to ask Labour's 62 MEPs to vote for the customs

union, but warned he could not guarantee their support.

Mr Blair's office refused to confirm he had taken a position. But a senior official said the party had recently decided to back the customs union. Mrs Ciller also met Mr John Major, the British prime minister.

The European Parliament is expected to consider ratification on December 13, but approval is in the balance because of misgivings over Turkey's poor human rights record. The parliament has linked ratification to improved respect for human rights and democratic reforms.

The Socialist bloc, the European Parliament's largest group with one-third of its 626 seats, will be decisive in approving or rejecting customs

union. A spokesman for Ms Pauline Green, the bloc's leader, said: "I would not say [Mr Blair's] would be agenda-setting views." However, Mr Wayne David, leader of the Labour MEPs, said: "I think it increases the chances of a positive vote."

Mr Hervé de Charette, the French foreign minister, said at a meeting in Bonn of EU foreign ministers yesterday that it was a "dangerous illusion" to think the European parliament could postpone the customs union with Turkey in December and return to it once human rights and other issues had been solved.

Mrs Ciller has said repeatedly that rejection would benefit only the fundamentalist Refah party.



These people with...

Nato's 60,000 reasons for hope

The 80,000-strong force which Nato is deploying in Bosnia has been billed by its US commanders as a robust body which will avoid all the pitfalls that turned the United Nations peacekeepers into a byword for muddle.

If the US makes good on its promise to provide 20,000 ground troops, the new force will certainly be a creature with much sharper teeth than the blue-helmets who were derided by some Bosnians as the UN self-protection force.

Compared with the UN, the new force will have far more armour at its disposal to retaliate if it comes under attack, and it will be backed by the full panoply of US military intelligence. While UN officers squabble endlessly with the Nato commanders who were supposed to provide them with air cover, the co-ordination between ground and air forces should in theory be much smoother when Nato is in charge of both.

The initial tasks, however, will be broadly familiar to any

Bruce Clark reports on a force being deployed to avert failure

body who has served in Bosnia with the UN. For all the high-minded talk about reunifying Bosnia as a multi-ethnic state, the Nato forces could initially find themselves consolidating internal boundaries as they establish a "zone of separation" 4km wide between the Serb entity which will take up 49 per cent of Bosnia's territory, and the Muslim-Croat federation in the remainder.

This zone is to be established within the first fortnight or so of the force's arrival. The Nato mission should begin within a few days of the Paris peace conference, scheduled for mid-December, putting a formal seal on the accord reached in Dayton, Ohio.

Nato planners measure their time in days after the eagerly awaited "transfer of authority" - the moment when the UN Security Council resolves to wind down the UN peacekeep-

ing effort and install Nato as the co-ordinator of international forces on the ground.

At this point, the British and French soldiers serving with the UN are expected to "change their hats" and re-submit themselves to the authority of the Atlantic alliance - in the persons of General George Joulwan, the US commander in Europe, and his deputy, Admiral Leighton Smith.

Forty-five days after the transfer of authority - any forces which find themselves on the "wrong side" of the zone of separation should have been redeployed in their proper place under the watchful eye of Nato troops. This implies a substantial retreat by Serb forces, particularly in the Sarajevo area, and small retreats by the Croats. It requires a huge leap of faith to imagine the process will go smoothly. However, Nato has pledged

that for at least another 45 days after this withdrawal of forces it will not allow any redeployment in disputed areas. In other words, the Bosnian government army would be restrained from rushing in to wreak revenge on the heels of a retreat by the Serbs.

But it remains an open question what will happen to civilian populations on the "wrong side" of the new dividing line. In all recent Bosnian fighting, military retreats have led almost automatically to panic-stricken flights by civilians.

If the Bosnian Serb forces are somehow induced to pull out of the environs of Sarajevo, they will no doubt try their best to persuade local civilians that they would be subjected to a campaign of terror if they submit themselves to the authority of Bosnia's Muslim-led government. The force's mandate does not provide for an active role in ensuring that refugees are allowed to return to their homes - but it does

say that Nato forces can intervene in situations where the return of refugees has been agreed but is disrupted by some violent intervention.

Mr Carl Bildt, the European Union mediator, has suggested optimistically that many fighters in Bosnia's rival armies are simply armed peasants who will return to their farms once the fighting dies down.

That was more true in the early stages of the war - but the massive population exchanges engendered by three years of fighting have left many rural Bosnians with no farms to return to - and what the Americans would call a considerable attitude problem.

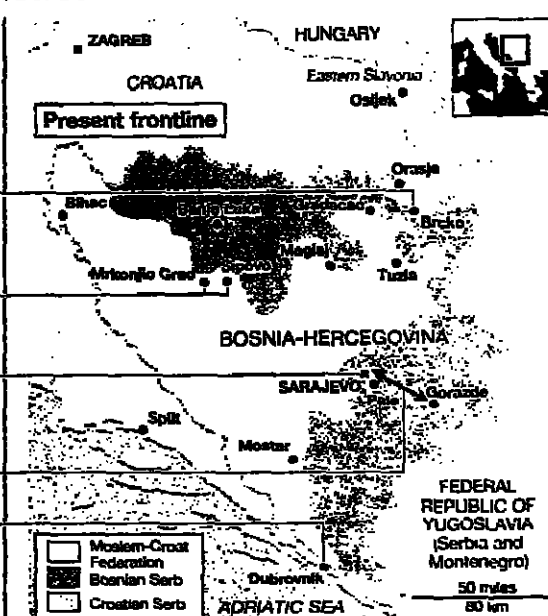
The whole Nato mission is based on the assumption that the peace plan will enjoy "strategic consent" - in other words the consent of the leaders of all the parties to the conflict. The Nato force will be prepared to cope with local ceasefire violations but not with a generalised attack on its soldiers by any party.

The unanswered question is

Creating a zone for Nato protection

Boxes below show where territory will be traded to redraw the frontier. The maps finally agreed make few changes to the current battlelines, which mediators hope will allow the plan to be easily implemented and cause little movement of population.

- Brčko Control to be decided by international arbitration over the course of a year.
- Mirnikje Grad and Sirovica: Croats to relinquish control to Bosnian Serbs
- Sarajevo: Five main suburbs transferred from Bosnian Serbs to Croat Muslim control
- Safe corridor
- Dubrovnik: Bosnian Serbs to pull back from hinterland - agreed and due to be signed in December



whether strategic consent really exists in the case of the Serbs. President Slobodan Milosevic has wholeheartedly accepted the peace plan, but the Bosnian Serb leaders - even relatively moderate fig-

ures who do not face indictments for war crimes - have denounced the map agreed in Dayton as a sell-out.

It could be very imprudent of the Serbs to offer serious resistance to the UN, given that the

most likely result would be a swift, fighting withdrawal followed by punitive action from Nato aircraft. But nothing in the Serbs' behaviour to date would suggest that they are incapable of such foolishness.

To victor the spoils

Croatian President Franjo Tudjman has emerged as the big winner of the battle for the spoils of Yugoslavia.

With the Dayton agreement between Croatia, Bosnia and Serbia, he came the closest of the three leaders of the warring states to realising his version of the nationalist programmes which brought them all to power in elections in 1990 on the eve of Yugoslavia's violent disintegration.

The Croatia of Mr Tudjman's dreams was an ethnically pure, enlarged state. He has achieved this.

Most of Croatia's 700,000 Serbs have left the country. After losing nearly a third of Croatia to the Serbs at the beginning of the war, he this year seized back most of the land. The last occupied area will be returned to Zagreb by 1997 at the latest.

He has also succeeded in extending Croatia's frontiers, in effect controlling a quarter



of Bosnia. At the signing ceremony, the pompous Mr Tudjman could not resist reminding the world that he got what he wanted by announcing that a few years ago he wrote to President Bill Clinton calling for the despatch of Nato troops to bring peace.

With help from his American and German friends, Mr Tudjman has out-maneuvred his erstwhile rival, and sometime co-conspirator, President Slobodan Milosevic of Serbia.

Winner in own mind

Mr Slobodan Milosevic, the Serbian president who is seen as the chief instigator of the wars in Yugoslavia, believes that he too has won.

With the agreement, Mr Milosevic secured the one concession he has consistently sought for two years: the suspension of UN sanctions against Belgrade.

Claiming to mediate that he has given up much, it is more likely that Mr Milosevic is confident that the deal will cement his hold over the remnants of Yugoslavia, now comprised of Serbia and Montenegro.

Coming to power by whipping up Serb nationalism in 1987, the calculating Mr Milosevic has made a complete turn round, formally abandoning his drive to create a Greater Serbia on the ruins of former Yugoslavia.

If Mr Milosevic is a winner, however, the Serbs are not. With the destruction of the former Yugoslavia the Serbs lost



what they already had in the federation of six republics - a country where they could live together.

Serbia may have escaped the ravages of war, but sanctions and footing the bill for the war have impoverished the republic. In spite of this, Mr Milosevic is not at risk of a political challenge. But he must fear that soon the Serbs may ask whether 48.6 per cent of Bosnia was rather a small reward for their sacrifices.

Success at high cost

President Alija Izetbegovic of Bosnia-Herzegovina perfunctorily shook hands with US secretary of state Warren Christopher, barely looking him in the eyes.

His agonising indecision in Dayton frustrated US mediators, who for the first time understood what their European partners had come to realise previously.

Mr Izetbegovic can be a difficult negotiator. But it was a painful step for him to take. The agreement meant formally renouncing his dream of a unified Bosnia under his government's control.

Yet under pressure from his American friends, the 70-year-old Mr Izetbegovic made his main concession and agreed to halt the war.

The paradox is, this time, under the protection of the US, Bosnia's Muslims got even less land than in previous deals brokered by European or UN envoys.

With Serbia and Croatia

IZETBEGOVIC



eager for peace, Mr Izetbegovic had little choice but to endorse the agreement or risk losing US support and being left to the whim of his expansionist neighbours.

Mr Izetbegovic will remain the undisputed leader of Bosnia's Muslims, but he may consider whether he should have signed a peace agreement earlier and limited the suffering of his citizens.

Sarajevo over the next few months will be the venue of considerable political intrigue.

No longer a player

The ghost of Mr Radovan Karadzic, the Bosnian Serb leader, did not haunt Dayton. In spite of fears that the Bosnian Serbs might resist the peace plan, Mr Karadzic is politically dead following this week's agreement.

Along with his military commander, General Ratko Mladic, Mr Karadzic has been indicted for war crimes by the International Tribunal. As Mr Richard Holbrooke, assistant secretary of state and chief negotiator, remarked this week: "Their future is not bright."

While Mr Karadzic has so far remained silent, Mr Momcilo Krajisnik, the speaker of the Bosnian Serb assembly and his closest ally, nervously rejected the plan. But in fact, they are almost irrelevant. The maps give the Bosnian government control over all of Sarajevo.

This was the kiss of death from Mr Milosevic, smashing his power base in Pale, the mountain stronghold above Sarajevo, making inevitable

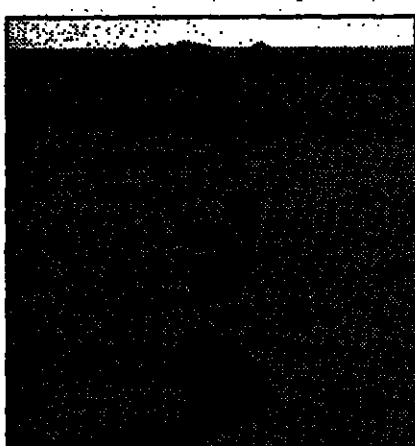
KARADZIC



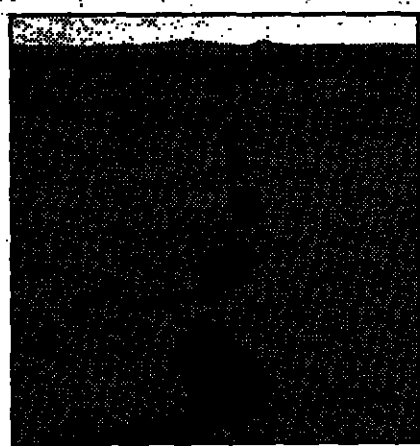
the shift of political power to leaders in Banja Luka in the north-west, whom Mr Milosevic has long been grooming as successors to Mr Karadzic and his motley crew.

They may not be extradited to The Hague, but in this world of treachery the fall from grace is likely to be permanent. As one US diplomat quipped, they are likely to disappear, and not just from the political scene.

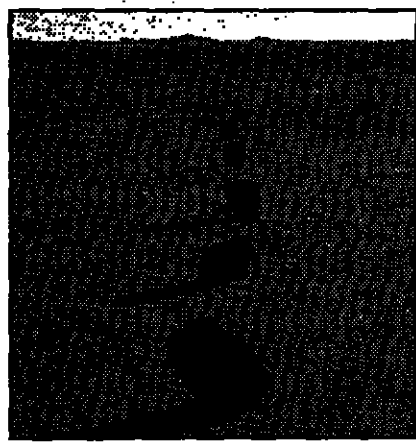
Profiles by Laura Silber in New York



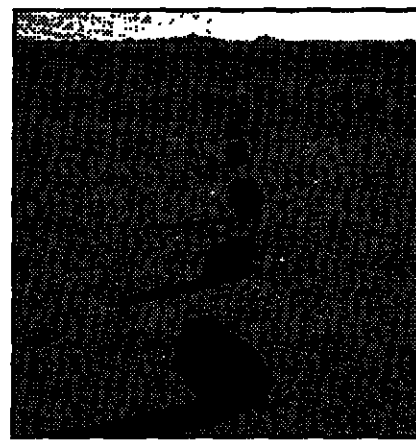
1988



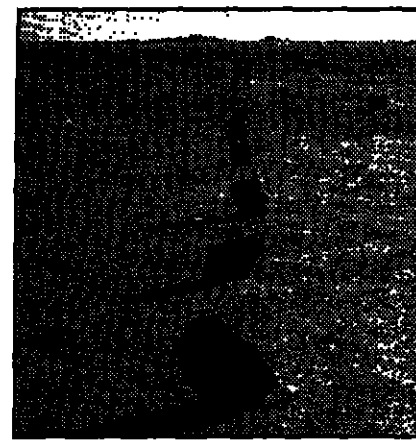
1989



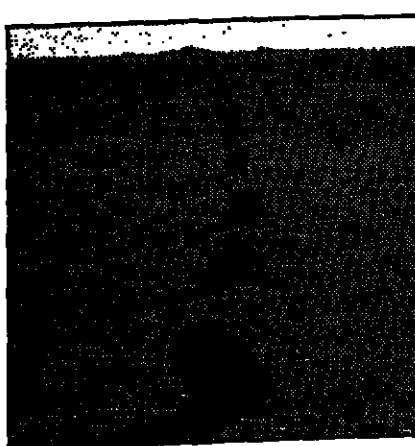
1990



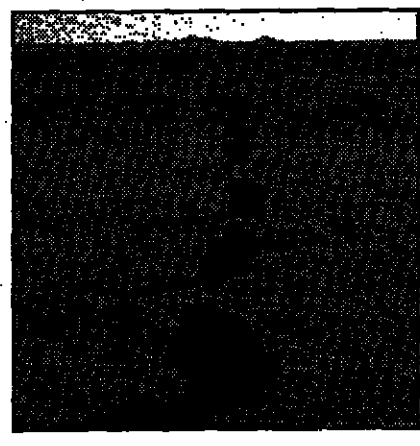
1991



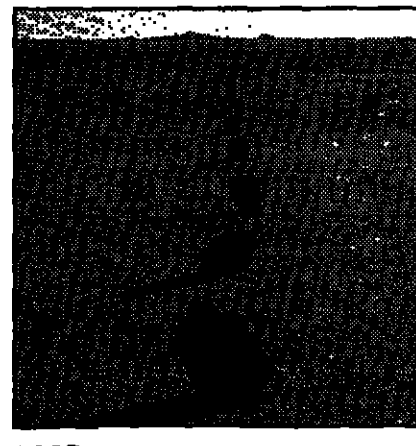
1992



1993



1994



1995

Before you choose a communications partner,

check how long they've been there.

CABLE & WIRELESS BUSINESS NETWORKS
A MEMBER OF
THE CABLE & WIRELESS
FEDERATION

When looking for a global partner, it's good to look for a proven track record of expertise. For over a century, we have drawn on our local presence and our global scale to service the communication needs of multinational companies. In 1988, we made an industry step-change with the creation of our unique information path, the Global Digital Highway. Our unrivalled experience helps us deliver consistent and excellent service to our customers. Yes, other communication companies may have the technology, but do they have the commitment? To find out more, contact your local Cable & Wireless company or visit our Web site at <http://cwix.com/cwplc/> or e-mail business.networks@cw.mercury.co.uk

NEWS: WORLD TRADE

Brussels gives way in fur trapping row

By Caroline Southey in Brussels

The European Commission yesterday decided to delay a ban on fur imports for 12 months, a move which averts a potentially damaging trade row with the US and Canada but is likely to provoke protests from European animal rights groups.

This is the second time the EU has delayed the import ban and follows threats by Canada and the US to invoke the dispute procedure in the World Trade Organisation as soon as the measures came into force.

The threat of WTO action was one reason for the delay, an EU official said. But fears that the ban could not be properly implemented had also contributed to the Commission's decision. "We believe the best way to safeguard animal welfare is to have worldwide standards that work," he said.

An EU ban on imports of fur from animals caught in leg-hold traps was due to come into effect next January. The ban would have barred fur imports to the EU unless the main producers - Canada, Russia and the US - prohibited the use of the traps or implemented "humane trapping standards" for 13 species.

Mr Jacques Roy, Canadian ambassador to the EU, welcomed the delay, saying it

would allow a working group representing Canada, the US, Russia and the EU more time to work out trapping standards.

Mr Roy earlier said General Agreement on Tariffs and Trade findings meant that members could "not use trade measures to enforce domestic environmental policies outside their jurisdiction".

The postponement follows intense lobbying by fur traders who argued the ban would destroy indigenous communities dependent on the trade. The Canadian fur industry employs 100,000 people, including 80,000 trappers, half of whom are aboriginals. Earlier this month aboriginal Canadian fur traders visiting Brussels accused the European Union of risking "cultural genocide" with the proposed ban, which Cree Indian Chief Ignace Gull, a part-time trapper, said had been dreamed up without consultation.

Britain, the only member state to oppose any delay in the ban, has been under intense pressure from animal rights groups to make no concessions to the fur traders. Britain outlawed the use of leg-hold traps in 1980.

Introduction of the import ban has already been delayed since January this year to find an alternative to leg-hold traps.

Japanese cosmetics buyers feel cheated out of luxuries

Emiko Terazono on moves to have import restrictions scrapped

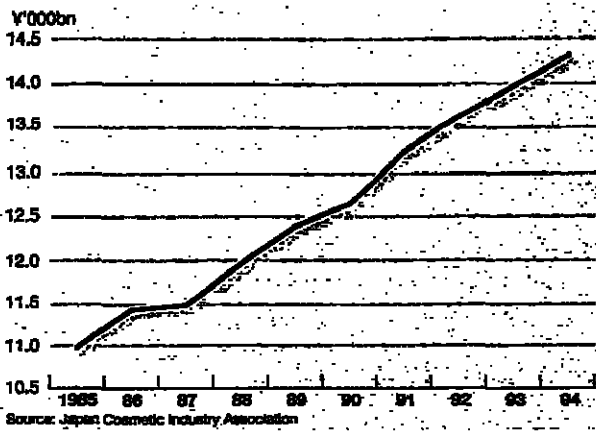
Japan's ministry of health and welfare has invoked the ire of the country's female consumers. A raid by the health authorities earlier this month barred a highly publicised sale of brand name cosmetics such as Chanel and Christian Dior offered by a "parallel" importer at substantial discounts.

A long-standing Japanese drug law demands that importers of foreign cosmetics provide the ministry of health and welfare with a list of any product's ingredients and that the ministry's permit number be labelled on it. This makes it impossible for parallel importers, who undercut licensed importers by offering products obtained from unofficial distribution routes, legally to retail cosmetics because the cosmetic makers will supply such information only to their licensed distributors.

Designers, a discount retailer based in central Tokyo, had planned to sell 2,000 items of imported luxury brand cosmetics at 30-50 per cent of official Japanese retail prices, but was stopped by health authorities just before the store's grand opening. The crackdown meant more than 200 customers, who had queued all morning for their favourite Chanel lipsticks and Calvin Klein creams, had to go home empty-handed.

Some 3,000 angry women have now signed a petition

Cosmetic shipments to Japan



demanding the drug law be abolished.

"Many consumers didn't know about the drug law," says a spokesman for Designers Collections. "We're trying to raise the awareness among them about the meaningless restriction."

The parallel importers and many consumers believe that the drug law has helped widen the price gap of cosmetics sold in Japan and overseas markets. According to a recent study by the ministry of international trade and industry, retail prices for cosmetics in Japan are as much as five times those in the US. For instance, a tube of foundation by Clinique, which can be bought in the US at \$12, costs

more than ¥6,000 (\$59) in Japan.

What angers the parallel importers is that foreign cosmetics bought by individual consumers into the country are exempt from the drug law. "If the labelling requirements are based on health concerns, then the government should also ban foreign cosmetics bought by individuals," says Designers Collections.

The ministry argues that its regulations governing cosmetics imports do not differ from western standards and that the price differentials are created by Japan's distribution system and advertising costs.

Nevertheless, an advisory council of the Japanese government called for deregulation of

the drug law earlier this year to help narrow the price gap between the domestic and foreign cosmetics markets.

Foreign manufacturers of luxury brand cosmetics are opposed to any move to scrap the law which sustains their margins and their brand image.

An increase in cheap imported cosmetics would also hurt Japanese cosmetics companies, which are already suffering from the gradual breakdown of their close links with distributors. The cosmetics makers had managed to maintain high prices by enforcing retail prices at their official "chain" retailers. However, earlier this year the Fair Trade Commission, the anti-monopoly watchdog, warned against this, and leading supermarket chains have started to offer big discounts on their products.

The health ministry says it is considering abolishing as early as next year the rule requiring the list of ingredients on the label. It has indicated that it will allow parallel importers to sell foreign cosmetics as long as they can prove that the products are the same as those imported through the official route. The importers complain that the only way to verify that would be through some sort of certification from the manufacturer, which takes the problem back to where it started.

WORLD TRADE NEWS DIGEST

Hyundai in \$1bn India venture

Hyundai is to assemble cars in India from 1998 through a \$1bn joint venture. The project, announced after a meeting between Hyundai chairman Chung Se-yung and India's prime minister, Mr P V Narasimha Rao, is among investments in India amounting to \$3bn by Hyundai, including power transmission and other infrastructure programmes.

South Korea's largest car company next year will begin constructing a plant in southern India with an annual production capacity of 200,000 Accent and Sonata cars by the year 2000. Hyundai will take a 60 per cent stake in the joint venture with an unnamed Indian partner and provide technology transfers, including the manufacture of car components.

Hyundai will be the second Korean car company to set up in India. Daewoo established a \$1bn joint venture, DCM Daewoo, which began production earlier this year. John Burton, Seoul

Japanese on mission to Europe

Leaders of the Keidanren, the Japanese business federation, yesterday embarked on their first joint European mission in three years to try to bolster confidence in Japan's economy, trade and investment plans. A delegation of 18 senior executives, led by Mr Shoichiro Toyoda, the Keidanren's chairman, will meet officials and politicians in the European Union headquarters, Belgium, Denmark, Germany and Britain. Mr Toyoda said he hoped to reassure investors and trade partners that, despite Japan's economic and financial problems, the economy was on the way to "steady recovery". The Keidanren group will reassure European trade partners that Japanese companies will not favour US imported goods over European ones in response to threats of unilateral sanctions from Washington.

The delegation will also seek to dispel European fears that the Asia Pacific Economic Co-operation forum will seek to exclude foreigners from the trade concessions its 18 members plan to make by 2000. William Dawkins, Tokyo

UK backs Russian food venture

Britain's official export credit agency, the export credits guarantee department, will support two loans towards the installation of production lines for dairy-based baby food in Russia. The loans, worth nearly \$10m (\$15m) each, are being arranged on behalf of Midland Bank for Russia's Vnesheconbank to help finance the lines to be built at Ivanovo and Yekaterinburg.

Design installation and commissioning will be the responsibility of APV-UK, part of the APV food process engineering group.

The contracts form part of a programme to improve the health of the nation's babies. Foreign Staff, London

Taiwanese invest in China

China Motor, one of Taiwan's two biggest carmakers, may invest \$30m to manufacture cars in China's southern province of Fujian. The company is applying to the Investment Commission and discussions are under way with Chinese counterparts. China Motor hopes to build two plants in Fujian - each producing about 150,000 cars a year. Reuters, Taipei

Taiwan food giant President Enterprise plans to set up a wholesale chain store in Tianjin, near Beijing, with France's Carrefour group. The project is under review by the Chinese authorities. President is one of the island's leading investors in China, with investment exceeding \$150m. Reuters, Taipei

Japanese pull out the stops for Windows 95

By Michio Nakamoto in Tokyo

In Tokyo's Akihabara district, where electronics retailers line the streets, attendants at Sofmap, a major computer shop, last night treated their customers to a late-night celebration. Sofmap laid on fire crackers, a countdown and games with prizes to celebrate the launch at midnight of the Japanese version of Microsoft's Windows 95 program.

A few streets away, the stage

was being set for four days of festivities, featuring Japanese drums and celebrities such as Mr Ryutichi Sakamoto, the musician, and Mr Tommy Lasorda, the popular coach of the Los Angeles Dodgers, the US baseball team.

The fun and fanfare in Akihabara was replicated in cities throughout Japan. Not to be outdone by the extravagant launch in the US, Japanese supporters of Windows 95, from retailers to manufactur-

ers, have tried hard to ensure that the launch in Japan sparks as much excitement for their own products.

Windows 95 went on sale at 250 computer shops and 5,500 Lawson convenience stores throughout Japan yesterday. Although Microsoft did not give any sales forecast, industry analysts expected about 5m units of the operating software to be sold in its first year.

As the clock struck midnight, computers manufac-

tured by no fewer than 16 PC companies and pre-installed with Windows 95 went on sale as the makers vied to cash in on the Windows 95 fever.

NEC, which has the largest share of Japan's PC market, is selling 13 PC models pre-loaded with the Japanese version of Windows 95 and has shipped 100,000 units to its 10,000 sales outlets. The company has sent more than 300 employees to Akihabara to gauge consumer reaction to the new software.

Fujitsu, which has been competing aggressively, has shipped 50,000 PCs pre-loaded with Windows 95 to 850 shops.

Every big Japanese computer maker took full page advertisements in the Nihon Keizai Shimbun economic daily yesterday to make sure consumers knew their PCs came with Windows 95.

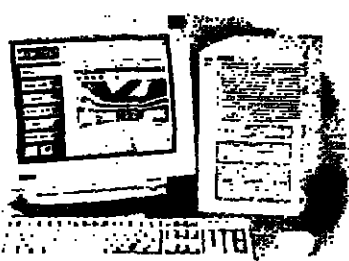
According to a survey by Asci, a publishing and software marketing company, 90 per cent of those who currently

use Windows 3.1 intend to switch to Windows 95.

However, in spite of all the hype, the experience of disgruntled users in the US appears to have triggered some caution among prospective Japanese users.

Only 34 per cent of those surveyed said they would buy Windows 95 as soon as possible. More than half said they would buy the software only after seeing how reliable it was. Bill Gates' road ahead, Page 12

If it were a matter of just one good PC-review, just one award, we wouldn't think it's worth a whole ad.



But Celebris and Venturis are different.

Just take a moment to read what some of the world's most respected computer publications have to say about the technical excellence and great value-for-money

desktops of a PC company which is less than 3 years old.

But then, what would you expect from a company that has been at the leading edge of computer technology

for as long as computers themselves have been around. No matter what business you are in, can you afford to ignore the hottest PCs on the market today? To find out more please check the Digital PC internet address:

http://www.pc.digital.com or contact: Digital Equipment Corporation International (Europe), 12 Avenue des Morpues, C.P. 176, CH-1213 Petit-Lancy 1, Geneva, Switzerland.

digital PC

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

PC Computing, June 1995

Washington and Tokyo split on renewal of chips agreement

Kantor calls for market share pact to be reviewed. No need, say the Japanese, it has already worked. Michio Nakamoto reports

Mr Mickey Kantor, the US trade representative, has called for the renewal of the US-Japan semiconductor agreement, citing the need to address remaining barriers to the Japanese market.

"We have made progress, and there is no doubt that the semiconductor agreement has been helpful" in increasing the foreign share of the Japanese market, Mr Kantor said in Washington this week.

"But that doesn't tell the whole story. There are still barriers that remain and we need to address them. We are prepared to sit down and review the entire agreement," Mr Kantor said.

The bilateral semiconductor agreement, which is scheduled to expire at the end of July next year, calls for a "steady and gradual" increase in the foreign share of the Japanese market.

As part of the agreement, Japan recognised the expectations of the US semiconductor industry that the foreign market share would rise to more than 20 per cent by the end of 1992. The US has at times interpreted this expectation as a commitment, which the Japanese deny.

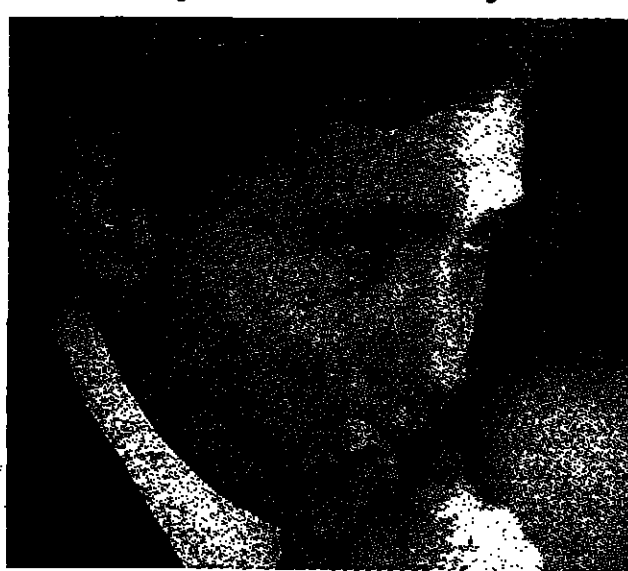
The Japanese ministry of international trade and industry recently reiterated its view that the Japanese market has opened substantially and that there is therefore no need to renew the agreement. Mr Kantor's comments are unlikely to alter this view.

Japan points out that since the agreement was signed in 1981, the foreign share of the Japanese market has risen from 14 per cent to about 23 per cent last year.

The US, however, believes that the agreement needs to be renewed in order to ensure continuing progress in opening up Japan's market.

Japan's argument is borne out by the changes in both the world's semiconductor industries and the Japanese market since the agreement was first signed in 1986 and since its renewal in 1991.

Fears that the US is losing its competitive edge in the industry to Japan have long receded, with Intel, a US com-



Kantor: "There are still barriers and we need to address them"

pany, ranked as the world's largest semiconductor maker. Global alliances between semiconductor makers and world-wide manufacturing have made the nationality of semiconductor chips less relevant, if not meaningless.

What has not changed, however, is a strong feeling among US semiconductor makers in Japan that, without a firm government commitment to continue to improve access for foreign companies, the old habits which kept the Japanese market closed to outsiders for decades could re-emerge.

The co-operation between US makers and Japanese users and the more open atmosphere that has grown out of 10 years of regular consultations may not disappear when the agreement expires. "But I'd be more comfortable to continue the process until we're certain that we have a really open market," said Mr Roger Mathus, representative of the US Semiconductor Industry Association in Tokyo.

However, US semiconductor companies do not accept that the agreement, successful as it has been, has quite fulfilled its objective of ensuring fair access to Japan's market for foreign semiconductor makers.

Although the industry is more open to building close relationships with foreign as well as domestic companies,

the progress that has been there was a government-industry consensus to work towards the goal of 20 per cent foreign market penetration.

"If we hadn't had this indicator, we wouldn't be where we are now," Mr Mathus said.

US industry believes the market share achieved so far in Japan is still not representative of US competitiveness in semiconductors.

The fact that Japanese companies had 80 per cent of the home market while US companies had twice the market share of Japanese companies in other parts of the world could not be explained by home turf advantage alone, Mr Mathus said.

Japanese industry counters that with a growing number of semiconductor users moving production outside Japan, it does not make sense to consider foreign market share in Japan alone.

Japanese companies complain that the US industry seems not to trust them to make the best commercial purchasing decisions. "The Japanese semiconductor industry can be expected to continue to engage in co-operative activities based on commercial considerations," said Mr Norio Ohga, chairman of the electronics industry association. "Further governmental intervention is unwarranted."

JAPANESE IMPORTS OF SEMICONDUCTORS

Percentage market share	Formula 1	Formula 2
Q1 92	14.6	18.6
Q2	15.0	17.9
Q3	15.9	17.7
Q4	20.2	22.5
Q1 93	19.6	21.5
Q2	19.2	21.6
Q3	18.7	19.7
Q4	20.7	22.1
Q1 94	20.7	22.0
Q2	21.9	22.5
Q3	23.2	23.4
Q4	23.7	24.7
Q1 95	22.5	23.6
Q2	22.9	23.8

Formula 1: Foreign-based semiconductor manufacturers are identified by "country" and "company" semiconductor manufacturers and sold locally by a company that does not sell semiconductors in the domestic market are included.

Formula 2: Foreign-based semiconductor manufacturers are identified by "country" and "company" and "company" are not included.

Source: MITI, 6/95

South
seeks a
on pro

Peres of
fresh ap
to Syria

South Africa seeks answer on provinces

By Mark Ashurst
in Johannesburg

The South African parliament will create a new second chamber to try to solve the vexed problem of the future powers for its regional governments, if proposals in a draft constitution released yesterday take effect.

The 63-page document, published by Mr Cyril Ramaphosa, chairman of the constitutional assembly, reveals that little progress has been made in resolving the middle of the existing interim constitution over the question of South Africa's federal structure.

But it does outline options for provincial representation in a second chamber, currently a 90-member senate chosen from party lists by a system of proportional representation in last year's all-race election.

The extent of federal powers has been the focus of dispute between the Inkatha Freedom party, which governs KwaZulu Natal and has 48 MPs in the national legislature, and the African National Congress, the majority party in the government of national unity, since well before the election.

Inkatha has boycotted the drafting process in protest at other parties' refusal to allow international mediation on the issue before the drafting process is complete, despite a commitment made by President Nelson Mandela and the former president, Mr F W de Klerk.

Mr Ramaphosa, secretary-general of the ANC, said he had contacted Chief Mangosuthu Buthezi, Inkatha leader, and planned to discuss the draft document with him this week. "There is a real chance Inkatha will return to

the constitutional assembly [where] they have an important contribution to make. That will be good for the country and good for Inkatha."

One option in the draft proposes a council elected by provincial MPs on a basis of proportional representation. A second proposes a statutory 10 representatives from each province. Both grant the second chamber power to veto national bills, subject to a two-thirds majority in the lower house or a 12-month delay.

In cases where an act of the national legislature conflicted with provincial laws, the proposed Council of Provinces would mediate.

Senior figures in the ANC expressed confidence that the combination of behind-the-scenes talks and the hope of securing greater political influence for the provinces at a national level would tempt Inkatha back into the process.

Other options contained in the draft federal constitution, approved by parliamentarians in the 490-member constitutional assembly, confine central government authority to issues of national policy.

These are defined only broadly as the maintenance of economic unity; a common market for goods, capital and labour; administration of national services; foreign policy; and the right to veto provincial legislation which could prejudice other regions.

In the years ahead, the detail of provincial legislation governing safety and security, education, welfare and provincial media will inevitably conflict with national initiatives, where some ministers have already moved to legislate common practices by which all provinces will be bound.

Algeria's FIS calls for peace

By Rousa Khatif,
Middle East Correspondent

Algeria's banned Islamic Salvation Front (FIS) yesterday called on President Liamine Zoual to open peace talks to find an end to the country's four-year crisis. The appeal comes less than a week after Mr Zoual won a landslide victory in presidential elections.

The election and the high turnout recorded marked a big setback for the FIS and other opposition parties which had called for a boycott.

Mr Rabah Kebir, the FIS's spokesman in exile, yesterday made public an open letter to Mr Zoual saying the message of the Algerian people "is the same whether through a boycott or through participation - the goal is peace, democracy and the escape from poverty".

In a conciliatory tone, Mr Kebir said he was relieved to hear Mr Zoual say he felt the weight of the trust the people had placed in him and to hear of his determination to allow all Algerians a role in rebuilding the country.

Mr Kebir's letter is a shift from FIS statements issued just a few days ago, when it accused the government of inflating election results.



A man carries his daughter to safety through the rubble of a collapsed building in a Cairo suburb yesterday.

TEN DIE IN MIDEAST EARTHQUAKE

By James Whittington in Cairo

A powerful earthquake measuring 5.7 to 7.2 on the Richter scale yesterday rocked the Middle East but caused little damage and few casualties.

Its epicentre was in the Gulf of Aqaba, about 70 miles south of the tourist resorts of Aqaba in Jordan and Eilat in Israel.

People in Egypt, Israel, Lebanon, Jordan and Saudi Arabia

were woken around 6.15am local time by the earthquake. At least 10 deaths were reported.

The most serious incident was in the Egyptian port of Nuweiba on the Gulf of Aqaba, where a hotel collapsed killing an Egyptian and injuring 10 others.

In Eilat and Aqaba, tourists were evacuated from hotels and police had to close a road

in the Israeli resort after a 400 metre crack appeared in the tarmac.

The airport in the Egyptian resort of Sharm el Sheikh was also temporarily closed because of cracks in its control tower. In Cairo, where more than 550 people were killed in an earthquake in 1992, there were few injuries despite the collapse of a number of buildings.

Virgin fined for Internet error

By Paul Taylor

Virgin Atlantic Airways has been fined by the US authorities for putting out misleading advertising on the Internet, the informal computer and telecommunications network which links about 40m users across the globe.

The incident, which arose out of an administrative error, is believed to be the first case of its kind and could have far-reaching implications for other commercial activities on the Internet which is largely unregulated.

Over the past 18 months more and more companies have established "home pages" on the World Wide Web which is graphics-based and the fastest growing part of the Internet.

Companies see this "Internet presence" as an important marketing tool since studies show that Internet browsers tend to be well educated and higher paid.

Web pages can be accessed by any computer owner anywhere in the world with a modem communications device, a telephone line and a contract with one of the commercial online services such as CompuServe or independent Internet service providers.

Virgin Atlantic, which is owned by Richard Branson's Virgin Group, published information on its Web pages, including details of its transatlantic air fares, but failed to update them.

Earlier this year the page advertised a round-trip air fare of \$499 between Newark, in New Jersey and London for passengers booking 21 days in advance.

However, a consumer who called Virgin to book a ticket having seen the Web page was told that the fare was no longer available because the season had changed from off-peak to peak. The cheapest fare available had risen to \$518.

The airline has agreed to pay a "nominal" fine of \$14,000 to the US Department of Transport, but says the authorities accept the error was a "genuine mistake".

Although the fine was small, the circumstances will be closely scrutinised by corporate lawyers and others who are grappling with a wide range of legal issues raised by the growth of the Internet as a new electronic publishing medium.

Aside from questions of jurisdiction, these include issues such as copyright, libel and advertising.

Peres offers fresh approach to Syria peace

By Julian O'zanne in Jerusalem

Mr Shimon Peres was yesterday sworn in as Israeli prime minister and he immediately called on Syria's President Hafez al-Assad to meet him to reconcile differences blocking a peace accord.

In a speech to parliament, which ratified his new cabinet by a large majority, Mr Peres said he would deepen the search for a comprehensive Middle East peace, continue the government's economic liberalisation programme and work to forge national unity in the wake of the assassination of Prime Minister Yitzhak Rabin.

Diverging from the policy of his predecessor, Mr Peres hinted his government would pursue negotiations with Syria, Israel's most powerful neighbour, on all tracks simultaneously rather than negotiate the security aspects of an Israeli withdrawal from the occupied Golan Heights ahead of political and economic matters.

"The logic of wars between us has ended... the negotiations with Syria can take on the character of a comprehensive and regional agreement in all fields, the political, strategic and economic," Mr Peres said. "Political peace means the end of wars. Economic peace means the beginning of growth."

The 73-year-old veteran Israeli politician, who served as prime minister in 1984-1986, also pledged to deepen

co-operation with Egypt and Jordan, implement agreements with the Palestinians and support Palestinian elections due on January 20.

Mr Peres said his government aimed for a comprehensive Arab-Israeli peace by the year 2000 which would produce a region "free of violence, free of bloodshed, free of terror, free of war and free of all the causes that have brought about these things: poverty, illiteracy, backwardness and prejudice."

On the economic front he promised to maintain the government's reform measures but appeared to rule out a new economic package demanded by manufacturers and the central bank involving a budget cut which would naturally pave the way to a cut in interest rates and depreciation of the strong shekel.

Israeli shares rose sharply on Sunday and Monday in expectation that Mr Peres, who cut inflation from 445 per cent to 20 per cent between 1984-1986, would support a new economic package.

The prime minister, who on Monday brought into the cabinet a dovish rabbi, also reached out to the religious community and to the 130,000 Jewish settlers in the West Bank promising his government would not ignore their "feeling of distress" created by the peace process and the ongoing Israeli troop withdrawal from the West Bank.



Every day, we help thousands of people like Zoe fight cancer.

Give people with cancer a fighting chance

Over \$10 in every £1 donated goes directly into our vital research. I would like to make a donation of £...

(Cheques payable to Imperial Cancer Research Fund) or charge to my Access/Visa/MasterCard/Amex/Discover/Novus Card No. ...

Expiry Date: ... Signature: ...

Mr/Ms/Ms/Ms/Ms Address: ... Postcode: ...

Please return your donation to: Imperial Cancer Research Fund, FREEPOST, WCL 388, London WC1A 3BB. FT 72

Imperial Cancer Research Fund



"What makes this World Business Class so special?"

"Your own experience."



KLM and Northwest Airlines have a service that's in a class of its own. Experience the comfort of more legroom, seats with better recline, gourmet meals plus personal phone and video. Experience World Business Class. Contact your travel agent, your KLM or Northwest office or call +31 20 4 747 747.

NORTHWEST KLM Royal Dutch Airlines

World Business Class

NEWS: ASIA-PACIFIC

Chaebol payments to Roh are disclosed

By John Burton in Seoul

Samsung and Hyundai gave the largest payments to former South Korean President Roh Tae-woo, followed by the Daewoo and LG groups, prosecutors said yesterday.

South Korea's four biggest industrial conglomerates, or chaebol, accounted for 40 per cent of the Won239bn (\$210m) that Mr Roh collected from 39 business groups during his 1988-93 term.

Prosecutors last week arrested Mr

Roh on corruption charges and alleged that the corporate payments were bribes given in return for government contracts and other state favours.

Samsung and Hyundai each gave Won25bn to Mr Roh, while Daewoo provided Won24bn and the LG group Won21bn, according to prosecutors.

Other big corporate donors to Mr Roh included the Hanjin transport group with Won17bn, Dong-ah Construction (Won16bn), the Lotte retail and hotel group (Won14bn), and the

Jinro beverage group (Won11bn).

The amount of corporate payments to Mr Roh is likely to climb as an investigation of seven other chaebol has not been completed.

Prosecutors have indicated that several business leaders will be indicted in early December on bribery charges along with Mr Roh, although the chairman of Daewoo and Dong-ah were the only ones named in Mr Roh's arrest warrant.

Meanwhile Mr Ahn Woo-mahn, justice minister, suggested that the cor-

ruption investigation would extend to politicians who received money from Mr Roh.

Main targets could include the two main opposition leaders.

Mr Kim Dae-jung, head of the biggest opposition party, has already admitted receiving Won2bn from Mr Roh for his 1992 presidential campaign.

Mr Kim Jong-pil, leader of the conservative United Liberal Democrats, is suspected of receiving Won10bn from Mr Roh, although he denies the alle-

gation.

The two opposition parties, in turn, are accusing President Kim Young-sam of accepting money from Mr Roh, a former political ally, for his 1992 election campaign.

President Kim has denied the charge, although he has refused to disclose the financial sources for his campaign.

Critics contend that President Kim is using the corruption probe to discredit his opponents ahead of tough parliamentary elections next April.

Signs of recovery for weak Japanese economy

By William Dawkins in Tokyo

Japan's economy remained weak in the five months to September but recovery is expected early next year, the government's economic forecaster said yesterday.

The latest leading indicator issued by the Economic Planning Agency, pointing to business conditions in the near future, stood at 36.4 in Sep-

tember, having languished below 50, the dividing line between growth and decline, since May.

However, Mr Isamu Miyazaki, the EPA's director general, said he could detect signs of business recovery, such as a rise in corporate investment and public spending, partly in response to the ¥14.220tn (\$139bn) fiscal stimulus package adopted by the govern-

ment in late September. He predicted growth of 1 per cent in gross domestic product for the year to next March, rising to 2 per cent in the following 12 months.

The leading indicator, a basket of 11 indices, showed a slight pick-up from 33.3 in August. Of its components, four showed an improvement, most notably housing starts. Among the other seven, stocks

of unsold goods rose slightly, a remainder of Japan's industrial overcapacity, while sales of consumer durables declined. The labour market also weakened.

Earlier, the EPA reported that Japanese companies spent less on machinery from August to September, but that the three-month trend continues to rise. Economists greeted this as proof that gentle

growth in capital spending is set to continue.

Machinery orders fell by 3.9 per cent to ¥903.6bn from August to September, or by 0.9 per cent by comparison with September last year. However, machinery spending is volatile from month to month, because it includes occasionally very large orders. Taken over the three months to September, a better guide to the trend, Japanese companies spent 2.4 per cent more on machinery than in the same period in 1994.

The EPA yesterday predicted a 9.3 per cent rise in orders from the three months just ended to the quarter ending in December. This supports economists' belief that capital spending as a whole will recover by at least 2 per cent this year, breaking a four-year decline.

Patten outraged at 'shadow government'

By Simon Holberton in Hong Kong

Mr Chris Patten, Hong Kong's governor, yesterday angrily responded to suggestions by a senior adviser to China that Beijing needs to establish a "shadow government" in Hong Kong up to six months before the colony's formal handover in mid-1997.

The governor said Britain was prepared to work for a "co-operative relationship" with China but "as for alternative governments that is quite simply out of the question".

He was answering questions arising from a speech on Tuesday night by Sir Sze-yuen Chung, a former senior adviser to Britain, who is now a leading member of the Preliminary Working Committee (PWC). The PWC is a Beijing-appointed group of Hong Kong grandees and Chinese officials who advise China on the hand-over.

In a speech to the Hong Kong Management Association Sir S Y, 78, offered his "speculation" on how China would manage the run up to the handover. He held out the prospect of a parallel, "shadow"

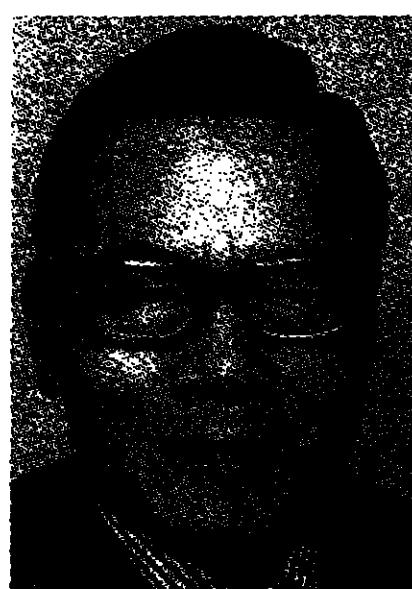
government consisting of a chief executive, principal advisers and a legislature making policy and laws for Hong Kong six months before the handover, for later implementation.

His speech follows Beijing's announcement that it will water down the Bill of Rights, which underpins civil rights, and comments by a senior Chinese government official which suggested China would not recognise foreign passports held by people of Chinese race.

Sir S Y said the provisional legislature would debate and pass laws which would come into effect on 1 July, 1997 when Beijing assumes control.

These laws would cover the appointment of senior judges, the "deletion" of laws which contravene the Basic Law, China's mini-constitution for Hong Kong, and the territory's budget. The provisional legislature would also have to pass laws concerning the court of final appeal, the issuing of passports, and the definition of a Hong Kong permanent resident.

Sir S Y said the transfer of Hong Kong to China was "unprecedented" in modern history. "Under the circumstances, an overlapping period of about six months, in



Sir S Y Chung when he was serving as senior adviser to Britain

my view, is neither excessive nor unreasonable."

Mr Patten described his advice as "constitutional effrontery". Mr Martin Lee, chairman of the Democratic party, said it was a "shocking idea".

Even Beijing's supporters in Hong Kong warned that it would confuse civil servants as to whom they should serve.

Pakistan agrees \$600m standby loan with IMF

By Farhan Bokhari in Islamabad

A Pakistani government delegation has reached agreement with the International Monetary Fund on a \$600m standby loan to improve the country's foreign exchange reserves and restore its financial credibility. The loan, still formally to be approved by the IMF's executive at its meeting next month, would be disbursed over 15 months.

One of its main objectives is to put Pakistan back on track to receive up to a further \$1bn medium-term loan under the Extended Structural Adjustment Facility. That loan was suspended a year ago when Islamabad failed to comply with conditions such as reducing inflation, cutting the budgetary deficit and improving growth rates.

The week-long discussions with the Fund have taken place against a backdrop of growing concern over Pakistan's economy with the rupee recently having devalued to boost sagging exports. The government has also slapped new duties ranging from 5 to 10 per cent on imports, to improve revenues.

Those measures, along with a 7 per cent increase in domestic fuel prices, have been taken to improve the balance of payments position. Foreign exchange reserves have dropped to just below \$12bn from \$2.25bn in September, while the trade deficit during the July to September quarter doubled from a year earlier. However, the measures are expected to fuel inflation.

The government argues it cannot introduce quick macro-economic fiscal discipline to an economy that has lived beyond its means in previous years. Ms Benazir Bhutto, prime minister, insists there has been "slow but very steady progress" in the economy. The government is also expecting a bumper cotton crop this year after three poor years, which would help bring the huge textile sector out of its recession.

Her government's biggest disappointment, according to critics, has been the effects of violence in Karachi, where more than 1,500 people have been killed since the beginning of this year. Efforts by the government to negotiate a settlement with the Mohajir Qaumi Movement, Karachi's largest ethnic political party, members of which are believed to be behind much of the trouble, have so far not been successful.

The KSE-100 index of the Karachi stock market, a signal of business confidence, has fallen by almost 35 per cent during the past year. In spite of news of the IMF deal, the index fell 35.08 points yesterday, or almost 2.5 per cent, closing at 1,419.54.

Mr Haseeb Rashid, a former commerce minister and now director of Karachi University's Institute of Business Administration, says: "The perception of risk in Pakistan's economy has been heightened. The conditions in Karachi have contributed to this increased perception of risk and that is the reason why you find that capital movements are not in our favour."

ASIA-PACIFIC NEWS DIGEST

Opposition may join Burma talks

Burma's National League for Democracy (NLD), led by the Nobel laureate Aung San Suu Kyi, yesterday expressed dissatisfaction with the country's military-dominated constitutional convention, which is scheduled to resume next week, but reserved its right to participate. Ms Suu Kyi said the NLD had not decided whether to boycott the convention outright, adding that discussions about changing both the form and content of the proposed constitution could lead to reconciliation between her party and the ruling military junta. Constitutional talks, taking place intermittently since January 1993, are to reopen on November 28, the first time since Ms Suu Kyi was released in July from nearly six years of house arrest. Most of the delegates to the convention have been hand-picked by the military and have already enshrined principles giving the military a "leading role" in politics.

"If the National Convention continues in its present form it cannot assist in achieving national reconciliation, genuine multi-party democracy, or a state constitution that enjoys the support and confidence of the people," the NLD said in a statement read by Ms Suu Kyi. "These aims can only be achieved through discussion and dialogue."

There had been some optimism on Ms Suu Kyi's release that the convention could be transformed into a forum for a dialogue that would satisfy the NLD. But talks on the issue have apparently not taken place although the opposition party said it still hoped such discussions would begin before the convention reopens.

Ted Barrack, Bangkok

Nuclear test prompts protests

The latest French nuclear test at Mururoa atoll overnight brought further condemnation yesterday from Pacific governments. Senator Gareth Evans, the Australian foreign minister, said he had called in the French ambassador and, in the course of a 40-minute meeting, asked him to convey "in the strongest possible terms" Australia's protest.

Mr Koken Nosaka, Japan's government spokesman, said: "We deeply deplore the nuclear test that France has again conducted." Mr Yohji Kono and Mr Don McKinnon, the Japanese and New Zealand foreign ministers, also summoned French ambassadors to lodge protests.

Mr Paul Keating, Australia's prime minister, said that the French government must realise that by "sending the wrong signals about its nuclear intentions it was, in fact, undermining its long-term security, not strengthening it".

Nikki Tail, Sydney and Reuters, Tokyo

Indonesia magazine ban 'illegal'

An Indonesian court has upheld the overturning of a ban on what was one of the country's leading political magazines. The landmark ruling comes at a time when the judiciary appears to be trying to establish independence from government.

The Jakarta Administrative High Court upheld a verdict passed by a lower court in May this year that the minister of information had no legal grounds to ban Tempo. "This is not a victory just for Tempo, but once again, a victory for law above power," Mr Gunawan Mohamad, Tempo's former editor, said. However, former Tempo employees admit the courts probably ruled in their favour because the ban was by ministerial rather than presidential decree. President Suharto, is still seen to stand above the law.

Manuela Sabarosa, Jakarta

Privatisation 'runs out of steam'

The Philippine government's privatisation programme has almost run out of steam since it was launched in 1986, Mr Roberto De Ocampo, finance minister, said yesterday. He said the government had netted 170bn pesos (\$6.5bn) from the such sales mostly in the last three years. In 1994, the most lucrative year for privatisation, the government earned 50bn pesos mostly from the sale of the state oil company, Petron, to Saudi Aramco and former military lands. Mr De Ocampo said the remaining assets to be sold included government properties, the national power corporation and government sequestered shares in private companies.

Edward Luce, Manila

Manila yesterday called for national unity before peace talks with Muslim separatists start in Jakarta next week. The negotiations - hosted by Indonesia on behalf of the Organisation of Islamic Countries - come after months of preparatory talks with the Moro National Liberation Front since separatist fighting was renewed in the south of the Philippines earlier this year.

Edward Luce, Manila

South Korea had higher than expected economic growth of 9.9 per cent in the third quarter, up from 7.6 per cent a year earlier, underpinned by a rise in exports and capital investment, the Bank of Korea said.

Reuters, Seoul

Singapore's non-oil exports rose 12.6 per cent year-on-year in October to \$87.6bn (US\$5.4bn) after a September rise of 15.0 per cent, the Trade Development Board said.

Reuters, Singapore

We insure insurers – with growing success.

Worldwide, The HANNOVER Re Group is the fifth largest reinsurer.

Worldwide competence allows us to grow.

In the 1994 business year, the HANNOVER Re achieved a gross premium income exceeding DM 3.5 billion (without subsidiaries) and the best underwriting result since its foundation. Premium

writings are expected to rise as

the demand for security continues

to grow worldwide. More than

1,700 insurance companies in over

100 countries rely upon our

strengths to manage their risk. To provide our clients

with fast and efficient service we have a global

network of subsidiaries and representative offices in

all major markets.

Worldwide marketing makes us successful.

With the capital from the shares issued in November 1994, we purchased as per January 1, 1995, a controlling interest in ESEN UND STAHL Re, a company with which we had previously already formed a successful

underwriting association. The newly

constituted HANNOVER Re Group

represents the fifth largest re-

insurance group worldwide. Backed

by a high level of investments and

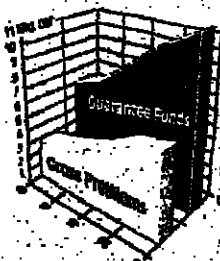
a balanced spread of risks by regions and product lines,

our earning power is growing in a globally expanding

reinsurance market. As a result, one thing is certain:

HANNOVER Re continues to follow a path of success.

AA- Rating for HANNOVER Re
Balanced business philosophy
Improved operating performance
as well as strong capitalisation and
reserve strength
the deciding factors for Standard & Poor's
to assign award HANNOVER Re a claims paying
ability rating of AA-



Our shares are traded daily on the Frankfurt and Hannover Stock Exchanges.



HANNOVER RÜCKVERSICHERUNGS-AKTIEGESELLSCHAFT

مكتبة الامير

NEWS: THE AMERICAS

AMERICAN NEWS DIGEST

US deficit on trade lower than expected

The US trade deficit was lower than expected for the second month running in September, reflecting sluggish domestic demand, official figures showed yesterday.

The Commerce Department said the deficit fell to \$8.5bn against Wall Street expectations of a shortfall of about \$9.5bn. Figures for August were revised down to show a deficit of \$8.4bn, rather than \$8.9bn as previously reported.

The bilateral deficit with Japan fell from \$5.1bn to \$4.5bn, its lowest level in more than two years. The decline in the overall deficit from a monthly average this year of about \$10bn partly reflected corporate efforts to bring inventories of unsold goods into line with likely consumer demand. The "inventory correction" has helped improve the trade figures because many capital goods are imported.

Exports rose 1.6 per cent between August and September to \$77.2bn, more than offsetting a 1.4 per cent increase in imports to \$75.6bn. Exports were 10.3 per cent higher than in September last year. Imports were up 8.6 per cent over the same period. The deficit for the first nine months was \$80bn against \$73.7bn for the same period last year. A deficit of \$136.8bn in goods was partially offset by a \$46.8bn surplus on trade in services.

Separate data yesterday on the domestic economy pointed to growth but at a more moderate pace than in the third quarter when gross domestic product grew at an annualised 4.2 per cent. The University of Michigan's index of consumer sentiment fell slightly to 88.2 this month against 90.7 in October. Monthly claims for jobless benefits were reported stable in the week ending November 18 but well above levels in the third quarter. However, data on retail sales for the first three weeks of November, reported in the Johnson Redbook survey showed a 2.2 per cent gain from October - a sign that Christmas spending may be less subdued than some economists feared.

Michael Prouse, Washington

Boeing strikers reject deal

Striking production workers at Boeing, the world's biggest aircraft manufacturer, have dealt their employer an unexpected blow by voting to reject a return-to-work formula recommended by their own union leaders. The decision could bring about a sharp fall in the company's output and hit earnings.

The 32,500 striking employees, representing about a third of Boeing's total workforce, are members of the International Association of Machinists and Aerospace Workers. They walked out seven weeks ago after rejecting the terms of renewal of their three-year labour contract.

Last Sunday, following the intervention of a federal mediator, Boeing's management and the machinists' union agreed fresh terms for a contract, but late on Tuesday night the union announced that the revised package had been rejected by more than 60 per cent of the vote. One factor in the strikers' decision is believed to have been that Mr Frank Shrontz, Boeing's chairman, and other top executives had just received stock options worth millions of dollars following recent increases in the company's share price.

Mr Bob Gregory, the machinists' lead negotiator, said: "Our members have fought long and hard, and they're not going to start building airplanes again until Boeing improves that offer."

Richard Tomkins, New York

Sell-off in Dominican Republic

The Dominican Republic has put 30 state-owned companies up for sale, including an airline. Private investors, including foreigners, will now be able to buy portions of the state companies, said Mr Pedro Breton, director of the Dominican corporation of state companies.

The companies include the airline *Dominicana de Aviacion*, which was closed early this year because of administrative problems; and factories that make construction equipment, bags, car batteries, nails and other products. All of the companies are either unprofitable or have shut down. Potential buyers must submit their plans for turning the companies around, Mr Breton said.

AP, Santo Domingo

Haiti refugees forced to return

The US coastguard said yesterday it would escort 518 Haitian refugees crowded aboard an intercepted freighter back to their Caribbean island. The badly overcrowded freighter was intercepted on Tuesday after it spent about 38 hours trying to evade the coastguard by ducking in and out of Cuban territorial waters. Hundreds of Haitians, some clinging to the deck of the 75-foot freighter, were taken aboard a coastguard cutter for an escort back to Haiti. Since the return of President Jean-Bertrand Aristide last year, Haitians intercepted at sea are returned to apply for US immigration.

Reuters, Miami

Colombia oil official kidnapped

A senior official of Colombia's state oil company Ecopetrol has been kidnapped. A local television news station said five people, including a woman, kidnapped Mr Alfonso Mamique, a member of the company's board of directors, from his office on Tuesday. Ecopetrol is working with foreign oil companies to develop the giant Cusiana and Cupigagua oil fields in the country's eastern plains.

Reuters, Bogotá

Tobacco giant to sue US whistle blower

By Richard Tomkins
in New York

Brown & Williamson Tobacco, the US cigarette maker owned by Britain's BAT Industries, has gone to the courts in an attempt to silence a former executive who has gained notoriety by revealing company secrets to the anti-smoking movement.

In a lawsuit filed in a Kentucky state court, Brown & Williamson has accused Mr Jeffrey Wigand, formerly its vice-president of research, of theft, fraud, and breach of contract, claiming he violated confidentiality agreements by leaking company secrets to news organisations and plaintiffs in lawsuits against the tobacco industry.

The company is seeking unspecified damages and a restraining order.

Until recently, the source of the Brown & Williamson leaks had been a mystery. But Mr Wigand's identity was revealed when he agreed to be interviewed for a report on the tobacco industry in the CBS News television programme "60 Minutes".

In the event, CBS's management ordered "60 Minutes" not to broadcast the interview because it feared it would have to face a multi-billion dollar lawsuit.

But the contents of the interview - and Mr Wigand's identity - emerged last week when they were leaked to the New York Daily News.

According to the Daily News report, Mr Wigand's interview alleged among other things that Brown & Williamson dropped plans to develop a safer cigarette and knowingly used a pipe-tobacco additive that caused cancer in laboratory animals.

Brown & Williamson said its lawsuit against Mr Wigand was "about the essential qualities of loyalty, trust and honesty between employees and employers, which are so necessary to the conduct of business and to our society overall".

Mr Gary Morrisroe, attorney for Brown & Williamson, said: "Wigand personally stole from B&W information that he unlawfully possessed. For example, the complaint cites that while under a pledge of confidentiality and receiving severance payments and outplacement help from B&W, Mr Wigand was secretly selling himself as an 'expert' witness in lawsuits against the tobacco industry."

Brown & Williamson's decision to sue Mr Wigand is the latest example of the US tobacco industry's increasingly tough tactics against its critics.

Earlier this year the ABC television network offered a humiliating apology for a hard-hitting report on the tobacco industry to settle a \$10bn lawsuit brought by Philip Morris, the biggest US tobacco company.

Brown & Williamson is not directly suing CBS, but CBS could still suffer financially because it is understood to have offered to indemnify Mr Wigand against lawsuits arising from his interview.

Government may have jumped the gun, writes Bernard Simon

Mulroney probe trips up Ottawa

Mr Brian Mulroney, Canada's former prime minister, was unlikely to get much sympathy after his name was linked last weekend to alleged kickbacks from several big government contracts, notably Air Canada's purchase of European-built Airbus aircraft in 1988.

Mr Mulroney, whose Progressive Conservative government held office at the time of the deals, is remembered for his regal style and his close connections to many of Ottawa's leading power brokers. He was among Canada's least popular prime ministers when he quit politics before the 1993 general election.

In recent days, however, the present Liberal government has faced as many questions as the ex-prime minister over the Airbus affair.

The questions centre on whether the justice department in Ottawa and the Royal Canadian Mounted Police had sufficient evidence to justify an investigation against Mr Mulroney, and whether they treated him fairly in pursuing inquiries into the C\$1.8bn (US\$1.5bn) Airbus order.

Mr Mulroney, who now works for a Montreal law firm and sits on the boards of several multinational companies, has vigorously denied any wrongdoing. He has sued the justice department and the Mounties for C\$50m. Other alleged participants, including Airbus Industrie, have also issued strong denials.

The Air Canada order for 34 A-320 aircraft marked an important breakthrough in North America for Airbus against its US rivals, Boeing and McDonnell Douglas. Air Canada was a government-con-



Former PM Mulroney: vigorously denies any wrongdoing and has sued the government for C\$50m

trolled corporation at the time, and rumours have swirled for years that its decision was not based entirely on commercial grounds.

The Airbus issue burst into public view earlier this month after Mr Mulroney and the media got wind of a request by the Canadian justice department to the Swiss justice minister for details of Swiss bank accounts that were allegedly used for secret commissions. However, allegations of Mr Mulroney's personal involvement surfaced only last week when parts of the letter to the Swiss authorities were leaked to the media. The Swiss have agreed to freeze two accounts at a Swiss Bank Corporation branch in Zurich.

The letter spells out numerous allegations against the former prime minister and a political associate, Mr Frank

Moore, who was a prominent Ottawa lobbyist and an Air Canada director during the 1980s. It also names Mr Karl Heinz Schreiber, a German-Canadian businessman.

According to a translation of the Canadian letter, sent in German, "the police are in possession of reliable information that Mr Schreiber got commissions in order to pay off Mr Mulroney and Mr Moore for two other government contracts with German companies."

The letter concluded bluntly that "the investigation is of special importance to the Canadian government because criminal activities carried out by a former prime minister are involved".

Besides denying these accusations, Mr Mulroney's statement of claim says that the government officials responsible for the letter knew that the allegations against him were

tenstein-based front company set up by Mr Schreiber.

"A confidential informant says that 35 per cent of all amounts were paid to Mr Mulroney," the justice department wrote. Payments allegedly continued until Mr Mulroney left the government in early 1993.

The letter claimed that IAL funnelled secret commissions to Mr Mulroney and Mr Moore for two other government contracts with German companies.

The letter concluded bluntly that "the investigation is of special importance to the Canadian government because criminal activities carried out by a former prime minister are involved". Besides denying these accusations, Mr Mulroney's statement of claim says that the government officials responsible for the letter knew that the allegations against him were

"solely generated by media speculation" and that "they were totally incapable of proving any of them".

Mr Mulroney and his lawyers asked to meet senior justice officials earlier this month after the letter was leaked to them. But they were rebuffed.

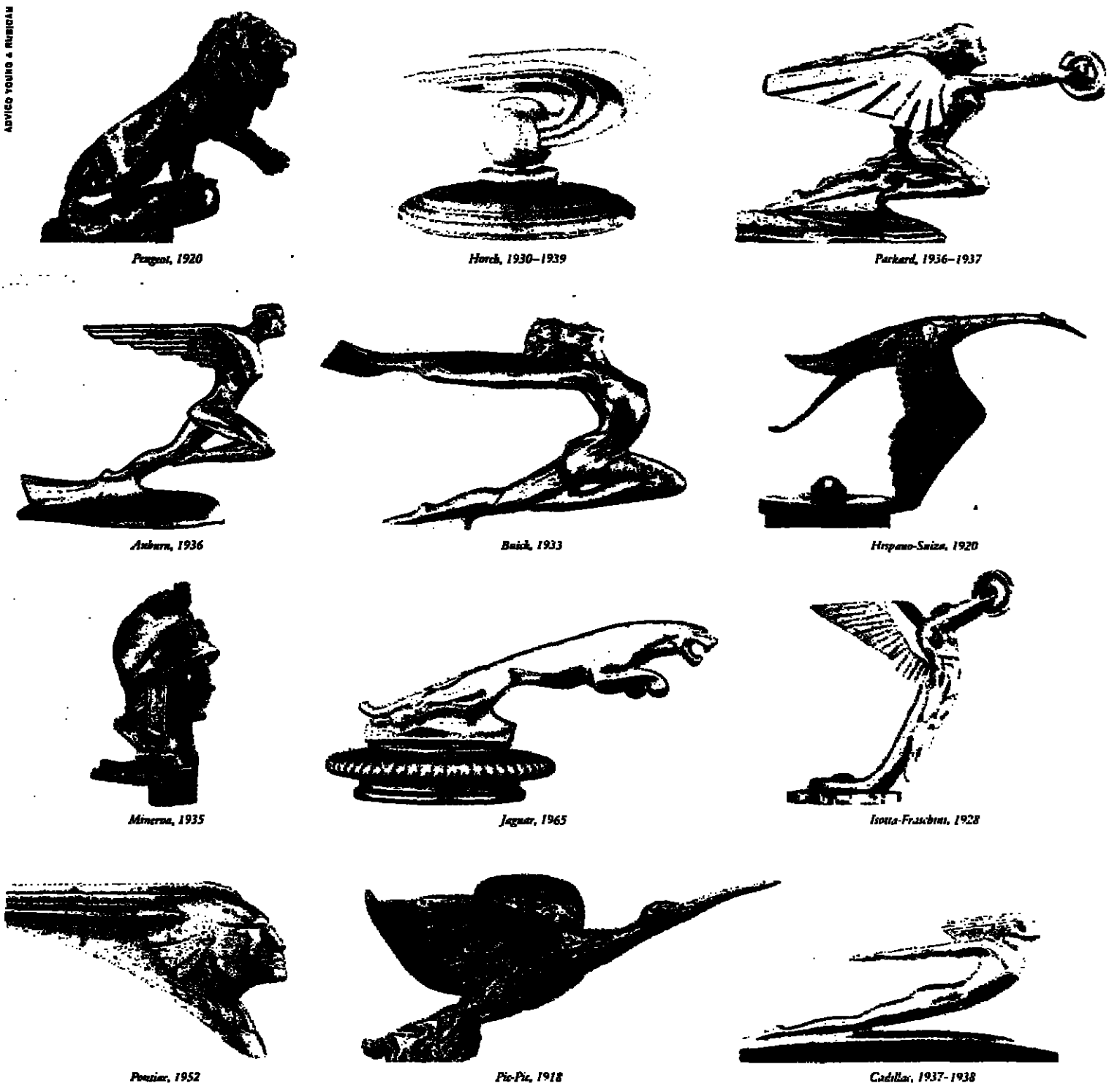
Mr Allan Rock, the justice minister, said that such a meeting would have been inappropriate. "I think politicians should stay out of police investigations," Mr Rock said.

In a biting editorial, headlined "What kind of case is this?", the Globe and Mail newspaper earlier this week pointed to inconsistencies between media reports of the Airbus affair and references to these reports in the justice department's letter.

The Globe and Mail asked why the Mounties failed to interview Mr Mulroney before sending their request to Switzerland, whether the conclusions reached in the letter were justified by the evidence available and whether adequate measures were taken to keep the letter confidential.

Support for Mr Mulroney has come from another unlikely quarter. Mr Lucien Bouchard, the Quebec separatist leader, was a close friend of the ex-prime minister until Quebec politics ruptured their relationship in 1989.

Mr Bouchard was Canada's ambassador to France at the time of the Airbus deal. He told a press conference on Tuesday that he knew nothing about the sale. But Mr Bouchard added - first in English, then in French - that, despite his differences with Mr Mulroney, "this man is unable to be dishonest."



Your knowledge of the Pic-Pic and the Hispano-Suiza is every bit as impressive as our understanding of Split and Spread.

In the complex world of wealth management, it's vital that you have complete confidence in your bank. In our view, this calls for an adviser who is more like a partner than a traditional asset manager. At UBS Private Banking, our advisers are trained to keep you fully informed of the strat-

egy we recommend and the decisions we take according to your investment goals. You will not only be aware of what we do. You will also know the whys and wherefores. It's a factor which has contributed to our envied international reputation which in turn is supported by our AAA rating.

UBS Private Banking
Expertise in managing your assets



Zurich, Geneva, Lugano, Luxembourg, London, New York, Hong Kong, Singapore UBS Private Banking is regulated in the UK by IMRO

NESTLE
CZECH IN.

WHEN NESTLÉ WANTED 5,000M² OF WAREHOUSING OUTSIDE PRAGUE, THEY CAME TO US.

WITH OUR ON-THE-GROUND EXPERTISE WE WERE ABLE TO FIND THEM THE RIGHT SPACE WITH THE HIGH SPECIFICATION EQUIPMENT REQUIRED.

THE INTERNATIONAL PROPERTY CONSULTANTS.

HEALEY & BAKER

AMSTERDAM AUSTRALIA BELGIUM BRUSSELS CANADA CHICAGO DUBLIN GENEVA GERMANY HONG KONG LONDON MADRID MEXICO NEW YORK PARIS PRAGUE ROME SINGAPORE SWITZERLAND VIENNA ZURICH

AN INDEPENDENT MEMBER OF
CENTRUM & WATKINS WORLDWIDE

UK fit to confront Asia 'tigers' says minister

By James Blitz and Kevin Brown
at Westminster

Mr Peter Lilley, social security secretary in the Conservative government, yesterday claimed that Britain was better placed than any other European state to compete with the Asian economies because of its determination to contain taxation and reduce government spending.

Mr Lilley drew a sharp distinction between the UK and other governments in the field of competitiveness - claiming that Britain could take on the Asian "tigers" because of its policies. He was speaking at the annual

dinner of the Institute of Directors in London.

First, he argued, "we can reasonably hope to become a low tax economy. Our tax burden is already around 10 per cent less of gross domestic product than most of our neighbours."

In a speech which fleshed out his credentials as one of the most right wing members of the UK cabinet, Mr Lilley claimed it would be "folly" for the UK to retreat inside a fortress Europe which was "cocooned in industrial and social protection."

Instead, he argued that the UK was well on the way to becoming a "tiger"

among European Union states because of its determination to contain taxation in the long term and cut back the welfare state which consumes around one-third of public expenditure.

He also argued that the UK had "systematically" and "vigorously" attacked the principal expenditure problem faced by every government - the welfare budget.

Mr Lilley, who has targeted welfare spending more than any other minister in the last four years, argued that France had been forced into "crisis cuts and huge increases in taxes" because of the massive £38bn

(\$51.5bn) deficit on their social security funds. He also said that the recent government shutdown in the US had been triggered mainly by welfare reform.

By contrast, Mr Lilley argued that sector-by-sector reforms in the UK have sharply reduced state spending. "Whereas the social security budget was set to take an ever increasing share of Britain's national income, it is now set to take a declining share of Britain's national income."

The social security secretary's comments were reinforced by Mr Kenneth Clarke, the chancellor of the exchequer, who gave MPs a robust report

on the prospects for continued economic recovery. He dismissed the opposition Labour party's "bizarre" plans and prepared the ground for a tax-cutting national Budget next week.

Mr Clarke told the Commons that the UK was on its way to outperforming the rest of Europe so long as the government stuck to the economic course it had charted in recent Budgets.

He said the government remained committed to achieving a zero level of borrowing and cutting public spending to less than 40 per cent of gross domestic product.

Threat of strife recedes at Ford and GM plants

By Andrew Belger,
Employment Correspondent

Prospects of averting strife at the British offshoots of Ford and General Motors improved yesterday after trade union representatives and management stepped back from immediate confrontation.

Leaders of 22,000 manual workers at Ford decided to postpone an immediate ballot for industrial action even though negotiators had firmly rejected a two-year offer worth an extra 9.25 per cent. It was also announced that fresh talks would be held next month between unions and management at Vauxhall, a GM subsidiary.

But shop stewards at Vauxhall's plants at Luton in central England and Ellesmere Port in the north-west insisted that an overtime ban due to start at Vauxhall next week should go ahead in spite of the company's invitation to hold fresh talks on December 6.

Vauxhall's offer of 3.5 per cent now and a rise in line with inflation next year was rejected by the group's 7,200 manual workers who voted 4-1 in favour of industrial action.

Both the Ford and Vauxhall workforces are also seeking a two-hour reduction in their working week to 37 hours.

Meetings will be held at Ford plants over the next few weeks to discuss the company's offer. Mr Tony Woodley, national officer for the Transport and General Workers' Union, admitted that there were differing views among Ford workers over whether to accept the offer, which the company insists is final.

Workers at the Ford engine factory in south Wales have voted to accept the deal but conveners from the plant at Dagenham in east London reported that workers were against the offer.

Earlier, Mr Alex Trotman, the Briton who is chairman of Ford in the US, warned the UK workforce that a strike would send "a bad signal to those of us who take pride in our British workers' efforts to improve quality and productivity toward achieving world-class competitive levels."

"If we retreat to the behaviour of the 1970s, the economic security of our employees will certainly be placed in jeopardy," he said.

UK NEWS DIGEST

Virgin TV wins right to review of licence award

Mr Richard Branson's Virgin Television company yesterday won the right to a full review by a judge of the Independent Television Commission's award of the licence to operate Britain's fifth terrestrial television channel. Virgin was one of two of the four bidders for the Channel 5 licence which were failed on the quality of their programme offerings. UKTV, the highest bidder, also failed the programme quality threshold. Virgin bid £22,000,000 a year for the Channel 5 licence, the same as the winner, Channel 5 Broadcasting.

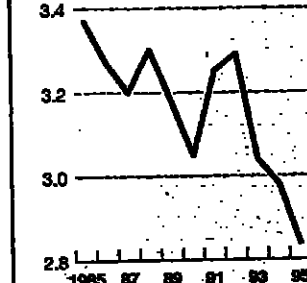
The licence gives the right to broadcast to around three-quarters of the UK population. Channel 5 Broadcasting, a consortium made up of MAI, Pearson (owner of the Financial Times), CLT of Luxembourg and Warburg Pincus, the US investment bank, won as the highest qualified bidder.

Virgin now intends to seek full disclosure of all documents relevant to the ITC's decision. *Raymond Snoddy*

Audience numbers decline

Watching the box

Average daily hours of viewing terrestrial TV



Source: IFA Third quarter figures

while Channel 4, BBC2 and the cable and satellite channels are growing. Analysis of viewing suggests that, of those adults watching TV who are in professional and managerial jobs, 86 per cent watch ITV and 57 per cent BBC1. *Diane Stammers*

Industrial heartland downbeat

Faded hopes of orders in the summer have led companies in the west Midlands, traditional heartland of UK manufacturing, to scale down expectations of higher profitability.

The latest business survey of the region, involving more than 1,000 companies, has found "a clear collapse of business confidence" and "a marked deterioration compared with six months ago". The collapse of confidence is "the most dramatic for five years". The survey, by the Warwick and Wolverhampton Business Schools and Price Waterhouse, the accountants, found 65 per cent of companies experiencing higher sales and 18 per cent falling sales. Six months ago 75 per cent of companies reported higher sales. There has been a fall to 61 per cent in companies reporting bigger order books. Six months ago the figure was 70 per cent. *Paul Cheeseright*

Accounting changes proposed

Companies will no longer be able to smooth out their earnings over a period of years by the use of "provisions" - one of the worst abuses of so-called creative accounting - under plans suggested yesterday by the Accounting Standards Board. The board's discussion paper, which may form a new accounting standard, is likely to spark a fierce debate with many companies claiming that its proposals will rob management of flexibility. Sir David Tweedie, chairman of the board, said: "This is a billy. Sir David Tweedie, chairman of the board, said: 'This is an important area of accounting where past practice has, in some celebrated cases, caused serious concern.' He said the board's views matched those of Australian, Canadian, US and international standard-setters." *Jim Kelly, Accountancy Correspondent*

Ferry flotation pledge refused

The British government yesterday said it would try to improve safety standards on cross-Channel ferries to France but refused to set a minimum time for ferries to stay afloat after an accident.

The Department of Transport gave its response to a parliamentary committee's report into ferry safety published last July. Sir George Young, transport secretary, said he supported the committee's concerns but could not agree with all its recommendations for technical and practical reasons. A Labour member of the committee, Mr Paul Flynn, said the government continued to put its faith in international action which had failed in the past and would continue to fail. *Charles Batchelor, Transport Correspondent*

Slaughterhouses found wanting

Almost half of all slaughterhouses inspected by government inspectors in September were failing to observe guidelines to stop the spread of BSE (Bovine Spongiform Encephalopathy), or mad cow disease, it emerged last night. Mr Douglas Hogg, agriculture minister, said he viewed the lapses "most seriously", and said a number of prosecutions were under consideration. The state veterinary service visited 198 slaughterhouses in September and found failings in the handling of specified offals in 92 of them, Mr Hogg said. Although many lapses were described as "comparatively mild", in several cases pieces of spinal cord were left attached to carcasses after dressing. *George Parker, Westminster*

West guilty of ten murders

Ten-times murderer Rosemary West was jailed for the rest of her life yesterday after being found guilty of all the "House of Horrors" killings - a case which has gripped Britain for the past year. The jury of seven men and four women at Winchester Crown Court announced that it had found her guilty of seven outstanding murder charges. West was yesterday found guilty of murdering her eight-year-old stepdaughter Chantelle, 16-year-old daughter Heather, and her late husband's pregnant lover, 18-year-old Shirley Robinson. The dismembered remains of all the victims were found in the cellar, house and garden at Rosemary and Frederick West's former home at Cromwell Street, Gloucester. Frederick West committed suicide in prison on New Year's Day this year. Mrs West's lawyer said: "She contests the verdicts and we are actively pursuing an appeal on her behalf."

Trust in politicians 'sinking fast'

By Andrew Adonis,
Public Policy Editor

Public distrust of politicians and the institutions of government is high and rising, says the latest British Social Attitudes survey. It shows firm backing for a separate parliament for Scotland, a reformed House of Lords (the unelected upper House of Parliament) and a greater role for the courts in limiting government powers.

On Britain's role in Europe, which is sharply dividing the governing Conservative party, there is overwhelming support for continued membership of the European Union although

attitudes towards greater integration are finely balanced. The survey of about 6,000 people by Social and Community Planning Research, an independent research institute, finds "an apparent crisis of confidence in British politics and politicians".

Nearly 70 per cent of respondents said Britain's system of government could be improved significantly, up from 49 per cent in 1979. Barely a quarter expressed confidence that governments generally put the national interest above party interest, and only 9 per cent said they trusted "politicians of any party to tell the truth

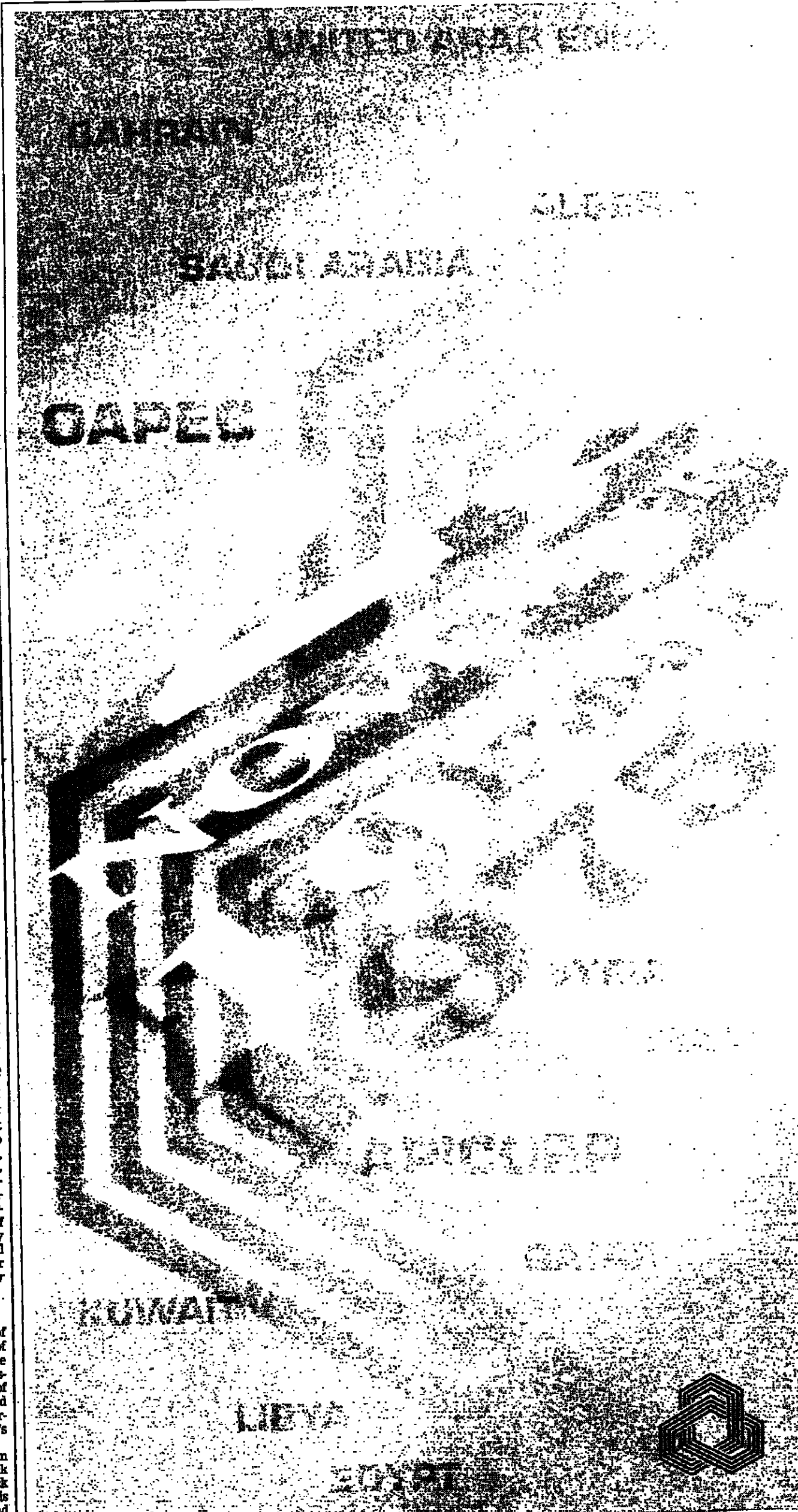
when in a tight corner". The authors of the report based on the survey findings conclude: "The British public appears now to have less confidence in the ability of its political system than has ever been recorded before."

There appears to be greater confidence in local than national government. Nearly one-third of respondents said local councillors could be trusted "to place the needs of their area above the interests of their party".

However, the report argues that in spite of the growth of distrust, there is little evidence of growing public disaffection

from the democratic process. The survey found continued high levels of willingness to protest through official channels, such as signing petitions and writing to MPs.

On constitutional reform, nearly half of respondents favoured a Scottish parliament within the UK, while only 28 per cent supported the status quo. There was 50 per cent backing for a reformed House of Lords, with one-third against - an almost exact reversal of the balance of opinion in 1983. There was little support for abolition of the monarchy, but the proportion regarding the institution as "very important" is falling.



For two
decades
we have
been
successfully
enhancing
the oil wealth
of the Arab
world.

On 23rd November 1975, APICORP was established by an international agreement among the member states of OAPEC.

The prime objective of APICORP is financing petroleum and petrochemical projects and industries in the Arab world and beyond.

**ARAB
PETROLEUM
INVESTMENTS
CORPORATION**
PO BOX 448, DHAKHAN AIRPORT 31932
SAUDI ARABIA. TELEPHONE 0351 864 7400
TELEX 870088 APIC SJ FAX 0351 864 7576

TECHNOLOGY

Specialist investigators are battling against increasingly sophisticated software piracy, writes Nancy Dunne

Technocops scent blood

The US software industry was jubilant last week at the arrest of Captain Blood, aka Thomas Nick Alefantes, a software pirate in Los Angeles who for five years ran a mail order business selling illegally copied software.

About \$1m (\$800,000) in counterfeit software, three computers, high-speed duplicating equipment, a CD-Rom Write machine, a shredder, printers, two guns, handcuffs and \$15,000 in cash were seized.

The arrest was the result of work by a private force of technocops maintained by the US Business Software Alliance and its member companies to wipe out piracy of their products in 60 countries.

Little is known about these investigators and their operations. They are believed to be assisted by US intelligence agencies. Many are lawyers or former prosecutors who are street-smart, steeped in the culture of the countries they monitor and conversant in the bits and bytes of the industry.

They are up against thieves who are more sophisticated than their counterparts in more traditional criminal fields of endeavour. "Software piracy is the growth crime of the future," says Lawrence Morrison, deputy district attorney in Los Angeles.

US authorities fear that software thieves are becoming increasingly violent, that they will begin ripping each other off and that gang warfare may erupt. Police raids have found caches of weapons and bullet-proof vests along with the counterfeit software.

According to Morrison, software pirates in California are frequently being linked with Asian organised crime groups. One recent arrest was made in connection with a kidnapping: sheriff's found guns, explosives, over 40,000 copied software programs and 50,000 holograms.

Los Angeles police will not say how they traced the notorious Captain Blood. Morrison says the "captain" escaped arrest for years through the creation of an "electronic wall" built with call forwarding, toll free numbers and voice mail. The numbers were frequently changed to avoid detection.

In the US about one-third of all software is thought to have been pirated, according to Business Software Alliance, which co-ordinates anti-piracy campaigns by US companies worldwide. The rates are believed to be far worse overseas.

The BSA refuses to say what its member companies are spending to combat the thefts, but they have set up large staffs in Asia and Europe and maintain 35 hotlines for informants.

"Let's just say piracy losses are put at \$15.2bn a year," says Diana Smirnova, for the BSA, implying that what is spent in pursuit of

pirates pales in comparison.

The US industry supplies 75 per cent of the world's software. The industry's strategy is to apply pressure for action against pirates on a number of fronts. The US trade representative's office overseas often leads the way, brandishing Special 301, a US statute requiring retaliation if countries fail to "make progress" against intellectual property rights violations.

The trade office keeps up the pressure on reluctant governments, bouncing them from "priority watch" lists for the worst violators to "watch" lists for a second tier and back again, if necessary, conducting "out of cycle" reviews to check progress at regular intervals. But sanctions are rarely applied.

The odds seem stacked against the technocops. "You go out there and try to cobble together a campaign with what you have to work with," says Robert Kruger of the BSA. "Sometimes it is inadequate laws, lack of co-operation by authorities, public corruption. There is no level of public awareness or sympathy for what you are doing. Sometimes there is outright hostility."

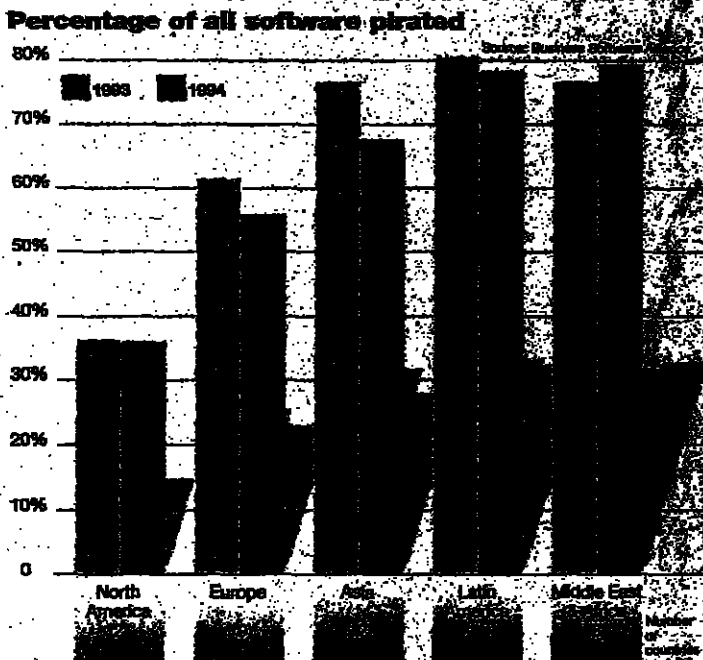
"In Russia and the former communist countries, there was no tradition of protection for physical property, much less intellectual property, until five or 10 years ago. It is not just a process of getting laws on the books but an educational process. You have to develop respect and awareness for law. You have to encourage the growth of the domestic industry."

Once there is an indigenous industry, authorities are likely to take enforcement seriously.

The US industry's efforts in the Czech Republic have been the most successful in eastern Europe, says Eric Koenig of Microsoft in Paris. There the piracy rate has fallen from an estimated 95 per cent to about 75 per cent in three years.

Jan Muhlfelt, marketing manager for Microsoft in the Czech Republic, has been on the case for four years. For the first two years he and other company representatives did nothing but public education. Then they began to train police in Prague to spot fraudulent software, and the

Spot the fake



Prague police trained officers in other cities.

It is a constant struggle to send the message that copyright theft is a serious violation and that pirates must be made to pay. One recent case in the Czech Republic involved the seizure of 25 computers producing illegal software. These were

traced to a public market in Ostrava, where illegally copied games and programs were openly on sale. Twenty people were arrested and confessed. Their sentences last month were only probationary with the threat of prison if they offended again.

The US government and industry

have made a tremendous effort in China, where it is believed that 98 per cent of all software in use is pirated. Trade representatives have twice gone to the brink threatening sanctions. Early this year Beijing agreed to a detailed plan of action, which has produced numerous raids on retail outlets.

Stephanie Mitchell monitors China from Hong Kong for Autodesk, a leading publisher of computer-automated design programs. She is cryptic about her pursuit of pirates. "Tracking them down is difficult," she says. "You have to infiltrate the chain of distribution... play a detective sort of game."

Her investigators continually survey retailers. She sends out people to be "plausible customers". Once piracy is detected, the evidence must be notated to be accepted in court. She has to "drag" the notaries along and "stash" them around the corner while conducting raids. "It costs us a lot of time and effort to co-ordinate with authorities," she says. "They still have the misconception that once you do the raid, you're done." She also pushes for public destruction of seized property.

Cases are rarely brought to court, so she has to push too far for prosecutions. "There is a deterrent effect from people walking in and seeing your stocks," she says. "But you need fines and closures or it's the Angelenos all over again. It doesn't help if these don't turn into criminal and civil court suits."

There are always excuses for inaction. "They [the Chinese authorities] say prosecutors need to be trained about software... they say this is not a priority. There is no political will or interest there," she says.

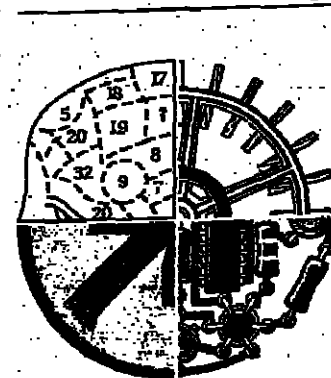
About one month ago, the industry won a partial verdict in a civil case in Beijing. This took more than a year, and the court concluded there had been only one offender in a big Beijing retail store. It has yet to decide on damages.

"The encouraging thing is that this time last year you couldn't get any authority anywhere to do a raid or enforcement," says Mitchell. "It takes months of planning. It costs a lot of money but you can do it. And there are still a lot of problems with follow-through."

Kruger says the industry is guardedly optimistic about China. "We would like to see some of the progress promised to us actually occurring. There have been some steps taken but there is still a long way to go."

The industry, which creates products at an ever faster pace, recognises that it will be years before effective controls are in place in the developing countries, Kruger says, but its options are limited to persistence and patience.

Worth Watching · Vanessa Houlder



Robot reaches new heights

Cleaning aircraft requires speed and precision. The world's largest robot - which has a 33m arm - has just passed the test with flying colours.

The prototype of the Skywash 33 robot was found to clean the outside of a Lufthansa aircraft more thoroughly and four times faster than a conventional team of cleaners.

The robot is controlled by software and sophisticated sensors that make automatic adjustments when necessary.

The robot was developed by the Fraunhofer Institute for Manufacturing Engineering and Automation in Stuttgart and Putzmeister, a construction equipment manufacturer. Fraunhofer Institute: Germany, tel 7119701240; fax 7119701006.

'Delocalised' atoms in electrical move

A previously unknown form of hydrogen has been detected at the Rutherford Appleton Laboratory in Oxfordshire.

Hydrogen usually binds closely to another atom. But hydrogen ions have been detected in a "delocalised" state within manganese dioxide, a compound used in batteries. Scientists believe that this form of hydrogen has unusual electrical properties, although these have not yet been fully investigated. Potentially, they believe it could lead to the development of rechargeable dry cells, which might be cheaper, lighter and less polluting than conventional alternatives.

Rutherford Appleton: UK, tel (0)1235 521900; fax (0)1235 446665.

Smart purse holds cash replacement

Visa, the payment card system, has launched a full-scale pilot of

its pre-paid electronic purse smartcard in Australia.

The card, called Visa Cash, has an integrated circuit chip which keeps track of units of value and is intended to be a safe, quick and convenient replacement for cash for phone calls, groceries, parking, petrol and so on.

The trial, which involves a consortium of five Australian financial institutions, will involve more than 1,000 merchants. The project will include disposable cards, reloadable cards and the addition of a Visa Cash component on to any Visa card or proprietary bank card.

Another Visa Cash pilot will take place at the summer Olympic games in Atlanta next year. Visa European Union: UK, tel (0)177 887811; fax (0)177 887887.

Phosphate fertiliser to freshen lakes

A small amount of phosphate fertiliser can breathe new life into lakes polluted by acid rain, according to an experiment on a Cornish lake by scientists at Lancaster University and the Institute of Freshwater Ecology.

Although large amounts of phosphate would damage the lake, small amounts help plankton assimilate nitrate which reduces acidity. The scientists believe it is cheaper than conventional treatment with lime and has less impact on the underlying chemistry of the lake. IFE: UK, tel (0)1534 42465; fax (0)1534 43914.

Stronger ceramics in dental crown

Dental crowns usually have metal bases that have a tendency to show up as a grey line by the patient's gums. Crowns made entirely of ceramic usually look better, but lack strength.

A strong, translucent material called Techceram has been developed which promises to overcome existing problems with all-ceramic crowns.

The ceramic base, which is made using alumina powder, is heat treated so that it has up to three times the strength of traditional ceramic crowns. A porcelain finish is then added.

The technology was developed by Ceradent, a Derbyshire company that was funded by DTI Smart awards.

Ceradent: UK, tel (0)1298 872628; fax (0)1298 872223.



THEY WOULD BE SURPRISED AT HOW MUCH WE AFFECT THEIR LIVES

It's very unlikely that this happy couple have ever heard of us. They enjoy eating, drinking and travelling. And we will probably have been involved in the production of almost all the products they use, and the way they often travel.

You see, we are SASIB. We're a worldwide Group of companies supplying expertise, systems and equipment to industry.



OUR WORLD IS YOUR WORLD

SASIB IS A WORLDWIDE ENGINEERING GROUP WITH 8000 EMPLOYEES OPERATING IN SIX BUSINESS AREAS: RAILWAY, TOBACCO, BEVERAGE, BAKERY, PACKAGING AND FOOD. FOR FURTHER INFORMATION ON SASIB CORPORATE ACTIVITIES WRITE OR TELEPHONE TODAY FOR A COPY OF OUR ANNUAL REPORT AND ACCOUNTS TO: COMMUNICATIONS OFFICE, SASIB SPA, VIA DI CORTICELLA, 6789, 40128 BOLOGNA, ITALY. TELEPHONE: (051) 322022 OR FAX US ON (051) 520578.

We are a world leader in bakery processing lines and pasta packaging. We bottle many famous and brand leading soft drinks, beers, wines and spirits and we are leaders in the cigarette packaging business. We bottle and package a huge range of famous foods sold all over the world, and our railway systems, have a large share of the US market.

So our happy couple have their lives touched by SASIB in many different ways.

It doesn't worry us that they don't know who we are, as long as they keep enjoying our end results. Their world is our world.

...on your beauty sleep. Rather than your paperwork.

Given the choice, an increasing number of today's new breed of business travellers are flying Saudia.

You'll feel far more refreshed about doing business.

saudia
SALAH ARABIAN AIRLINES

Proud to serve You

ARTS

Cinema/Nigel Andrews

Gangsters get re-routed

SHANGHAI TRIAD
Zhang Yimou

GOLDENEYE
Martin Campbell

THE SCARLET LETTER
Roland Joffe

THE BASKETBALL DIARIES
Scott Kalvert

L'AVVENTURA
Michelangelo Antonioni

This is a week to try the critic's soul. What on earth is he to lead with? The masterpiece from the east is up against the hot-copy hokum from the west. It is Pierce Brosnan versus Gong Li, guns, girls and gags versus gilded film-making. In sum, *GoldenEye* versus golden eye.

Zhang Yimou's *Shanghai Triad* holds its own with Bond anyway being part action thriller (the other, more enthralling part is reaction thriller). At Cannes this film fooled many into thinking that China's best-known director, after years of being banned by Beijing for supposed subversive films like *Ju Dou* and *Raise The Red Lantern*, had sold out to genre cinema. Conrad's *Lord Jim* is just a sea yarn.

The comparison is chosen. *Shanghai Triad* is about a human being's fall from grace and last, air-clawing attempts at redemption. "Jewel" (superbly played by Gong Li) is a cabaret singer and crime boss's moll in 1930s Shanghai. She lives in a world so curdled with opulence - courtesy of Zhang's red-and-gold colour scheme, multiple mirror play and voluptuous camera glides - that she and we are hardly stirred by all the offstage shootings and killings. Or we register them only in the distracted mirrors of the characters' eyes.

But the eyes have it in this movie. They belong not just to Jewel, but to the 14-year-old boy (Wang Xiaoxiao) who becomes her servant and our seeing-eye mascot. Like a Chinese Billy Bathgate, he magnifies for us the story's mysteries. Who is Jewel's secret lover? Is she as vain and vengeful as she seems, cooing in her luxury boudoir or strutting her campy-erotic nightclub stuff? And why - for the movie's second half - do the gang leaders and retinue flee to a near-empty island? Here the whispering rushes and dark, watercoloured skies announce a different world, and a grim re-routing of the story into

betrayal, death and nihilism.

In this film about signs and signposts, it is the character with sealed-up eyes who sees most: the boss, a sort of cockroach in dark glasses. As in other Zhang movies an ageing patriarch is the dedicated, brutal emblem of an old order: though here - is it a small gesture by the director towards political correctness? - he has an odd resemblance to nationalist leader Chiang Kai Shek, who actually belonged to one of the 1930s triads.

The film's first half may seem standard-issue gangsterdom to myopic audiences. But how blind and deaf can they be to ignore the dazzling textural menace of the island scenes? Here Jewel plays at re-finding her humanity. She befriends the peasant woman and daughter who are the sole native inhabitants. But she finds that her touch condemns, her power kills and her will to self-regeneration, like that of Conrad's Jim, is blocked at source.

By the final scene - the day after a stormwashed showdown between main characters in which Zhang uses the elements to paint every flickering emotion on his actress's face - the story has petrified into tragedy. Zhang knows that the artist's cruellest coda is the simple full stop. It leaves the main characters alive yet not alive. "Life goes on" is another way of saying the life they wanted can never be had.

So to Bond, and back to earth with a bump. Or in this case, courtesy of the traditional pre-credits showstopper, with a jump. *GoldenEye* never improves on its opening. What more can you do with your leading man after he has bungeed down a sheer dam wall, blown up a chemical weapons factory and then sky-dived into a runaway plane?

After the *hors d'oeuvre*, we get the Cold War offcuts. Renegade Russians, stolen nuclear devices, giant satellite dishes rearing from lakes, foreign bimbos served with funny innuendoes. "How do you like it?" asks Bond, referring to a drink; "Straight up, with a twist," purrs the Mata Hari.

All this is lost true style and tartness only by Dame Judi Dench as "M", and even she could bite into things a bit more. I would have liked less Stella Rimington and more Lady Macbeth. As for Brosnan, we wait in vain for a character to appear and replace the smarmy cut-out we have met in pre-publicity. We know 007 is a tailor's dummy wired for wisecracks. But Connery and Moore suggested wit and mischief in reserve. Brosnan seems to have signed on at the charm clinic only to come away with a personality bypass.

Nathaniel Hawthorne's *The Scarlet Letter* is all about sex, religion



Better than a Bond girl: Gong Li, superb as the crime boss's moll in 'Shanghai Triad'

and defiance, therefore a dream novel for Hollywood slogan-writers. "A girl, a Puritan society and a love compelled to spell its shame!" That is not on the poster for Roland Joffe's movie, but it could be. Heavy bosoms are on show, plus period colour, plus dashing declamations of Hollywood-antique dialogue. As the adulteress and her priestly lover, Demi Moore and Gary Oldman sigh, gasp and elude a treat.

It is in south better than it could have been. A brilliantly convincing 17th-century New England township has been created: houses like cliffs of grey brick; barns of blackened timber; streets of skirt-lapping mud. And Joffe, after the preachy grandiloquence of *The Mission*, is developing a real eloquence with the camera. Look at the elliptical, quicksilver cutting of Oldman's sermon.

In one character too, Robert

Duvall as an Indians' captive who "goes native" and becomes the story's roaming he-devil, the film takes off towards a Gothic world worthier of Poe or Melville. If Hawthorne is turning in his grave, there may be a little excited pleasure mixed in with the pain.

The Basketball Diaries should render everyone comatose. Based on Jim Carroll's autobiographical chronicle, this is a health warning masquerading as a movie. Don't mix sport with hard drugs, it declares. For what does Leonardo DiCaprio as the young basketball-playing Carroll do? He shoots, he scores; but not at all in the way that trainer Bruno Kirby intends.

Scott Kalvert directs this pills-and-needles melodrama with enough *schadenfreude* to furnish a hundred bad TV movies. Even during electricity strikes New York was never this shadow-stricken.

And DiCaprio, so good in *What's Eating Gilbert Grape*, has been encouraged to yowl and scowl like a little-league James Dean.

The yowling is all internal in Antonioni's *L'Avventura* (1959), surely the least Italianate Italian movie ever. No one throws his/her arms around or cries "Mamma Mia!". Instead lovers Gabriele Ferzetti and Monica Vitti (looking like Princess Di redone by Botticelli), suffer like monochrome saints against the stunning scenery.

From the island of volcanic rock where a main character inexplicably disappears to the Sicilian towns with their crazed, doomed eruptions of Baroque architecture, Antonioni suits image to emotion, place to perpetua. In 1972 this was voted the second greatest film ever made, after *Kurosawa*. Now that it is restored and revived, it may be time to vote it back into the pantheon.

minor crises or cliffhangers; and the locale keeps shifting back and forth from scene to scene. Did Kate go all the way with Jay? We are left wondering, as the lights fade on their first date, and before we see them at breakfast. How badly has Dave bashed Jay this time? We wonder, as they leave the stage, and as we watch the lights go up on Myrtle's hospital bed. And so on.

We wonder, and we follow what happens. The most intense questions that drama of this kind leaves us wondering are: why does this remind me of *Coronation Street*? And *EastEnders*? Any theatre that makes me wish that I were at home watching TV is doing its job wrong.

Theatre Upstairs, Royal Court, London SW1

Theatre/Alastair Macaulay

A bashed-up family

Bruises has interest, it is because it shows fairly convincingly how these things happen among unglamorous working-class people in

somewhere as unglamorous as Worthing. Dave and Jay are Irishmen who run a seaside bed-and-breakfast. Phoebe has had three husbands. Kate has come to town in quest of her mother Myrtle. Myrtle has eloped to Worthing with a new man. All which makes us feel that people come to Worthing to leave their ordinary lives behind, and that seriously interesting real life happens elsewhere. Still, these

petty lives in this drab town of Worthing certainly have their grim realities.

Billy Carter, playing Jay, graduated from acting school in July and is making his professional debut, but he catches very surely the self-contradictions and needs and psychological techniques of this touching, even charming, young Irish thing. Upton's writing is at its keener with this central character. Just how well he has directed Carter so well that he makes each scene persuasive. The other four actors also contribute well characterised per-

formances: Stephanie Bittle as the acclimating young Kate, Patricia Brake as her pathetic, affected mother Myrtle, Ian Redford as the hopeless, jealous, but almost sympathetic alcoholic Dave, and Anna Keaveney as the wry and seasoned Phoebe.

Judy Upton's *Ashes and Sand* won the George Devine Award, and *Bruises* has already won her the Verity Bargate Award. And yet... In truth, *Bruises* feels as if it were written more for a TV screen than for the stage. Its numerous short scenes frequently end in

minor crises or cliffhangers; and the locale keeps shifting back and forth from scene to scene. Did Kate go all the way with Jay? We are left wondering, as the lights fade on their first date, and before we see them at breakfast. How badly has Dave bashed Jay this time? We wonder, as they leave the stage, and as we watch the lights go up on Myrtle's hospital bed. And so on.

We wonder, and we follow what happens. The most intense questions that drama of this kind leaves us wondering are: why does this remind me of *Coronation Street*? And *EastEnders*? Any theatre that makes me wish that I were at home watching TV is doing its job wrong.

Theatre Upstairs, Royal Court, London SW1

Opera/Richard Fairman

Fedora returns

How prescient of Giordano to write the first jet-set opera. In *Fedora* his characters set out on a tour of the world's most fashionable places, mingling with the aristocracy in St. Petersburg, partying with high society in Paris, and finally relaxing at a mountain retreat in Switzerland while they wait for the dénouement.

Fedora, with its lightweight characters and total absence of any ideological baggage, is back at Covent Garden. The production, first seen here last year, hails from La Scala, Milan. At Tuesday's performance the scheduled baritone fell ill and a replacement was flown in from Vienna, arriving just an hour before the start. Plácido Domingo came from Paris, where he had been singing *Tosca* at the weekend. We should count ourselves lucky they did not give the performance at the airport.

The marvel is that *Fedora*, a melodrama that needs all the help it can get, should have fared so well. It seems unlikely that the Royal Opera will bring this production back year after year as it would an opera by Verdi or Puccini, even given the fact that singers find its music so congenial; but that matters little when this cast has given so strong, almost noble, an account of it.

The opera stands or falls by its leading couple. Maria Guleghina made a good choice in the role of the Princess Fedora Romazov for her Royal Opera debut. Tall, with a dark allure, she looked every inch a Russian noble lady torn between love and revenge in high places. This is one of the new generation of big voices which can fill the theatre, but she also has luminous, soft singing at her command. The style of late 19th-century verismo suits her better than the Verdi in which I have heard her before and *Fedora's* anguished outpouring of her prob-

lems came across with right regal, high romantic grandeur. Thank heavens princesses in the 1890s did not just give television interviews. Even a celebrated Otello was challenged to keep up with the sheer volume of Guleghina's singing. Plácido Domingo was nevertheless in good voice, giving full value to Count Loris Ipanov's top notes, phrasing his music generously, and striking an ideal balance between musicianship and excitable, verismo hyperbole. It is difficult to imagine a more satisfying portrayal of the role today. The only disappointment is the fault of Giordano, who produces the tenor's big aria out of nowhere and throws it away after one verse. Puccini never would have wasted an opportunity like that.

If the main characters seem opaque, the supporting roles are no more than shadows. Georg Tichy sang De Siriev sturdily and tried to enliven the role with some of the adrenalin still pumping following his last-minute dash from the airport. Rosemary Joshua managed to get some sparkle into Olga's song about champagne, even though the music is as flat as could be. Jeremy White sang Gretch the police officer with due brusque authority. As before, Edward Downes was the conductor. His innate feel for the style is unarguable, if only the tension could be one notch higher.

The La Scala production is not unpleasant, though it is four-square in design and creaks occasionally as the stage revolves goes around - much like the opera itself. Still, this is as convincing a performance as *Fedora* is likely to enjoy. There were a few empty seats on Tuesday, so if it has always seemed impossible to get in to see Domingo before, this could be the opportunity.

Further performances until December 2, the last with José Cura as the tenor.

Concerts/Stephen Pettitt

St Cecilia Festival

Stationers' Hall, the setting where Purcell's *Ode for St Cecilia's Day* was first performed in 1682 has rarely been used for public concerts in modern times. But now, with the establishment this year of the St Cecilia Festival International Festival, the period neglect seems to be over. This visually elegant space, small and perfectly proportioned, has warm and clear acoustic properties ideally suited to the making of baroque music, grand or intimate.

Whether the performance is liturgical, or non-liturgical as here, Monteverdi's *Vespers of 1610* is a wonderful thing. The final Magnificat was given at a lower pitch (with the ample musculoskeletal justification) than written by I Fagiolini, a lively young group of players and singers who ensured that the music's inventiveness hit one between the eyes. The group's conductor, Penelope Rapson, who is also the festival director, chose two fine counter-tenors to sing the highest solo parts. Both Nicholas Clapton and James Huw Jeffries easily reached top Gs and their very different but highly appealing voice qualities - Clapton's rich and fulsome, and the contralto-ish side of Jeffries's brighter, like a true soprano - complement each other well. But both threatened to compromise the music's spirituality through over-assertive personality. The three tenors - Philip Cave, Nicholas Rundle-Smith and Matthew Brook - understood this, as their rapt and devout delivery from the gallery of the antiphon Duo Seraphim perfectly illustrated.

Rapson's technique is as yet

slightly awkward, hampered by the superfluous large baton she uses. Her beat is admirably crisp and consistent, and helped the choral psalm settings to achieve their incisive effect. But she needs to learn to pass the phrase and nuance as well as pulse. Nevertheless she brought out the work's vibrant and deep colours admirably, helped by some brilliant violin and cornetto playing and by the sensuous cantabile lines of the trombones.

The following evening Joshua Rifkin's Bach Ensemble came from Boston for a rather short-measured programme of, as it happened, music by Bach. This is a suave, tightly knit group that operates on the secularly justifiable and economically desirable one-to-a-part basis, and they matched the intellectual and physical challenges set by the music every inch of the way.

Stephen Hammer and Linda Quan despatched the outer movements of the C minor concerto for oboe and violin (deconstructed, as it were, from the later arrangement for two harpsichords) with crisp vitality. Christopher Kreuger was eloquent and, where required, dashing in the B minor Overture (otherwise the Flute Suite), and Rifkin himself tore through the gigantic harpsichord solo in the first movement of the Fifth Brandenburg Concerto without adjusting the pulse - and thus the demands upon his formidable technique - one iota, though I confess I missed the usual grandiose rhetoric of the passage just a touch.

Sponsored by the Financial Times and others.

INTERNATIONAL ARTS GUIDE

AMSTERDAM

CONCERT
Concertgebouw
Tel: 31-20-5730573
● Schoenberg Quartet with violinist Rainer Kussmaul and pianist Frédéric Meinders perform Chaussons "Concerto for Violin, Piano and String Quartet", 11am; Nov 26

BERLIN

CONCERT
Philharmonie & Kammermusiksaal
Tel: 49-30-254880
● Das Sinfonie-Orchester Berlin with conductor Jiri Malat and pianist Lilian Gem perform Beethoven's "Piano Concerto No.2", Haydn's "Symphony No.92", and Mozart's "Symphony No.41", 8pm; Nov 25

DANCE
Deutsche Oper Berlin
Tel: 49-30-3438401
● Die Schönebergler by Ray Barrs. The ballet company of the Deutsche Oper Berlin perform the world premiere of Ray Barrs' ballet, based on the fairy tale by Hans Christian

Andersen; 6pm; Nov 25
OPERA & OPERETTA
Kammerspiele Oper Tel: 49-30-202800
● Werther; by Massenet. Conducted by Shao Chi Lu and performed by the Kammerspiele Oper. Soloists include Heidi Broner and Manfred Pink; 7.30pm; Nov 24

BONN

OPERA & OPERETTA
Oper der Stadt Bonn
Tel: 49-228-7281
● Don Giovanni; by Mozart. Conducted by Shuja Okatsu and performed by the Oper der Stadt Bonn. Soloists include Michael Voile, Karen Notara, Hao-Jiang Tan and Stephen Bronic; 8pm; Nov 24

DUBLIN

CONCERT
National Concert Hall - Geórgias Néaúnta Tel: 353-1-6711533
● National Symphony Orchestra with conductor Kasper de Roo and pianist Michael Dalbert perform May's "Spring Nocturne", Mozart's "Piano Concerto No.20" and Beethoven's "Symphony No.5", 8pm; Nov 24
● Song Cycle: A Feast of Fauré; soprano Colette McGahan and pianist Margaret O'Sullivan with songs by Fauré and other French composers such as Bizet, Duparc, Messenet and Gounod; 1.05pm; Nov 24

GLASGOW

JAZZ & BLUES
Glasgow Royal Concert Hall
Tel: 44-141-3328633
● The Glenn Miller Orchestra (UK);

with conductor John Watson and featuring singer Tony Mansell, The Moonlight Serenaders and The Uptown Hall Gang; 7.30pm; Nov 24

HELSINKI

CONCERT
Finnlandia-talo - Finlandia Hall
Tel: 358-0-40241
● VII International Jean Sibelius Violin Competition; the Helsinki Filharmonia, conducted by Hannu Kuusila, and the Radio Symphony Orchestra, conducted by Sakari Oramo, accompany the competitors in the violin competition; 6pm; Nov 27, 28, 29, 30

LEIPZIG

CONCERT
Gewandhaus zu Leipzig
Tel: 49-341-12700
● Talich Quartet perform string quartets by Janáček, Bartók and Dvorák; 6pm; Nov 26

LONDON

AUCTION
Christie's Tel: 44-171-8398060
● Impressionist and Modern Paintings, Watercolours and Sculpture, Part I including one of the two bronze versions of Constantin Brancusi's "Le Commencement du Monde", as well as works by Monet, Picasso, Bonnard and Degas; 7pm; Nov 28
CONCERT
Barbican Hall Tel: 44-171-6388891
● Grand Piano Classics: pianists Rostislav and Janáček perform works by Garstin, Debussy, Liszt, Rachmaninov, Grieg, Beethoven,

Dvorák, Mozart and others; 3pm; Nov 26
Purcell Room Tel: 44-171-9604242
● Moscheles and his Circle of Friends: soprano Elaine Barry, mezzo-soprano Eileen James and pianist Oliver Davies and Henry Roche perform works by Moscheles, R. Schumann, Fibich and Mendelssohn; 7.30pm; Nov 27
Royal Festival Hall Tel: 44-171-9604242

● Philharmonia Orchestra: with conductor Carlo Maria Giulini and pianist Radu Lupu perform Mozart's "Eine kleine Nachtmusik" and "Piano Concerto in C", and R. Schumann's "Symphony No.3 (Rhenish)"; 7.30pm; Nov 25
● St John's, Smith Square Tel: 44-171-2221081
● London Orpheus Choir and London Orpheus Orchestra: with conductor James Gaddan, soprano Jacquelyn Fugella, contralto Elizabeth Harley, tenor Brendan MacBride, bass John Morgan and organist Leslie Pearson perform Wesley's "Confitebor" and Beethoven's "Mass in C"; 7.30pm; Nov 25
● St Martin-in-the-Fields Tel: 44-171-8398362
● Thames Chamber Orchestra: with conductor Keith Marshall perform Vivaldi's "The Four Seasons"; 7.30pm; Nov 24
Wigmore Hall Tel: 44-171-9352141
● Davide Franceschetti: the winner of the 1994 Guardian Dublin International Piano Competition performs R. Schumann's "Fantasies Op.111", Brahms' "Variations on a Theme of Paganini, Books I & II" and Mussorgsky's "Pictures at an Exhibition"; 7.30pm; Nov 24

OPERA & OPERETTA
London Coliseum
Tel: 44-171-8360111
● Turandot; by Puccini. Conducted by David Atherton and performed by the English National Opera. Soloists include Sophia Larson, Edmund Barham, Janice Watson and John Connell; 7.30pm; Nov 25 (6.30pm, 30)

MADRID

CONCERT
Auditorio Nacional de Música
Tel: 34-1-3370100
● Coro Nacional de España: with conductor Rainer Steubing-Negerborn perform works by R. Schumann, Gabriel, Navarra and others; 7.30pm; Nov 24

NEW YORK

OPERA & OPERETTA
Metropolitan Opera House
Tel: 212-362-6000
● Un Ballo in Maschera; by Verdi. Conducted by Mark Elder and performed by the Metropolitan Opera. Soloists include Deborah Voigt, Dolora Zajick (Nov 25) and Francisco Araiza; 8pm; Nov 25; Dec 1

NICE

CONCERT
Opéra de Nice Tel: 33-93 85 67 31
● Orchestre Philharmonique de Nice: with conductor Klaus Weis and pianist Arnoldo Cohen perform works by Blacher, Rachmaninov and Dvorák; 8pm; Nov 24, 25 (4pm)
EXHIBITION
Musée d'Art Moderne et d'Art Contemporain Tel: 33-93 62 61 62

Ernest Pignon-Ernest, Sudari di Carta: exhibition of drawings, prints and installations, made by this French artist between 1988 and 1995; from Nov 25 to Mar 3

PARIS

THEATRE
Comédie Française, salle Richelieu Tel: 33 1 40 15 00 15
● Phèdre; by Racine. Directed by Anne Delbès, costumes designed by Christian Lacroix. Starring Catherine Samie, Françoise Beaulieu and Martine Chevalier; 8.30pm; Nov 25, 26, 27; Dec 1

TORONTO

OPERA & OPERETTA
Jane Mallett Theatre
Tel: 416-366-7723
● Prima Donna: performance by Mary Lou Falls, who combines opera with comedy; 8pm; Nov 24, 25

WASHINGTON

CONCERT
Concert Hall Tel: 1-202-467 4600
● National Symphony Orchestra Pops: renderings of 20th-century popular songs by pianist/vocalist Michael Feinstein; 7pm; Nov 24, 25 (8.30pm)

ZURICH

OPERA & OPERETTA
Opernhaus Zürich
Tel: 41-1-268 6886
● Il Barbiere di Siviglia; by Rossini. Conducted by Manfred Honeck and performed by the Oper Zürich; 7.30pm; Nov 24, 30 (8pm)

WORLD SERVICE
BBC for Europe can be received in western Europe on Medium Wave 648 kHz (463m)

EUROPEAN CABLE AND SATELLITE BUSINESS TV
(Central European Time)
MONDAY TO FRIDAY

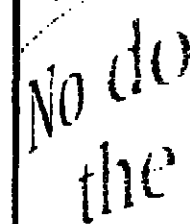
NBC/Super Channel:

07.00
FT Business Morning

10.00
European Money Wheel
Nonstop live coverage until 14.00 of European business and the financial markets

17.30
Financial Times Business Tonight

Midnight
Financial Times Business Tonight



10

100

10

1. The first step is to identify the problem or question that needs to be answered. This involves understanding the context and the specific requirements of the task.

1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 2679, 26

1992

100

Com
regi

100

1950年10月1日

Source: Bank of England Inflation Report, updated.

* At current prices.

* Annual personal disposable income in 1994

can take care of my enemies."
But how right!

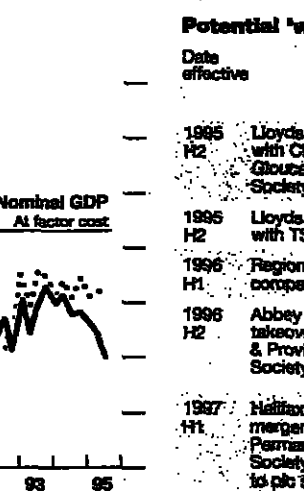
Viking, £17.50 (accompanying CD-Rom)

Let's start with your bus running on time? Show

You will be able to find out easily, he says, the answers to such profound questions as: "Is

his long-established colleague he writes: "It was as if we were all glued to *The Steve Ballmer*

ceals an exotic private life. C
very much hopes so.



Event	Estimated size £bn*	% of income**
Bank joining Citibank & Barclays Building	3.5	0.4
Bank merger B	1.0	0.2
City electricity rebates	1.1	0.2
National Council Building	1.4	0.3
Building Society with Lands and Buildings and conversion plus	9.0	1.9

Number One Southwark Bridge, London SE1 9HL

We are keen to encourage letters from readers around the world. Letters may be faxed to +44 171-873 5938 (please set fax to 'fine'), e-mail: letters.editor@ft.com. Translation may be available for letters written in the main international languages.

EU must trust new candidates

From Mr Shillton Angelou.
Sir, In "Brussels keeps shut the gates to the east" (November 16), Lionel Barber points out that the admission of the central and eastern European candidates to the EU raises questions about the union's ability to accommodate such diversity.

These include security questions connected with the former Soviet republics and the scale of the economic adjustment confronting the different economies - which might not be able to cope with the competitive pressures and high standards of the

EU's internal market.
Maybe this is all true. No one thinks that helping the former communist countries with their integration with the west is going to be an easy and risk-free task. But can you imagine what the consequences will be if nobody wants to take the chance? If it is 2005 at the earliest before Poland, the Czech Republic, Hungary and Slovenia can join the EU, what about countries such as Bulgaria? Or is there simply no hope for them?

What the eastern countries need now is trust, not someone that gives them charity and

expects the economy to get better by itself and then to decide whether to open the gate and say "welcome".

Most of all, they need someone to show them how to make the most of the money given, how to produce efficiently and how to make the economy grow. But that someone must be big enough not to be afraid, and smart enough to help before it is too late.

**Stifflon Angelov,
11 Sportna Str.,
Smolyan 4700,
Bulgaria**

A programme to ensure re-election

From Prof Anne Shoustack Sassoon.

Sir, If Mr Václav Klaus has a good chance of being re-elected prime minister of the Czech Republic ("Why Czechs will re-elect a champion of capitalism", November 21), it may be he has learned a few lessons from his neighbours to the north and south.

When I was lecturing in Prague last February, an older Czech colleague, no friend of neo-liberal economics, told me that he was able to live fairly comfortably on his pension, although foreign travel was only possible if he did:

translating to earn foreign currency. Commenting to a younger woman colleague, who does not have children, about the groups of infants I had seen in a local playground, she said to me, "We would no sooner do without nurseries here than we would do without hospitals."

Klaus is no fool. Starting with far less foreign debt per capita than either Poland or Hungary, able to earn foreign currency from the huge number of tourists who visit Prague each year and from Czechs who work in Germany, maintaining the influx of loan-

paid workers from the east while maintaining the buying power of his own citizens, passing a harsh citizenship law which mainly works against the Romy who are increasingly marginalised, he has been careful to maintain the kind of social provision for the majority which might allow him to be re-elected.

Anne Showstack Sassoon,
director of the European
Research Centre,
Kingston University,
Penrhyn Road,
Kingston upon Thames,

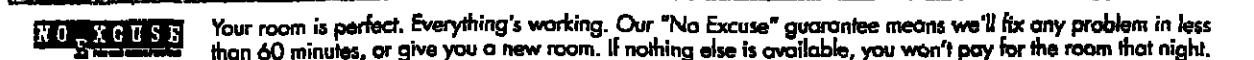
Real rate for German investor in US bond

From Prof. Willem H. Buiter.
Sir, Samuel Brittan's economic intuition is better than his arithmetic. In "Thinking the unthinkable" (November 16) he says a German investor contemplating buying a US government bond would expect the following: "the going international real rate of interest, PLUS a premium to cover the expected inflation rate in Germany, PLUS another premium or discount to reflect the expected movement of the dollar, PLUS a risk premium to guard against this central expectation on either German inflation or the movement of the dollar being wrong". This is wrong. The real rate of return achieved by said German investor would be the

going international real rate of interest, PLUS the international rate of inflation (in dollars), MINUS the German rate of inflation (in marks), PLUS the percentage depreciation of the mark vis-à-vis the dollar. It is the international-German inflation differential that matters, not the rate of inflation in Germany alone. Another way of stating this is that the real rate of return to the German investor is the international real rate of interest plus the proportional rate of depreciation of the German real exchange rate vis-à-vis the rest of the world.

The expected real rate of return to the German investor would be the international real rate of interest PLUS the expected percentage real

depreciation of the D-Mark, PLUS a premium (or a discount) for the real exchange rate depreciation risk. The real exchange rate risk premium can in turn be decomposed in a differential inflation risk premium (or discount) and a nominal exchange rate depreciation risk premium (or discount). More serious is Samuel Brittan's support for a federal balanced budget amendment in the US, which makes as much sense for resolving the fiscal dilemma as would a requirement that American males wear jockey shorts on their heads.



Radisson *ISAS*
HOTELS WORLDWIDE

Stockholm [4], Atlanta [2], Vasterås, Gothenburg, Malmö, Luleå, Ölo [3], Stavanger, Bergen, Trondheim, Bodø, Tromsø, Capenhagen [4], Odense, Aarhus, Helsinki, Berlin, Neubrandenburg, Erfurt, Rostock, Wiesbaden, Hamburg, Düsseldorf, London, Amsterdam, Brussels, Vienna, Salzburg [2], Innsbruck, Rego, Samsøen, Budapest, Katowice, Beijing, Shanghai. You can also find Radisson Hotels in USA, Canada, Mexico, Aruba, Bahamas, Belize, Bolivia, Cayman Islands, El Salvador, Guatemala, Jamaica, London (Radisson Edwardian), Moscow, Puerto Rico, Scott, Virgin Islands. Thailand, Indonesia. **CONTACT FOR RESERVATIONS, CALL YOUR TRAVEL AGENT OR OUR TOLL FREE NUMBER: UK 0800 374611, IRELAND 800 557474.**

**Keith Hudson,
6 Upper Camden Place,
Bath, BA1 5HX
UK**

هكذا من الأصل

COMMENT & ANALYSIS

FINANCIAL TIMES

Number One Southwark Bridge, London SE1 9HL
Tel: +44 171-873 3000 Telex: 922186 Fax: +44 171-407 5700
Thursday November 23 1995

No doubts on the Dow

Is it a robust cyclical recovery? Or is US industry seeing an unparalleled renaissance based on new technology, higher productivity and improved managerial competence? The investors who drove the Dow Jones Industrial Average through the 5,000 mark this week, pulling the FTSE 100 index into record territory in its wake, were in no doubt about the answers. After years of living under the shadow of Japanese manufacturing might, Americans have recovered their natural optimism and convinced themselves of a secular change in the way the US economy works. While it is true that investors expressed precisely similar sentiments before the Wall Street Crash of 1929, that does not, in itself, disprove the bullish case.

What remains odd is that fund managers outside the US have been so much more sceptical. They appear to believe that their US counterparts have performed the Alice in Wonderland trick of swallowing three unbelievable things before breakfast - namely, that the US budget will return to balance, the productivity miracle is real and retail investors, who have played a big part in driving up the market via mutual funds, are good at timing the market.

More fundamentally, there is a suspicion that notions of enhanced competitiveness sit oddly with a US deficit on the current account which topped \$150bn last year. By historic standards real economic growth in the present cycle has not been particularly impressive: an upsurge in corporate profits has been achieved partly at the expense of labour and has come on the back of a period of extreme dollar weakness which has provided a prop for US exports.

Political upsets

There can be no denying that the strength of the bond market has played an important part in Wall Street's surge this year. For the moment all that can be said about the chances of a balanced budget being achieved by 2002 is that the odds have improved somewhat since the weekend. But there is plenty of time between now and 2002 for political upsets. The surprising thing is that markets which usually prefer not to

take politicians on trust have permitted the US long Treasury bond yield to fall so far this year. This provides an important clue to the real motor behind the equity market's record performance. The Japanese central bank, in its efforts to prop up its ailing domestic banking system, has been injecting liquidity into global markets at an impressive rate. Much of this liquidity finds its way into the US Treasury bond market. Other Far Eastern central banks have also been heavy buyers of Treasury paper, though in their case the motivation has been more to prevent the appreciation of their currencies against the dollar.

External liquidity

This is, then, a market which has been driven partly by external liquidity. Within the US, retail investors, many of whom appear not to be fully aware of the risk to their capital when investing in mutual funds, have also been pumping money into equities. This combined injection of liquidity has taken the market, in real terms, to more than 30 per cent above its level shortly before the 1987 stock market crash. On a number of yardsticks of value, prices are at historically high levels.

There are those who worry that any mild setback on Wall Street could turn into a rout. If you believe that the productivity improvement is cyclical not secular, and that valuations are indeed stretched, that is certainly plausible. Retail investors who are prepared to buy at today's levels are probably influenced by money illusion. If they knew that in 1985 the Dow was still at only half its level, in real terms, compared with where it was in January 1973, and that it took until mid-1983 to recover to the levels of the early 1970s, they might indeed make haste for the exit.

But when liquidity is the motor, turning points are impossible to judge. Those who are buying on the basis that capitalism in the 1990s has been reborn should be aware that the best buying opportunities this century were in the early 1800s and the mid-1970s. It was then that people feared that capitalism was coming to an end.

Competition regulation

No policy, please, we're British. That has tended to be the UK's response to suggestions that it bring its competition regulation more into line with that in Europe. This week Sir Bryan Carsberg, former head of the Office of Fair Trading, repeated his calls for a reform of UK competition authorities which would do just that. While some of his proposals are questionable, his overall point is correct: the issues which were left dangling in the government's 1992 green paper on abuse of market power have not gone away.

The 1992 paper was prompted by the government's recognition that the European single market, as well as continuing multilateral trade negotiations, demanded a review of competition policy, particularly where it intersected with trade policy. However, partly from uncertainty about how the single market and European competition rules would work in practice, the government chose the least radical of the options for reform, leaving many questions unresolved.

One, surfacing repeatedly this year, is the organisation of the UK's competition authorities. At present, the OFT has an investigative and prosecutory role. The Monopolies and Mergers Commission acts as judiciary in disputed cases. The Department of Trade and Industry has wide discretion over the action taken.

Right line

Mr Ian Lang, the trade and industry secretary, said this week that he would keep this tripartite structure, despite the recommendations of many, such as Sir Bryan, to merge the MMC and OFT. In this, Mr Lang has taken the right line. Combining the prosecutory and judicial functions in one body would be the wrong response to a well-founded concern: the perception that the OFT's powers are inadequate. Mr Lang's decision instead to publish a consultation paper early next year on strengthening the OFT's role is welcome. He should have proposed a comparable analysis of the MMC at the same time.

On its own, the discussion of these authorities' roles is not enough. Mr Lang's paper will not even touch a second, deeper question:

whether the regulation itself is well-designed. There is increasing pressure for the UK to adopt the "prohibition" principle used in most of Europe and the US, which bans anti-competitive practices. Companies which are found to have infringed these rules are fined heavily, a practice believed to be a strong deterrent.

Businesses complain that the discrepancy between UK and European systems is increasingly troublesome. For that reason, ministers should take a thorough look at the case for harmonising UK and European policy.

Predatory pricing

Harmonisation is in itself desirable. But if the UK is to adopt European principles, it will have to find better answers to some of the questions raised by the European reliance on the prohibition approach. Contentious issues include the appeals procedure, the level of fines, and the adequacy of precedents. More important, there are also questions about how far the prohibition approach can be extended. Prohibitions on restrictive practices can be stated clearly enough to be useful and fair. Others, such as those on predatory pricing, are far more difficult.

The government's unwillingness to tackle such issues stems from its reluctance to add a substantial piece of legislation to the next year's agenda, as well as its nervousness of controversy. Revealingly, the government does not appear to see competition policy as a rousing popular cause in which it can portray itself as the consumer's champion, but instead fears conflict with industrial policy, particularly the desire to foster national champions. Ministers sometimes seem to lose sight of the aims of competition policy, which is to encourage efficiency and pass as many of those benefits as possible to consumers.

Tinkering with the institutional framework is an inadequate response to important, unsettled questions. It is three years since the government set itself the fundamental questions about competition policy - and it failed to answer them. It is time for a serious review, leading to fresh legislation.

More than a family affair

Scheherazade Daneshkhu and Raymond Snoddy explain why Granada's professional managers have the edge in their hostile bid for Forte

The first clue that television and leisure group Granada was about to launch a big takeover came last month - although no one realised it at the time - when Mr Alex Bernstein announced his retirement as chairman. The Bernsteins, the family that founded Granada more than 70 years ago, were finally bowing out.

Mr Gerry Robinson, Granada chief executive, moved up to chairman and Mr Charles Allen became chief executive: two professional managers were taking over the top jobs, and the decks were being cleared for yesterday's hostile bid for Forte, the hotels and catering group.

If the \$3.3bn (\$5.1bn) bid - vigorously opposed by Forte - succeeds, both men will devote their time to implementing what they believe is much needed change at Forte.

Mr Robinson says he first mentally targeted Forte eight years ago, because he doubted whether the transition from the founding generation of the Forte empire to the next would succeed.

His interest grew in 1984, when Granada failed to buy Gardner Merchant, the Forte-owned catering group. He says he was unable to meet Forte to discuss an offer. The decision had apparently already been taken to sell to management. "We would have offered more. Right," I thought. "I bet you that thinking runs right through the organisation," says Mr Robinson.

Granada's financial success since Mr Robinson took over gave it the confidence - and the support in the City - to make yesterday's bid, even if the company's recovery owed something to the end of the recession. When Mr Robinson took over as chief executive at Granada in 1991 and forced Mr David Ploegh, the respected chief executive of Granada Television, into retirement, he received a fax from actor John Cleese denouncing him as "an ignorant upstart caterer". Mr Robinson, an open executive with an infectious laugh, invited Cleese to lunch. They have got on well ever since.

During the era of "the caterers", Granada Television, enlarged through the 1984 acquisition of London Weekend Television, has raised profits. Yesterday Granada announced that the operating profit for its television division in the year to September 1995 was £140m - the largest contribution from any part of the group. Total pre-tax profit was £351m.

It is such results that have given Granada's top management the self-assurance, almost the arrogance, to say they know how to run the Forte group better than the Fortes and squeeze more profit out of it - even though Granada has a mere 1,300 hotel beds at the moment, compared with Forte's 100,000.

"I know more about hotels than I knew about television when I took over at Granada," Mr Robinson says. He believes that running companies comes down to simple principles, which include choosing the right people - usually from within the company, getting a clear idea of what the company is trying to achieve, setting tough targets, and letting management get on with it.

Granada's bid for Forte is in many ways a battle between two family companies at different stages of development. The Forte family business was built up over six decades by Charles, now Lord Forte. The son of an Italian immigrant, his decision to open a milk bar on London's Upper Regent

Street with £1,000 in 1934 was the start of a £1bn empire, which he handed to Rocco, his only son.

As Lord Forte was buying his first milk bar, Mr Alex Bernstein's grandfather, Alexander, was building cinemas. He later decided to run some of them, and his sons, Cecil and Sidney, built up the business.

Unlike the Bernsteins, the Fortes have until now held on to the family company. Although the family and directors own no more than 8 per cent of Forte's shares, Sir Rocco took over from his father as chief executive in 1982 and as chairman in 1992.

Sir Rocco, knighted this year for services to tourism, put in a new management team - about 70 of the

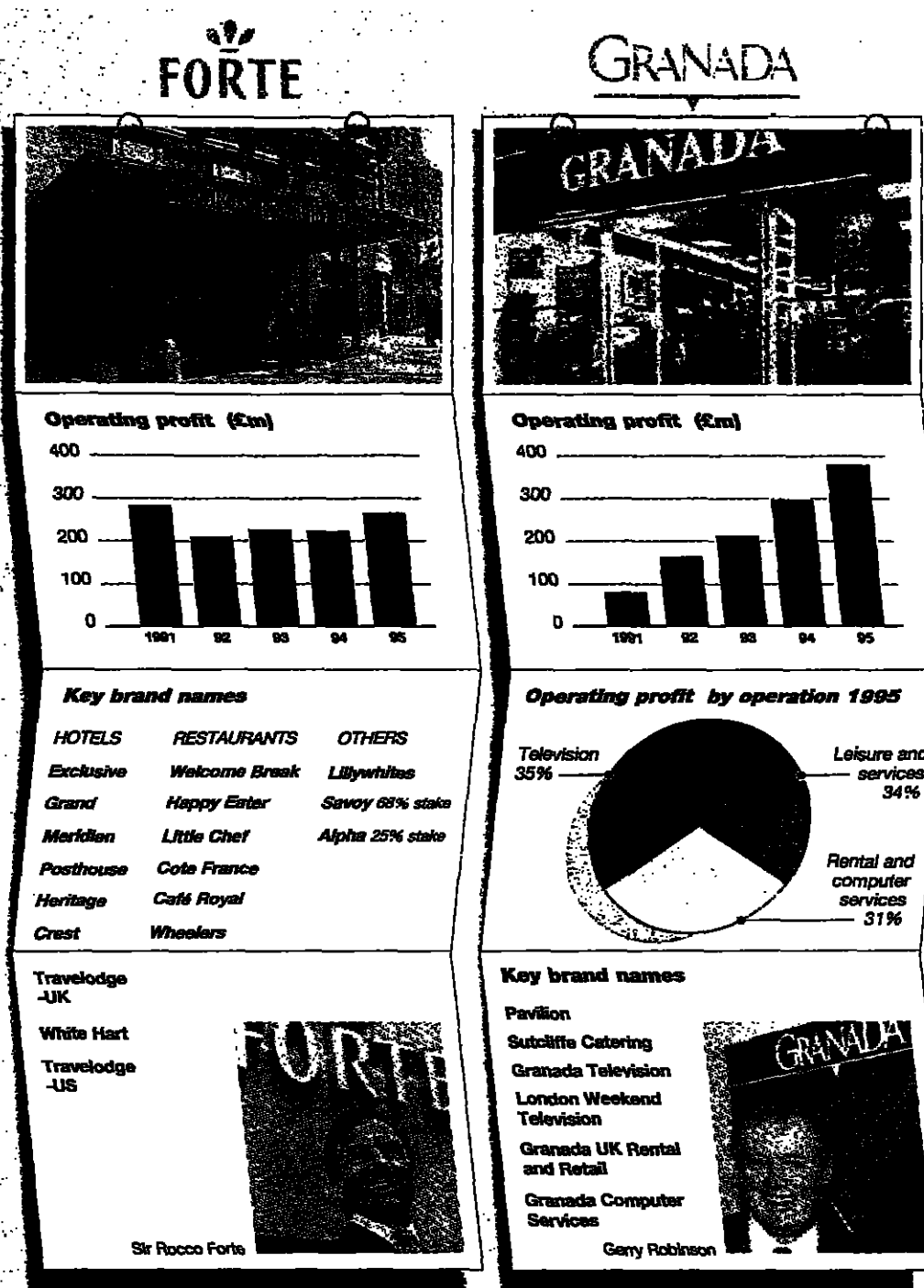
100 senior managers have been at Forte for two years or less - and set about restructuring the company by disposing of peripheral businesses. These included reducing Forte's stake in Alpha Airports, selling Gardner Merchant, and disposing of the Harvester chain of restaurant pubs to Bass. The group has also embarked on rebranding its hotels - it currently has eight brands ranging from the exclusive to the budget - and last year pulled off a £1.62bn (£240m) deal to buy Meridien, the international hotel chain, from Air France.

The strategy appeared to be working when Forte reported full-year results to the end of January showing a 65 per cent increase in under-

lying profits to £127m. However, the performance of the shares in London has been lacklustre this year, underperforming the FT-A Leisure and Hotels sector. Over five years, the shares have underperformed the All-Share by more than 30 per cent.

Sir Rocco defends Forte's record. "Which hotel company has performed well over five years?" he asked yesterday. "The hotel industry has been devastated by the Gulf war. Our performance is in the next five years when we'll leave him [Mr Robinson] standing."

But industry analysts are divided: some agree that Forte needs more time and others say it has been slow to implement the changes needed in a competitive interna-



Savoy on the menu again

Lord Forte had emotional reasons for wanting to own the Savoy group, the collection of luxury hotels that includes the Savoy Hotel, Claridge's, the Connaught and the Berkeley in London, as well as the Lygon Arms in Worcester. He proposed to buy it, as well as the Lygon Arms in Worcester, from Scheherazade Daneshkhu. After all, he proposed to his wife, Irene, in the Savoy.

By contrast, Mr Gerry Robinson, Granada's chief executive, showed little sentimentality yesterday in proposing to sell Forte's stake in the Savoy group. "We're not wedded to the Savoy," he said. "We're not wedded to the Savoy."

Lord Forte, who regarded the Savoy as an emblem of his life, thought its profitability far from impressive, launched a hostile bid for the company in 1981. This marked the start of a long

battle, which ended uneasily last year when Mr Giles Shepard resigned as the Savoy's managing director after 15 years.

The Savoy group, led by Sir Hugh Weston, opposed the bid with vigour and was able to prevent Forte gaining control through a share structure established in 1955. Mr Shepard summed up his opposition to Forte with the words: "On professional grounds, we have never thought that a vast combine like Trusthouse Forte, which among other things runs service stations on the main arterial roads and airport catering, is at all suitable to run services of the quality of the Savoy."

As another vast combine launched a hostile bid yesterday - the time for Forte - Sir Rocco Forte, chairman, doubted that a contract caterer would have the skills to run a hotel company.

OBSERVER

History ain't bunk

There's an old Japanese saying that "the politics of an inch ahead is darkness". But it is surely no less amazing how speedily the waters of Lethe obscure the recent past.

Are there no students of history in the White House, which yesterday announced that Bill Clinton might go to Tokyo in January? Does no one recall what happened the last time a US president cancelled a planned trip to Japan late in one year and carried it out in the first month of the next?

The victim in 1991-92 was George Bush. His Republicans shockingly lost a US senate seat in a Pennsylvania election, in part because the winning Democrat made much of the president's preference for foreign over domestic policies, especially healthcare. That prompted a penicillin cancellation of a Tokyo mission, which offended the Japanese. When Bush made amends and went in the following January, he had a medical accident on the Japanese prime minister, starting the long slide to his failure to win re-election.

The parallel ought to disturb Clinton, who did not go to Japan last week because of the government shutdown at home. Unless of course he has something else up his sleeve. Like taking

Newt Gingrich with him again and pushing him out of the rear door of Air Force One into the Pacific.

Juicy stuff

A frisson of excitement swept through the Maxwell trial yesterday when court stroller Johnnie Cochran, the US lawyer famed for securing the acquittal of OJ Simpson, was Cochran about to replace one of the British barristers who have been labouring away on the case for months? If so, which side would he be on?

The truth proved more mundane. The celebrity lawyer was passing through to check out the courtroom technology. But, before he escaped he was interrogated by trial judge Lord Justice Phillips, who invited him back to his rooms for a chat over tea.

Retirement job

We may well not have heard the last of Australia's Alan Jackson when he steps down as boss of BTR, the UK's ninth highest company, at the end of the year. Jackson has teamed up with Kerry Stokes, one of the more and shakier of Australia's media world. Jackson has just gone on the board of Stokes' Seven Network, one of Australia's biggest TV channels, and is joining forces with Stokes to breathe life into Austrin, a relatively unknown Australian

finance company. The news that Jackson and Austrin Capital Equities are buying BTR Nylex's 35 per cent stake in Austrin led to a more than 20 per cent jump in Austrin's share price.

The combination of Stokes, who started his first business venture at 10 by trapping rabbits and selling skins, and Jackson, one of Australia's most successful industrialists, could turn out to be one of Australia's more fruitful business partnerships.

Nevertheless, it has raised a few eyebrows. Austrin bought a half share in Bridge Wholesale Acceptance from Jackson's BTR Nylex in 1990 and Jackson went on the Austrin board as chairman. BTR Nylex is now proposing to sell its stake in Austrin to Jackson and partners at 65 cents - some 38 per cent below the current share price. BTR chairman Norman Ireland says BTR is selling out because Austrin didn't fit into BTR's portfolio. But it would fit in well with Jackson's retirement plans because he "always liked to get his hands dirty".

Don't call us

Does Britain's Direct Marketing Association need some advice on well marketing itself?

Caroline Jackson MEP has just received a letter informing her of a DMA briefing on cold-calling to be held at the House of Commons on November 27. Wrong parliament,

too late. A crucial committee vote at the European parliament was taken earlier this week in favour of a ban of the practice, and all the amendments which the DMA opposed were enthusiastically adopted by a majority of MEPs.

In camera

So where was Michel Rouger, the former judge chosen by the French government to help flog off Crédit Lyonnais' assets, when he was needed on Tuesday? His absence from Paris was noted on the day that Lazard Frères won the mandate to act as investment bank adviser on one of its higher profile assets, the MGM film studios.

It transpires that Rouger was in London, attending the premiere of the new James Bond film, *GoldenEye*, MGM's latest offering - betraying a taste for galas he perhaps shares with CL's loan officers of yesterday?

Yes, MAM

Mercury Asset Management, with its chunky 13 plus per cent stake in both Forte and Granada, can expect to be flayed by predator and target company alike in the coming weeks. So, while Forte lays on dinner at London's Savoy Hotel, what is Granada supposed to do? Lunch at a motorway service station? A night out with a soap opera star?

Financial Times

100 years ago

Prohibited and Interdit. We have to announce, with great regret and not a little misgiving, the fact that this journal is "prohibited and interdicted" in Turkey. A number of copies of the Financial Times addressed to subscribers in Constantinople have been returned to us marked with these fatal words. We regret extremely that anything we may have said should have hurt the feelings of the Sultan or his Government. It affords us, however, some consolation to know that the embargo in question must have been issued before our article entitled "Turkey is Cheap Today" reached the hands of the Commander of the Faithful, but we cannot help thinking, after such an exhibition of petty tyranny, that Turkey is cheaper than ever.

50 years ago

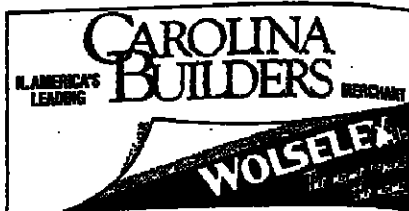
Dollars for films. It was stated authoritatively a few days ago that remittances for the film trade to the US are now running at the rate of nearly £18m yearly. In the short run we must reiterate that the film supply in this country is not sacrosanct. Entertainment can be rationed, along with petrol, clothes, food and motor-cars.



Interim Report
January 1 - September 30, 1995
http://www.sca.se

FINANCIAL TIMES

Thursday November 23 1995



Move follows unexpectedly high losses at Kizu

Japan to set up body to rescue collapsing banks

By Gerard Baker in Tokyo

Japan is to set up a special organisation to rescue the country's collapsing banks, the finance ministry announced yesterday.

The body, to be modelled on the US Resolution Trust Corporation which disposed of bankrupt savings and loans institutions in the early 1990s, will take over the operations of banks that fail within the next five years.

The decision was prompted by the discovery of far greater losses than previously estimated at one of the institutions that has already collapsed this year.

The ministry said yesterday that non-recoverable loans at the Osaka-based Kizu credit co-operative were now ¥360bn (£5.5bn) not the ¥60bn stated in August when Kizu went under. The extra losses stemmed from further falls in property prices and a more detailed examination of the company's books.

The new figure represents more than 70 per cent of total loans by Kizu. A further ¥230bn of loans are thought to be doubtful, leaving less than 10 per cent of Kizu's loans as performing assets. The losses exceed the entire funds available at the

Deposit Insurance Corporation, the institution financed by commercial banks which pays out to depositors in the event of a bank failure.

"Support from the Deposit Insurance Corporation could not cover the enormous amount of unprecedented loss incurred by Kizu," said Mr Masayoshi Takemura, the finance minister. As a result, a new body with extra money was necessary to meet most current and all future liabilities.

The government has not decided how the body will be funded. It has asked banks to increase deposit insurance premiums and be prepared to provide specific capital injections.

But it seems increasingly probable that the funds will need to be supplemented with public money. There is widespread popular opposition to using taxpayers' money to prop up failed banks, and the finance ministry is treading carefully.

"The question of public money for the new body is still a subject of disagreement," said Mr Sei Nakai, deputy director general of the ministry's banking bureau. A decision is expected by the end of next month.

A Japanese-style RTC will take

over from Tokyo Kyodo Bank, set up to manage the finances of two other credit co-operatives that failed last December.

It will have authority to repay deposits, collect non-performing loans and liquidate institutions. But its establishment will require parliamentary approval, and it is unlikely to be set up before next spring.

Meanwhile, the immediate needs of Kizu will continue to be met with loans from the Bank of Japan. The central bank has so far lent ¥470bn to the credit co-operative to enable it to pay off depositors who have withdrawn their accounts.

That lending is likely to increase between now and next spring, when the new organisation should be able to take over the liabilities.

The ministry also said bigger banks which had a close relationship with Kizu would be asked to contribute as much as they could to the bail-out.

Some of Japan's largest banks, most notably Sanwa, introduced depositors to Kizu, and officials say they should bear a larger part of the burden. Osaka prefecture, the regulator of Kizu, has also been asked to contribute, but it too is reluctant.

Rivals try to halt Deutsche Telekom discounts

By Michael Lindemann in Bonn

Deutsche Telekom, the German state-owned telecoms operator, is offering business customers discounts of up to 35 per cent on their telephone bills, a move that competitors say could wreck their prospects ahead of the liberalisation of Europe's biggest telecoms market.

The discounts present the German government with an important test as the country moves towards the full liberalisation of its telecoms market in 1998. The government's deliberations will be made more complex by the privatisation of Deutsche Telekom, scheduled for next year.

The would-be competitors, including German companies such as RWE, Veba, Thyssen and Mannesmann, say the proposed discounts would put their fledgling telecoms operations out of business and have asked the government to halt them.

The limited services these companies can already offer clients use Deutsche Telekom's network as the only one so far permitted. According to a Thyssen executive, the rental charges are in effect being used to subsidise the discounts.

RWE, the energy-based conglomerate, claims it has been told by companies that even bigger discounts - of up to 43 per cent - were on offer, and the companies were being asked to sign five-year contracts.

If the telecoms ministry approved the discounts, RWE said, a complaint that Deutsche Telekom was abusing its monopoly position would be lodged with the European Commission. "It's the most extreme example of anti-competitive pricing," RWE said.

Deutsche Telekom admitted it was offering discounts but dismissed allegations of five-year contracts as "nonsense". It said it insisted on long-term contracts only where networks were designed specially to meet clients' requirements and start-up costs had to be recovered. It also denied it was using the rental charges to subsidise the discounts.

The ministry said it was reviewing the proposed discounts, part of a new tariff structure Deutsche Telekom hopes to introduce on January 1. The ministry said that any go-ahead it gave the planned changes would still be subject to review by a parliamentary committee set up to regulate telecommunications.

An RWE executive said he had heard about the discounts from companies with which RWE was also trying to do business.

He said the problem was particularly acute because the private sector operators had no "official" right to complain to the ministry about the proposed discounts.

THE LEX COLUMN

Granada's Forte

Forte will be hard-pressed to maintain its independence. Yesterday's £3.3bn bid by Granada included a powerful demolition job of the UK hotel and restaurant group. Much of Granada's critique is telling: Forte's hotels suffer from a confusion of multiple brands; its headquarters are bloated; and it is over-impressed by trophy hotels. Forte may say these criticisms are out of date but investors will not easily be convinced.

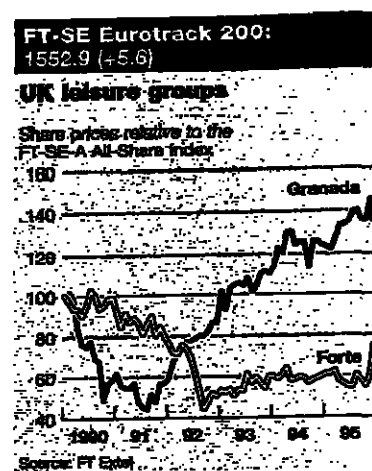
Forte may also argue that Granada is seeking to acquire it on the cheap. But with the bid pitched at around 19 times next year's forecast earnings and a third above net assets, the price is not mean. Granada would certainly pay more if a rival entered the fray, but it is not obvious who else would be interested in Forte's mix of businesses. Another play would be for Forte to revamp its management and promise to do better in future, but it is unclear whether shareholders would be swayed.

That said, Granada itself has a tricky selling job on its hands. It has little experience running hotels - managing only 1,300 hotel rooms compared with Forte's 100,000. Moreover, hotels are more cyclical than Granada's traditional television, catering and rentals businesses. Given that Granada will also be increasing its debt levels to fund the deal, earnings will become more volatile. The question is whether earnings per share can be boosted sufficiently to compensate for their lower quality. Granada's impressive recent track record under Mr Gerry Robinson suggests that Forte's costs will be cut and the business managed more dynamically. Yesterday's 7 per cent fall in its share price is therefore overdue. But the proposed deal is certainly not a steal.

European convergence

Despite the European Monetary Institute's verdict that progress towards economic convergence within the European Union is insufficient, Europe's high-yielding bond markets are returning to favour. The 1999 deadline for European monetary union may be missed if not enough countries meet the necessary economic criteria by 1997. But high-yielders such as Sweden, Spain and Italy were not expected to get in at the first attempt.

Indeed, there is a theory that a delay in the start of EMU would be good news for high-yielding markets, since these countries might then be able to meet a later deadline. This is going too



and promised that the news would be better next year. But coffee bean prices have been falling since September last year; the cycle should by now be helping Nestlé, not harming it. A more plausible explanation is that competition has hit margins on instant coffee. This is nothing to do with the cycle, and does not look like a short-term phenomenon.

Nestlé is traditionally a defensive stock but the shares have underperformed the Swiss market by nearly 20 per cent since the beginning of the year. Some of this reflects the strength of the Swiss franc, but Nestlé is not alone in having overseas operations. More significant has been the sluggishness of European consumer demand, on which roughly half of Nestlé's business depends. Since this shows little sign of recovery, a rebound in the share price looks unlikely.

Corporate governance

The key battleground in Britain's latest review of corporate governance is likely to be the role of non-executive directors. Many investors see non-executives as their first line of defence when a company's management or strategy goes awry. But the new Hampel committee - or Cadbury committee - is clearly uncomfortable with what industry sees as the increasingly confrontational relationship between executives and non-executives.

It is important that non-executives do not adopt a purely negative role to the extent that executive initiative is stifled. But it is also patently clear that non-executives must be sufficiently independent and strong-minded to hold management to account before shareholder value is seriously damaged. As this week's rumpus at Cable and Wireless shows, dithering by non-executives can be harmful. But when they finally speak, investors reap the rewards. Such action is certainly better than allowing matters to spin out of control or out the problem.

Rather than seeking to muzzle non-executives, the Hampel committee should focus on how to find more high-quality ones. The current appointment practice is often for the chairman to appoint his buddies. A more formal method, with greater input from shareholders, is in order.

Additional Lex comment on Courtaulds on Page 20

Russian parliament backs Dubinin as new bank chief

By John Thornhill in Moscow

Russia's parliament yesterday confirmed Mr Sergei Dubinin as permanent head of the central bank in a move which is likely to speed negotiations with the International Monetary Fund over economic assistance.

Mr Dubinin, sacked by President Boris Yeltsin last year as acting finance minister after the crash of the rouble, vowed to uphold the bank's tight monetary policies. These have helped cut the monthly inflation rate from 17.9 per cent in January to 4.7 per cent last month.

Mr Dubinin's appointment was approved in the lower house of parliament by a vote of 344 to one. Parliament's overwhelming support for him contrasted with his hostile attitude towards Mrs Tatiana Paramonova, the former acting governor, who was twice rejected for the post and was sacked earlier this month.

Mr Alexander Livshits, the president's chief economic aide, praised parliament's "sense of responsibility" in approving Mr Dubinin. Last week, deputies approved the first reading of a revised draft budget for 1996 which promises to set Russia's finances on the most stable basis since reforms began.

Mr Dubinin, who has no central banking experience, said he had much to learn about the institution's internal workings but promised there would be no significant changes in policy.

"Obviously there will be some changes. But they will be of an evolutionary rather than a revolutionary nature," he said. International financial institutions which worked closely with Mr Dubinin when finance minister welcomed his appointment.

"There should now be excellent co-operation between the finance ministry and the central bank, which is important and has not

always proved to be the case in the past," said one western economist.

An IMF mission is discussing a possible three-year extended financing facility of about \$15bn to reinforce the progress Russia has made in stabilising the economy this year.

However, there is concern that Mr Dubinin's background as a former vice-president of Imperial Bank and board member of Gazprom, the giant gas producer, may make him too influenced by the industrial and financial lobbies.

Mr Yevgeny Yasin, economics minister, said Russia had last year taken a "historic and courageous" step to stop printing money to cover the budget deficit and was now on the threshold of economic stabilisation. But he warned that the reform process could be fatally undermined by a Communist victory in parliamentary elections next month.

Granada bids \$5.2bn for Forte hotel group

Continued from Page 1

1986. The bulk of the primary underwriting for Granada was put in place by stockbrokers BZW and ABN Amro Hoare Govett, rather than the company's financial adviser Lazard

Brothers. Barclays, which owns BZW, and ABN Amro provided a large part of Granada's new \$2.5bn loan which would help pay for the acquisition.

The Granada attack came as the company famous for television programmes such as Corona-

tion Street and Prime Suspect announced a 32 per cent increase in pre-tax profits to \$351m.

Some analysts, however, were expressing reservations last night about Granada's experience and ability to manage a major hotel group.

Europe today

The British Isles will have cloud and occasional rain owing to an Atlantic low. South-east England will have a few sunny spells. Near gales from the south will affect Ireland. Western Scandinavia will be unsettled with heavy rain on the Norwegian coast. The Benelux will be mainly dry. France and the Iberian Peninsula, will be dry and mainly sunny although northern France will have cloud. It will be cloudy from the Baltics to the Alps. Eastern Europe will be fairly calm with sunny spells and freezing temperatures. A low in the Black Sea region will cause rain in the Crimea and northern Turkey although the south coast will have plenty of sun.

Five-day forecast

The Mediterranean will be unsettled during the next couple of days. Sicily, then other parts of Italy, southern France and Greece will be especially wet. The British Isles and western Scandinavia will be unsettled with storms. Central and eastern Europe will be cloudy but mainly dry owing to high pressure over the Balkans.

FT WEATHER GUIDE

1910 1000 1010 1020 1030 1040 1050 1060 1070 1080 1090 1100 1110 1120 1130 1140 1150 1160 1170 1180 1190 1200 1210 1220 1230 1240 1250 1260 1270 1280 1290 1300 1310 1320 1330 1340 1350 1360 1370 1380 1390 1400 1410 1420 1430 1440 1450 1460 1470 1480 1490 1500 1510 1520 1530 1540 1550 1560 1570 1580 1590 1600 1610 1620 1630 1640 1650 1660 1670 1680 1690 1700 1710 1720 1730 1740 1750 1760 1770 1780 1790 1800 1810 1820 1830 1840 1850 1860 1870 1880 1890 1900 1910 1920 1930 1940 1950 1960 1970 1980 1990 2000

TODAY'S TEMPERATURES

Location	Temp	Location	Temp	Location	Temp
Abu Dhabi	sun 28	Beijing	fair 9	Caracas	fair 31
Accra	sun 30	Belfast	drz 12	Cebu	sun 18
Algiers	sun 17	Berlin	cloudy 4	Colon	sun 26
Amsterdam	cloudy 9	Bogota	show 23	Dallas	sun 20
Athens	fair 8	Bombay	sun 30	Doha	sun 32
Atlanta	fair 14	Buenos Aires	cloudy 9	Helsinki	sun 18
B. Aires	sun 23	Dubai	sun 27	Hong Kong	sun 27
Bham	fair 10	Dubrovnik	cloudy 10	Karachi	sun 30
Bangkok	fair 32	Edinburgh	cloudy 12	Kuala Lumpur	sun 28
Barcelona	fair 16	Geneva	cloudy 12	Las Vegas	sun 22
				London	fair 11
				Luxembourg	fair 7
				Lyon	sun 8
				Madrid	sun 20

Station at 12 GMT. Temperatures maximum for day. Forecasts by Meteo Consult of the Netherlands

Location	Temp	Location	Temp	Location	Temp
Frankfurt	sun 18	Manila	sun 14	Rangoon	fair 32
Geneva	fair 17	Medford	rain 17	Rio	cloudy 25
Glasgow	fair 16	Melbourne	cloudy 11	Rome	sun 13
Havana	sun 24	Miami	sun 25	S. Francisco	sun 21
Helsinki	sun 18	Montreal	sun 18	Singapore	show 31
Hong Kong	sun 27	Moscow	sun 25	Stockholm	fair 5
Karachi	sun 30	Murdoch	cloudy 25	Sydney	show 22
Kuala Lumpur	sun 28	Nairobi	sun 25	Taipei	sun 18
Las Vegas	sun 22	Naples	sun 13	Tokyo	rain 16
London	fair 11	New York	sun 15	Toronto	cloudy 5
Luxembourg	fair 7	Nice	sun 17	Vancouver	rain 9
Lyon	sun 8	Osaka	rain 17	Venice	sun 17
Madrid	sun 20	Perth	sun 28	Warsaw	sun 4
		Prague	cloudy 11	Washington	cloudy 11
				Wellington	fair 17
				Winnipeg	fair 12
				Zurich	cloudy 5

More and more experienced travellers make us their first choice.

Lufthansa

ROLLS-ROYCE TRENT AERO ENGINES WIN £1.33bn OF BUSINESS

The Trent series of aero engines has secured £1.33bn worth of business this month. Singapore Airlines selected the Trent 800 for its fleet of new Boeing 777 airliners in a deal worth £1.2bn. Gulf Air placed a £100m order for Trent 700 engines to power its fleet of Airbus A330 aircraft and, in a deal worth £30m to Rolls-Royce, Cathay Pacific announced an order for a further two Trent-powered A330s.

The Trent is Rolls-Royce's most powerful engine family and has captured 33% of the Boeing 777 market and 41% of the A330 market.

COOPER ROLLS ORDERS FOR OFFSHORE GAS SETS

Orders worth \$22m for two Coberra 6000 gas compression packages have been won by Cooper Rolls. These will be installed in offshore platforms in the Middle East and North Sea.

The orders are from Framatome of France and from Conoco (U.K.). The Coberra 6000 uses an RB211 gas turbine.

Cooper Rolls is an equally-owned joint venture marketing company of Cooper Cameron Corporation in the USA and Rolls-Royce.



Rolls-Royce plc, 65 Buckingham Gate, London SW1E 6AT

مكتبة الامير

INTERNATIONAL COMPANIES AND FINANCE

EUROPEAN NEWS DIGEST

Exxon Chemical in plastics acquisition

Exxon Chemical yesterday announced the acquisition from Borealis of a 35 per cent share in an Antwerp plastics complex, in a deal thought to be worth between \$300m and \$500m. The other 65 per cent of the ethylene and propylene site belongs to PetroFina.

The Antwerp site, one of Europe's largest, is capable of producing 1m tonnes a year of ethylene and 500,000 tonnes of propylene. Mr Juha Rantanen, chief executive of Borealis, said the change in ownership would lead to greater efficiency and allow Borealis to focus on its other European sites.

The deal may be the first step in a broader consolidation within European petrochemicals. Nestlé, which owns 50 per cent of Borealis, a joint venture with Statoil, has indicated it may sell its stake in the company as part of a disposal of non-core assets. Exxon is reportedly in talks with Nestlé.

Jerry Luesby, London

BT set to bid for Dutch licence

British Telecommunications (BT) yesterday said it planned to join forces with the Dutch railways to bid for a licence to provide telecommunications services in the Netherlands in competition with Koninklijke PTT Nederland (KPN), the country's privatised telecoms operator.

The network would be based mainly on the railways' existing national network of cables which run alongside the railway tracks. BT would provide access to its international services as well as its technological and marketing know-how. The plans call for investments of more than £1.1bn (\$834m) over the next 10 years in order to expand the network.

The licence for fixed communications is scheduled to be awarded early next year. The consortium, to be known as Nederlandse Spoorwegen (NS) will have to beat off competition from the Netherlands' nine largest regional energy companies, which are also expected to submit a bid. BT and NS will each own one third of the consortium, to be called Telecom2. The rest will be owned by as yet unnamed Dutch partners. For BT, its alliance with the Dutch railways is its fifth in Europe, after partnerships with banks and telecoms operators in Spain, Germany, Sweden and Italy.

Ronald van de Krol, Amsterdam

Nordbanken up as loan losses fall

Nordbanken, Sweden's largest bank by market share, reported a 25 per cent increase in profits in the first nine months of the year. The jump in operating earnings from SKr3.6bn to SKr4.5bn (\$890m) followed the flotation last month of a 34.5 per cent stake in the bank which was taken over by the state during the banking crisis. The government intends eventually to sell off the state's holding to help claw back as much as possible of the SKr65bn in taxpayers' funds used to rescue the banking system in the early 1990s. Nordbanken shares have risen sharply since the flotation from their offer price of SKr92. They closed up SKr0.5 yesterday at SKr108.

The chief factor in the nine-month result was a 38 per cent fall in loan losses from SKr1.57bn in the first nine months of last year to SKr0.96bn. The bank's recovery has been built on a combination of new capital, the extraction by the state of SKr60bn in bad loans and a steady decline in the level of regional loan losses. Net interest income also rose 3 per cent from SKr1.1bn to SKr1.4bn.

Ina, the Italian insurer, said its board proposed to buy back up to 200m shares, equivalent to 5 per cent of issued share capital, at a price not higher than £3.000 per share. The company said the offer, to be put to shareholders at a meeting in January, would be valid for 18 months.

Reuters

Nestlé sees downturn as sales stagnate

By Ian Rodger in Vevey

Nestlé, the world's largest foods group, yesterday reported sales flat at Sfr45.7bn (\$40.17bn) in the first 10 months of 1995 and forecast lower trading profits in the full year than last year's Sfr6bn.

Mr Helmut Maucher, chairman and chief executive, said the current year's results were being badly hit by the strength of the Swiss franc and by volatile prices for raw coffee.

He forecast that sales in the full year would "at best" be equal to last year's Sfr45.8bn and that trading profits "could be lower than last year".

He would make no forecast on net income, claiming he did not have enough factors to hand, but it was clear it too would be lower.

Last year's Sfr3.25bn net income was boosted by a Sfr306m extraordinary gain on the sale of the group's cosmetics distribution subsid-

aries to L'Oréal of France.

At the interim stage, the group forecast its net income would equal that of 1994 excluding the extraordinary gain, provided the foreign exchange and coffee factors did not worsen.

Yesterday, Mr Reto Domeniconi, group executive vice president, finance, said these factors had worsened. The slowdown in instant coffee sales after price increases would have a temporary effect on operating margins this year.

Nestlé said sales volume in the first 10 months was up 3 per cent, or 4.5 per cent if coffee were excluded. Acquisitions added 2.6 per cent and price increases another 4 per cent, while currency effects cut sales by 9.3 per cent for a net reduction of 0.2 per cent.

Revenues in Europe, where the group makes nearly half its sales, were down 0.6 per cent to Sfr21.4bn and sales in North and South America were off 2.1

per cent to Sfr15.7bn. Other regions showed an aggregate 4.2 per cent advance to Sfr8.6bn.

Only the beverages division, including the big instant coffee and mineral waters activities, showed a sales increase, of 1.9 per cent to Sfr12.9bn. Other divisions were down marginally.

Net borrowings at the end of October were Sfr6.9bn, slightly higher than at the interim stage because of acquisitions. But they would drop to Sfr5bn by the year-end because of the agreed sale of Wine World Estates in California, Mr Domeniconi said.

Mr Maucher was "more optimistic" about the outlook for 1996, expecting currency factors would be less negative and volumes would continue to rise.

"We will start from a good base. We expect good growth of both sales and profits," he said. See Lex, Page 14

COMPANY PROFILE

Nestlé

Net income (\$m)

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

1992 93 94 95

Forecast

Viag surges to DM1.8bn but cautions on orders

By Michael Lindemann in Bonn

Viag, the German energy-based conglomerate, yesterday reported nine-month operating profits up 150 per cent to DM1.82bn (\$1.26bn) helped by strong growth at the group's transport and packaging units, but warned that growth in new orders was slowing.

Mr Georg Obermeier, chief executive, said that in spite of the slowdown in orders the group was on course to exceed its forecast DM2.2bn operating profits for the full year.

Sales in 1995 are forecast to exceed DM4.2bn and rise 53 per cent in the first nine months to DM3.3bn, helped substantially by new purchases and by the first-time consolidation of new divisions.

The company warned that the results could not be compared with those reported a year earlier because the Bayerwerk utility, Viag's biggest single unit, had been fully consolidated in the past nine months. About DM600m of the operating profits came from extraordinary items, including the sale of the PWA paper company and full consolidation of the SKW chemicals unit.

Sales at Bayerwerk rose 53 per cent after the first-time consolidation of electricity companies outside Bavaria, the core operating region. Sales of natural gas fell slightly.

Profits rose sharply at the construction chemicals division of SKW, the Viag unit which was listed earlier this year. However, the company said the dollar's fall against the D-Mark had "an especially negative effect" on profits in the natural substances division.

VAW, the aluminium subsidiary, gained from higher aluminium prices and improved sales, but sales and profits at the metal packaging business of Schmalbach-Lubeca stayed below expectations, the company said.

Mr Obermeier said Viag would apply for a licence to operate Germany's fourth mobile phone network, to be awarded in 1997 at the latest.

Productivity efforts have increased efficiency, but have also encountered resistance from the company's cabin staff, prompting a series of strikes.

Industry analysts said the results showed improved efficiency and the impact of lower financial charges, which fell by about 40 per cent to FF65m. However, they pointed to continued areas of concern, notably a fall in revenues per passenger kilometre.

Air France is developing a new yield management system, which it plans to implement next year.

Productivity efforts have increased efficiency, but have also encountered resistance from the company's cabin staff, prompting a series of strikes.

Industry analysts said the results showed improved efficiency and the impact of lower financial charges, which fell by about 40 per cent to FF65m. However, they pointed to continued areas of concern, notably a fall in revenues per passenger kilometre.

Air France is developing a new yield management system, which it plans to implement next year.

Productivity efforts have increased efficiency, but have also encountered resistance from the company's cabin staff, prompting a series of strikes.

Industry analysts said the results showed improved efficiency and the impact of lower financial charges, which fell by about 40 per cent to FF65m. However, they pointed to continued areas of concern, notably a fall in revenues per passenger kilometre.

Air France is developing a new yield management system, which it plans to implement next year.

Productivity efforts have increased efficiency, but have also encountered resistance from the company's cabin staff, prompting a series of strikes.

Industry analysts said the results showed improved efficiency and the impact of lower financial charges, which fell by about 40 per cent to FF65m. However, they pointed to continued areas of concern, notably a fall in revenues per passenger kilometre.

Air France is developing a new yield management system, which it plans to implement next year.

Productivity efforts have increased efficiency, but have also encountered resistance from the company's cabin staff, prompting a series of strikes.

Industry analysts said the results showed improved efficiency and the impact of lower financial charges, which fell by about 40 per cent to FF65m. However, they pointed to continued areas of concern, notably a fall in revenues per passenger kilometre.

Air France is developing a new yield management system, which it plans to implement next year.

Hungary selects winners of its gas bid contest

By Virginia Marsh in Budapest

Hungary last night awarded four of its five regional gas distribution companies (GDCs) to the top first-round bidders and invited a second round of tenders for the fifth.

A consortium of Italgas and Snam, both subsidiaries of Eni, the Italian energy group, was awarded Italgas, the largest regional GDC, ahead of Gaz de France (GdF), British Gas and Germany's RWE Energie, after bidding \$172m. The consor-

tium's business plan had been approved and a deal was likely to be signed next week. APV Rt, the state privatisation agency, and its adviser N.M. Rothschild, the UK merchant bank, said.

Two smaller GDCs were awarded to GdF and a fourth to Ruhrgas, the German utility, subject to approval of the two companies' business plans. GdF, which along with the Italian consortium was the only company to bid for all five GDCs, offered \$92m for Degaz

and \$77m for Egaz. Ruhrgas bid \$22m for Degaz, the only offer for which it put in an offer.

The sale of stakes of 50 per cent plus one vote in the regional GDCs is part of Hungary's sweeping energy privatisation plans. Bids for minority stakes in 14 electricity companies are due on November 30, while the City of Budapest is evaluating bids for Fogaz, the country's largest GDC.

Italgas/Snam entered the highest bids for two of the

regional GDCs and tied with GdF for a third - Degaz - but, under the tender's terms, companies may only acquire Italgaz or two of the other GDCs.

This means Kogaz, for which the Italians and GdF put in the highest tenders, will go to a second round of bidding. The runners-up - a consortium of Germany's Bayernwerk and EVN Energie of Austria; RWE Energie and PreussenElektra, both of Germany; and Camuzel of Italy - will be invited to match Italgas/Snam's \$57.3m

first-round bid by December 20. If the bid is not matched, a third round will be called and companies, including British Gas, which pre-qualified to tender for Kogaz, will be allowed to participate.

The awards to Italgas/Snam and GdF leave British Gas and a German consortium of Ruhrgas and VEW to contend for Fogaz. The City of Budapest invited the four to make offers for a 39 per cent stake and a 50 per cent plus one vote stake and will decide next week.

Air France warns of looming redundancy costs

By John Riddling in Paris

Air France, the French state-owned airline, yesterday announced a pre-tax profit for the six months to end-September, its first since 1989. But it warned an exceptional charge to cover a staff redundancy scheme would hit the net result for the full year.

The French airline, which is in the midst of a rescue plan, said it was maintaining its target of a net loss of FF1.2bn (\$247m), before exceptional items, for the 12 months to the

end of March. However, the company acknowledged the "ambitious nature" of this target given that activity tended to be slower in the second half of the year.

The airline has not yet published a net result for the April-September period because of the need for provisions to cover its cabin staff redundancy plan, expected to total several hundred million francs.

At the pre-tax level, however, Air France reported a profit of FF1.78m, against a

deficit of FF1.55m for the comparable period in 1994. Operating profits improved from FF213m to FF265m.

The result was achieved on turnover of FF20.3bn, a fall of 4 per cent. The decline largely reflected the impact of currency movements, notably the weak dollar. The suspension of flights to Algeria, following the hijacking of an Air France airliner by Islamic extremists last Christmas, also had an impact.

The airline estimated lost receipts from its services to

and from that country represented about FF260m on an annual basis.

INTERNATIONAL COMPANIES AND FINANCE

NTT ahead sharply to Y126.8bn

By Michio Nakamoto
in Tokyo

NTT, Japan's dominant telecommunications company, more than tripled recurring profits - before tax and extraordinary items - in the first half of this year. The group was helped by increased revenues and cost-cutting measures.

Parent company recurring profits jumped to Y126.8bn (\$1.26bn) in the six months to September 30 from Y35.5bn last year. The profits increase came on a 6 per cent rise in revenues from Y2,856.7bn to Y3,028.5bn.

Mr Barry Dargan, industry analyst at S.G. Warburg in Tokyo, said the results, which

were in line with analysts' expectations, reflect the significant profits gains telecommunications companies with NTT's level of revenues can achieve on higher sales.

NTT, which faces a government decision next year on whether it is to be split up into several companies or allowed to remain intact, has been reducing costs and responding to criticism that it is a bureaucratic and inefficient organisation.

It has announced plans to reduce its workforce by 45,000 over the next five years and implement a gradual, but considerable, reduction in local call charges.

Nevertheless, its operating

profits to sales margins of about 5 per cent, although a significant improvement over last year's 2.5 per cent, are way below the 20 per cent or so made by British Telecommunications, Mr Dargan points out.

While there is still room to improve efficiency, NTT has benefited from an increase in its basic charge this year, which is a significant contributor to its profits improvement.

Revenues from fixed telephone lines also increased, partly due to new services, such as one which allows customers to pay a flat monthly rate for late night and early morning calls.

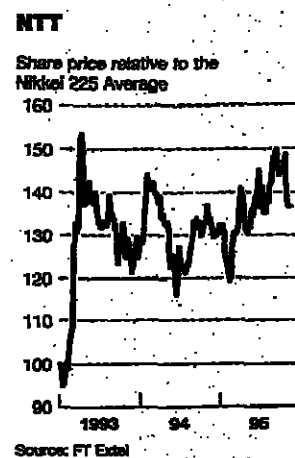
The number of new fixed-line subscribers rose 2.8 per cent

from the previous term while high-speed digital transmission services for leased-circuit subscribers nearly tripled.

NTT forecasts an increase in revenues for the full year to Y6,157.7bn from a previous Y5,875.7bn and a strong rise in recurring profits to Y299bn, against Y145.8bn.

Cost-cutting measures and strong demand for cellular phone services enabled DDI, one of Japan's three long-distance carriers which compete with NTT, to more than double recurring profits in the first half.

DDI's recurring profits rose to Y30.5bn on higher sales of Y23.7bn.



NTT
Share price relative to the Nikkei 225 Average
1993 94 95
Source: FT Intel

Qantas set to alter its share structure

By Nikki Tait in Sydney

Qantas, the recently-privatised Australian airline, is considering changing its share structure to facilitate trading by foreign investors, who are inhibited by the 49 per cent foreign ownership limit.

Mr Gary Pemberton, chairman, said yesterday that in response to requests by foreign investors, the airline was discussing the issue with domestic institutions and overseas shareholders. There was a "very high likelihood" that a change would be put to shareholders, probably at an annual meeting.

The problem has arisen because, by law, Qantas must be 51 per cent Australian-owned. However, since its shares were floated, foreign demand has outstripped that from domestic investors, and the foreign ownership now stands consistently at the maximum 49 per cent level.

With the foreign-ownership limit reached, "foreign buyers cannot undertake large trades with any certainty that they will be able to keep the shares," Mr Pemberton said.

One solution - a two-class share structure, with A shares for domestic investors and B for foreigners - has been suggested by commentators. This system operates at Air New Zealand and Singapore Airlines, for example.

However, Qantas ruled out the two-tier system at the float, arguing that the value of the Australian-held shares would be significantly lower if they were insulated from foreign demand.

Yesterday Mr Pemberton indicated this was not the only - or even favoured - solution. Another option might be to "tag" the existing foreign-held shares and then allow them to be freely traded among overseas investors. This would be simpler, although price differentials would still emerge. Any change would be put to shareholders for approval.

Mr Pemberton's comments followed Qantas' first annual meeting as a privatised company. The airline warned there had been a "slight softening" in the market, notably on the domestic side, and "some weakness in both loads and yields against the prospects forecast". But this was being made up by larger-than-expected cost savings, and trading was "on target" to meet forecasts made at the time of the float.

The Qantas chairman also remained circumspect about the likely fate of the company's 19.4 per cent interest in Air New Zealand, which is planning to link with Ansett, Qantas' main domestic competitor. The Air NZ-Ansett deal could provoke "a period of further significant change in aviation policy arrangements" as the Australian and New Zealand governments tackled the regulatory issues.

NEWS DIGEST

ANZ ahead after strong lending rise

Australia and New Zealand Banking group yesterday reported better-than-expected results for the year. The bank, which recorded strong lending growth in all its businesses while maintaining interest margins, recorded a 39 per cent increase in profits after tax but before abnormalities to A\$1.03bn (US\$770m) in the year to end-September.

Provisions for bad and doubtful debts continued to decline sharply, to A\$174m against A\$381m last time. Net interest income rose from A\$2.8bn to A\$3.08bn, while other operating income was static at A\$1.97bn. In the latter category, ANZ said lending fees had been lower despite an increase in lending volumes. Profits on trading instruments were also down significantly, offset by increases in credit card fees and electronic transaction services.

Operating expenses increased 5 per cent overall, to A\$3.33bn, partly because of a new wages agreement. Geographically, the strongest performance was in the domestic market, where after-tax profits rose from A\$457m to A\$612m. The New Zealand and international operations also posted increases, with after-tax profits at A\$146m (A\$95m), and A\$275m (A\$251m) respectively. The final dividend is 18 cents a share, up from 14 cents, making 33 cents for the year, compared with 25 cents last time. Net profits after abnormalities were A\$1.06bn from A\$822m.

Nikki Tait, Sydney

Ricoh up sharply on cost cuts

Ricoh, the Japanese office equipment maker which bought Gestetner of the UK in September, reported a sharp rise in interim profits, thanks to cost cutting and price increases in sales to its affiliates. Non-consolidated recurring profits - before tax and extraordinary items - for the first half to September jumped 41.1 per cent to Y14.3bn (\$141m), on a 1.8 per cent rise in sales to Y310.7bn. After-tax profits rose 15.4 per cent to Y8bn.

Operating profits increased 27.4 per cent to Y11.6bn because of cost cuts in the copier division. The shift from analogue copiers to digital copiers, which have higher profit margins, also improved profitability. Ricoh's non-operating profits rose 54.5 per cent on appraisal gains after it had set its initial in-house foreign exchange rate of Y85 to the dollar. The company also saw a 36.8 per cent rise in non-operating losses from costs related to its convertible bond issue.

Copier sales rose 3.6 per cent to Y214.5bn, information equipment sales fell 9.2 per cent to Y67bn and photographic equipment sales dropped 2.5 per cent to Y6.7bn. For the year to next March, Ricoh expects unconsolidated recurring profits to rise 34.1 per cent to Y28bn on a 2.7 per cent rise in sales to Y633bn. The company added Y5.5bn and Y3bn to the initially projected recurring profit and sales figures respectively after revising its in-house foreign exchange rate to Y90. It said if the dollar traded at Y100, sales and recurring profits would each rise by Y2bn.

Emiko Terazono, Tokyo

Toray margins remain slim

Toray Industries, Japan's largest producer of synthetic fibres, said yesterday it was recovering from three years of declining sales and profits. Toray, whose improvement was mainly achieved on cost cutting, saw consolidated sales rise 5.7 per cent to Y454.3bn (\$4.48bn) in the six months to September, on which recurring profits - before tax and extraordinary items - jumped 26.3 per cent to Y18.35bn.

However, that improvement came from a very low base. Despite the profits upturn, Toray's margins remained slim, at 4 per cent of turnover. In its core business of fibres and textiles, accounting for 46 per cent of sales, turnover was up 2.6 per cent. Plastics and chemicals division sales rose 10.4 per cent. Toray forecasts a 5 per cent rise in unconsolidated recurring profits to Y36bn for the year to next March, on sales up 4.3 per cent to Y550bn.

William Dawkins, Tokyo

Absa result 'confirms turnaround'

Amalgamated Bank of South Africa, the country's largest banking group, reported an 8.9 per cent rise in pre-tax profits to R665.2m (\$182m) for the six months to September 30. Earnings per share before extraordinary items increased 22.5 per cent to 73.1 cents and the interim dividend is being lifted to 21.5 cents from 18.5 cents.

Dr Danie Cronje, chief executive, said the results confirmed Absa's turnaround after difficulties merging the group's four retail banks. Analysis, however, attributed the improvement chiefly to reductions in the effective tax rate. Dr Cronje forecast a lower demand for credit in the second half but was confident of "at least equal" earnings.

Operating income rose 16.3 per cent to R3.1bn, reflecting growth in the mortgage portfolio, Absa's core business, and improved performance in the instalment finance sector where margins were higher. Advances had grown by 16 per cent since September 1994, without a corresponding increase in bad debts.

Mark Ashurst, Johannesburg

Embattled Wu keeps marketing confidence

The Hopewell Holdings chief has to convince investors that halving debt is not a problem

Getting the money from the banks is the easy part, but repaying them on time and with interest is the difficult bit," Mr Gordon Wu joked yesterday.

It was characteristic of the managing director of Hopewell Holdings, the Hong Kong property and infrastructure group, that he said this with a chuckle. But the most enthusiastic of Hong Kong's entrepreneurs was unable to disguise the signs of the strain he had been under recently, as rumours of Hopewell's alleged financial difficulties circulated the Hong Kong stock market.

Hopewell's share price has fallen by more than 12 per cent in the past fortnight. On top of this Mr Wu faced a furore over his pledge of US\$100m to Princeton University, rather than a Chinese institution.

"If [analysts] want to look for bankruptcy proceedings they will be disappointed," he said in an interview. "We have good cash flow."

Yesterday, flanked by two non-executive directors, Mr Charles Lee, a former stock exchange chairman, and his brother Dr Clyde Wu, the man who has pulled so many rabbits out of the hat did it again when he outlined a restructuring of the group designed to at least halve the company's HK\$24bn (US\$3.1bn) of debts.

Mr Wu accepted that Hopewell's gearing, at 64 per cent, was too high and that a ratio of between 15 per cent and 30 per cent would be desirable.

His presentation was full of his usual swipes at stock market analysts - "I never bite off more than I can chew" - but the truth of the matter is that the need for the restructuring was brought to investors' attention by analysts. On at least three occasions he said Hopewell would not go bankrupt.

Analysts' concerns about the company have increased over recent weeks. Without a fresh injection of cash - either more loans, a rights issue or asset sales - it was unclear to them how the company would meet

its stated funding obligations of about HK\$12bn.

Its recently published accounts showed cash in excess of HK\$6.5bn, but this was a consolidated figure; some HK\$4.8bn belongs to Consolidated Electric Power Asia, Hopewell's listed power company in which it holds a 56 per cent (partly-paid) interest.

In reality, when unused debt facilities of HK\$4.8bn and cash of about HK\$1bn were taken into account, the company had only half the estimated HK\$12bn it needed.

Mr Wu said the HK\$2bn final payment due early next month on Hopewell's Ceba shares would be made by borrowing HK\$2bn from the Hongkong and Shanghai Banking Corporation. This will bring to HK\$9bn the amount of money the bank has advanced to Mr Wu in less than a year and the loans may well rise a further HK\$30bn before they begin to be paid down.

But paid down they will be. Mr Wu said he would sell between 25 per cent and 35 per cent of his south China "super highway" that connects the booming special economic zone

of Shenzhen, near Hong Kong, to Guangzhou, the capital of Guangdong province. He refused to put a figure on what such a sale would raise.

Negotiations with the Guangdong authorities about profit sharing and cost overruns are nearing completion. Mr Wu said he was happy with the way the talks were going. Hopewell is entitled to 42 per cent of the highway's profits from tolls and 80 per cent of the proceeds of property developments at interchanges along its route.

A year ago a 2.5 per cent stake in the road was sold to Kanematsu for HK\$350m. This suggests that Mr Wu might be able to raise HK\$9.5bn to HK\$11.5bn and achieve his aim of cutting Hopewell's gearing in half by this asset sale alone.

However, Mr David Barden, analyst at Baring Securities, said he doubted investors would pay this price. "The road is a viable project," he said. "But the property development opportunity is an element in the project that mystifies people. Kanematsu clearly saw something that others can't. People will take a piece



Gordon Wu: suggested he might remove all debt

of it, but for nowhere near what Kanematsu paid."

Mr Wu said he might go further and eradicate all debt from the company's balance sheet. "Since everyone is so adverse to debt, let's make [Hopewell] a debt-free company," he said sharply.

He added that he would consider selling up to 40 per cent of his central Bangkok road, rail and property development venture to private investors.

He said a preliminary value of HK\$30bn to HK\$40bn had been placed on the project, which suggests a 40 per cent stake might be worth as much as HK\$16bn.

"This is an aggressive valuation, given that less than 10 per cent of the project has been completed, and the cost has grown from US\$3bn to US\$3.2bn. Mr Wu, on the other hand, stresses that the project received a filip from the King of Thailand's endorsement of the scheme."

"The reason why we haven't asked co-investors earlier is that I said to them that getting into these projects requires a lot of negotiations, and I didn't want them coming back six months later complaining of delays," he said. "Unless and until we're absolutely sure we have the go-ahead, we wouldn't ask them."

By the end of this year he expects to have 55 per cent of the government approvals he needs to complete the project. His confidence is also boosted by Thailand's decision to host the Asian Games in 1998, believing that national pride may help him overcome future obstacles.

Mr Wu remarked: "I am a marketer of projects." His biggest project - convincing investors that he can cut debt and preserve shareholder value - lies before him.

GORDON WU'S TRACK RECORD									
Project	Year	Equity Raised	Debt Raised	Financing Arranged	Status				
1. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
2. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
3. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
4. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
5. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
6. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
7. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
8. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
9. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
10. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
11. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
12. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
13. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
14. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
15. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
16. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
17. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
18. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
19. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				
20. Hopewell Holdings (1988-1995)	1988	2,000	2,000	1988	Completed				

Chopard
GENEVE
FABRIQUE D'HORLOGERIE SOIGNEE

LE PETIT-FILS DE L.-U. CHOPARD

The timeless lines of mechanical perfection - Our tradition since 1860

The classic "tonneau" form with automatic movement, power reserve indicator, date, small second hand (Style no. 16/2248). The refined extra-thin model with automatic movement, power reserve up to 100 hours, with date and small second hand (Style no. 16/1225). In 18K yellow gold, rose gold or platinum. Available at leading watch-specialists worldwide. For information: Chopard Genève, Tel. 022/782 17 17, Fax 022/782 38 59 - London: Chopard Boutique, 14 New Bond Street, Tel. 0171/409 5140

The Chase Manhattan Corporation
U.S. \$250,000,000
Floating Rate Subordinated Notes due 2000
For the three months ending 22nd November, 1995 the Notes will carry an interest rate of 5.9375% per annum with a coupon amount of U.S. \$151.74 per U.S. \$100,000 principal amount, payable on 22nd February, 1996.
Bankers Trust Company, London Agent Bank

SAKURA FINANCE HONGKONG LIMITED
U.S. \$100,000,000
Guaranteed Floating Rate Notes due 1997
Guaranteed as to payment of principal and interest by THE SAKURA BANK, LIMITED
For the three months ending 22nd November, 1995 the Notes will carry an interest rate of 6.125% per annum with a coupon amount of U.S. \$156.53 per U.S. \$100,000 Note and U.S. \$1,913.19 per U.S. \$250,000 Note, payable on 22nd February, 1996.
Bankers Trust Company, London Agent Bank

Union Bank of Switzerland
Finance N.V.
U.S. \$150,000,000
Guaranteed Floating Rate Notes due 1996
In accordance with the provisions of the Notes, notice is hereby given that the Rate of Interest for the three month period beginning 22nd November, 1995 has been fixed at 6.8625% per annum.
Union Bank of Switzerland London Branch Agent Bank 20th November, 1995

BankAmerica Corporation
U.S. \$500,000,000
Floating Rate Notes due February 1997
For the period from November 24, 1995 to February 26, 1996 the Notes will carry an interest rate of 6.2825% per annum with an interest amount of U.S. \$320.05 per U.S. \$500,000 principal amount of Notes payable on February 26, 1996.
Bank of America NT & SA London - Agent Bank

BUSINESSES FOR SALE
Appears in the Financial Times on Tuesdays, Fridays and Saturdays.
For further information or to advertise in this section please contact Karl Layman on 0171 873 4780 or Lesley Surman 0171 873 5308

ITOCHU CORPORATION (CITICOR & CO. LIMITED)
ANNOUNCE THE FOLLOWING
It was resolved at the Board Meeting held on 15th November, 1995 that the Interim Dividend for the year ended 31st March, 1996, shall be paid to the Shareholders of record as of 30th September, 1995 at the rate of 3.00 Yen per share on and after 16th December, 1995.
The Semi-Annual Report for the six months ended 30th September, 1995 will be available at Itochu Bank Limited and Itochu International & Finance Corporation Limited.

"Your Commander and I, At your Command"

"I will fly you anywhere you wish, train you anytime you like, for a full year FREE, when you buy your Commander II4B"

It is not only the best time to own your own private airplane, but also time for the best deal ever from Commander International. The Commander II4B, the finest four-seat, high-performance single-engine aircraft in the world, has a design heritage that includes such legendary military aircraft as the P-51 Mustang and the F-86 Sabre. The Commander II4B is a beautiful, solid and substantial airplane, powered by an engine with over 2 million hours of flight experience with one of the best safety records in its class. And the best part is yet to come. If you buy any fully equipped Commander aircraft with this special offer, we will register it, insure it, deliver it and assign a resident certified pilot for you (FREE OF CHARGE FOR ONE YEAR), to fly you anywhere, train you anytime you like and proudly fix your wings when you pass the private pilot test.

For more information please call United Kingdom 44-1425-271099 Jebel Ali, Dubai 971-4-617166

COMMANDER II4B	US\$ 49,900
COMMANDER II4B AT ADVANCED TRAINER (All Purpose Trainer)	US\$ 49,900
COMMANDER II4B TURBO CHARGED	US\$ 59,900

* Limited offer on selected models

Commander INTERNATIONAL
10, rue de la Paix 75002 Paris France
Tel: 01 47 47 47 47 Fax: 01 47 47 47 47
Telex: 210100 CMAI F
Cable: 210100 CMAI F

NO PLANE NO GAIN

Commander AIRCRAFT COMPANY
2000 West 10th Avenue
Suite 100 Anchorage, Alaska 99503
Tel: 907 561 1111 Fax: 907 561 1111

INTERNATIONAL COMPANIES AND FINANCE

Investors fear the pulp and paper industry has reached a turning point. FT writers examine the outlook for the sector

Producers hope even the bad times can be good

Gloom in the sector is deepening as groups in US and Europe cut output to stop prices slipping further

Demand is down and prices are weakening. Is this a blip in the pulp and paper cycle, or the start of the next downturn?

Judging by the sharp drop in pulp and paper shares in recent months, many investors see a gloomier scenario. Their confidence will not have been helped by recent signs of adverse profit trends at Arjo Wiggins Appleton, the Franco-British paper group, and KNP BT, the Dutch group.

The slowdown has circled the world, starting in Europe this summer, moving on to the US and now starting to hit the previously buoyant Asian market. According to one Vancouver-based trader, Japan is virtually the only bright spot.

The immediate cause of the problems is a build-up of stocks, driven by the unprecedented rate at which prices for pulp and paper have risen over the last two years. The resulting overhang has curtailed demand and is starting to affect prices.

In Europe, efforts to lift softwood pulp prices to \$1,000 a tonne from October have met resistance and prices for high-quality fine papers have begun to weaken. In North America, packaging materials and white papers have suffered the biggest price drops. US linerboard producers this month cut list prices by \$20-\$30 a tonne to about \$490. North

KNP BT, the Dutch paper and packaging group that has seen the resignation of two senior packaging executives in the past week, said yesterday it planned to meet trade unions in January to discuss the problems in its solid board sector, writes Ronald van de Krol in Amsterdam. Mr Frank de Wit, deputy chairman of the executive board, said the company would be taking stock of its problems before meeting the unions. He reaffirmed that the company had no plans to withdraw from solid board. This suggests the measures would involve a new round of restructuring. KNP BT said it was "bitterly disappointed" by the results of an earlier restructuring launched after the group was formed in 1993 out of a three-way merger.

KNP BT said the problems in solid board were caused in part by difficulties in the Netherlands' horticulture sector, which has traditionally used carton boxes to ship lettuce, tomatoes and other produce. The growing use of reusable plastic crates was another factor. KNP BT also announced that Mr de Wit would become chairman of the executive board in May 1996 following the retirement of Mr Robert van Oordt.

American newsprint producers have announced a price increase for the first quarter of next year, but there are doubts whether they will be able to implement this fully or on time.

Companies in North America and Europe are cutting production to stop prices from slipping. Many North American containerboard and white paper mills, for example, have shut machines for two or three weeks at a time, and scheduled longer-than-usual Christmas breaks.

But producers in countries such as Brazil and Indonesia have been less co-operative. The hardwood pulp market is flooded with supplies from Russia and Indonesia, with prices tum-

bling from \$875 to about \$700 a tonne. The problem, as one trader says, is that "they have lowered prices, but they have not created demand".

The gloom has led a number of analysts to predict lower softwood pulp prices early next year, gradually feeding into the paper chain. AxiDomán, the Swedish producer, said this week that pulp prices going into 1996 would be around \$300 a tonne. "Prices are probably going to fall quite sharply next year," warns Mr Denis Christie, of Kleinwort Benson in London. Mr Chip Dillon, an analyst at Salomon Brothers in New York, who believed until recently that the paper industry

had broken out of its "feast or famine" tradition. "With the industry currently working off a large inventory bubble, we see an increasing potential for a normal two to three-year down-cycle," he told clients last week.

Mr Dillon has counted 273 projects which could add as much as 35m tonnes of paper to world supplies over the next four years, equivalent to a 17 per cent increase. While North American producers have installed little new capacity, "the problem is that people in Korea, Taiwan, China and Europe don't practice that religion," Mr Dillon says.

But others argue that overcapacity is not the problem. "What we are talking about is a normal slowdown, not structural overcapacity," one Swedish analyst insists. "With a slowdown, capacity utilisation might fall to 90 per cent. With overcapacity on top, it would fall to 80 per cent and then prices would really dive."

Whether the current difficulties amount to a blip in a still rising market or the first signs of a downturn will depend greatly on how the world economy performs next year. The outcome will also depend on manufacturers being prepared to continue to curtail production in order to get the market back to equilibrium.

Mr Tim Rothwell, paper and packaging analyst at Gerrard Vivian Gray,

a London stockbroker, says the market in the UK and Europe is merely undergoing a correction to the sharp demand growth and soaring price rises of the past year. "As long as the UK and Europe don't enter recession, the demand prospects for 1996 are much better than many fear," he says, adding demand will rise again once stocks have been unwound.

However, if this is the start of a downturn, the hope is that industry consolidation, restructuring and limited new capacity addition will create the conditions for a soft landing.

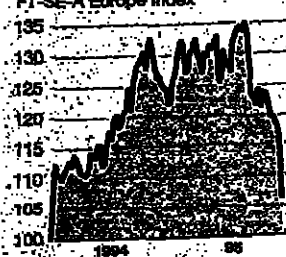
Analysts are taking no chances, downgrading their profit forecasts for 1996. But even their new predictions seem too hopeful for many investors. They have marked down some pulp and paper stocks by more than 50 per cent since mid-year, apparently anticipating a repeat of the last cycle, when companies aggressively cut prices to retain market share and ended up suffering large losses.

The sell-off shows the pulp and paper industry will only regain investors' confidence when it proves it can make profits even in cyclical slumps.

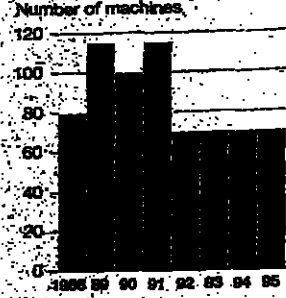
Bernard Simon, Deborah Hargreaves and Christopher Brown-Humes

Paper and pulp

European paper stocks relative to FT-SE 100 index



New paper machine construction



Capacity increase (tonnes m)



Source: FT, Euromonitor, World Pulp

European printing and writing paper

% growth in demand per year	1990-94 av	1994	1995
Coated Free	9.7	18.0	-1.0
Uncoated Free	4.2	11.0	-4.0
Coated Groundwood	7.3	10.0	-1.0
Uncoated Groundwood	1.9	10.0	11.0
Total printing and writing	5.7	12.0	2.3

Source: Euromonitor, Co. World Graphics Paper Status

SCA and MoDo to cut production

By Christopher Brown-Humes in Stockholm

SCA and MoDo, two of Sweden's leading forestry groups, yesterday announced big increases in nine-month profits, but said they were cutting production to support prices after the recent shift to bearish sentiment in the sector.

SCA, Europe's biggest pulp and paper group, lifted profits from SKr1.59bn to SKr4.3bn (\$659m), helped by its acquisition of the German group PWA earlier this year.

MoDo reported a four-fold rise in profits from SKr1.01bn to SKr4.32bn as it benefited from big increases in prices for pulp, fine paper and newsprint. The figures were the market: MoDo's B shares rose SKr7 to

SKr324, while SCA's climbed SKr2 to SKr112, partially reversing the sharp declines of recent weeks.

Both companies said demand for some grades had weakened in the third quarter, and promised production cuts to help reduce inventory overhangs.

SCA said it would cut output of fine paper and testliner (a waste paper-based material for packaging), while MoDo said it was cutting fine paper production by up to 25 per cent.

SCA said the seasonal decline in the packaging and fine papers markets in the third quarter was "significantly larger than normal". Prices for fine paper, recycled paper, pulp and containerboard began to weaken towards the end of the period, it added.

While much of the blame was put on inventory build-ups, "a general weakening of the economy could be a contributory cause", it said.

The build-up of fine paper stocks is the main reason why demand for pulp has weakened and attempts to lift pulp prices to \$1,000 a tonne have been resisted.

However, both MoDo and SCA believe demand could rise again once the stock overhang has been removed.

Mr Sverker Martin-Lof, SCA chief executive, said the group was not expecting big price falls. Nor did he rule out a further price increase for newsprint, a late cycle grade where demand remains strong. SCA said weaker fine paper and containerboard prices meant full-year profits were likely to be at the lower end of

its earlier SKr5.5bn to SKr6bn forecast. Group nine-month sales rose from SKr24.7bn to SKr35.5bn, while operating profits increased from SKr2.14bn to SKr5.52bn.

In the third quarter operating profits rose from SKr7.54m to SKr17.76m, while sales increased from SKr3.1bn to SKr5.3m.

MoDo said its nine-month operating profits had risen from SKr1.65bn to SKr4.84bn, on sales of SKr17.3bn, against SKr14.4bn. Its third-quarter profit climbed from SKr7.39m to SKr19.76m, after sales rose from SKr4.96bn to SKr5.65bn.

The group insisted it was receiving \$1,000 a tonne for its pulp, contradicting reports from other producers who say prices have fallen below that level.

Japan groups receive lift from strong yen

By Michio Nakamoto in Tokyo

Japanese paper companies have managed to offset the adverse effects of higher raw material costs with the help of a strong yen, which has lowered their dollar-denominated costs significantly.

Although Japanese paper companies do not publicise the amount of raw materials produced overseas, Mr Giles Ockenden, industry analyst at Jardine Fleming in Tokyo, estimates that about 50 per cent of their material costs - mainly chips and chemicals - are denominated in US dollars.

As costs have fallen, Japan's paper companies have also managed to raise their domestic prices because of strong

demand and a fall in inventories.

The combined effect of high prices at home and lower dollar-denominated costs has enabled them to improve their profit margins spectacularly, Mr Ockenden says.

New Oji Paper, Japan's largest paper producer, increased profits more than three-fold in the first half of the current financial year, largely because of higher margins, rather than increased sales.

New Oji Paper's recurring profits rose from ¥8.6bn in the previous first half to ¥23.5bn (\$222m), on sales 9.3 per cent higher at ¥295.5m. The benefits Japanese paper companies have enjoyed from a strong yen have not yet been

undermined by increased competition from foreign suppliers, despite the higher prices Japanese paper companies charge their customers.

Newsprint, for example, is priced at about ¥131,000 (\$1,292) metric tonne, compared with about ¥750 in the US, Mr Ockenden notes.

So far, US companies have been too busy trying to meet demand at home to turn their attention to the Japanese market, where foreign paper companies are at a disadvantage

because of close supplier-user relationships. However, Mr Ockenden believes Japanese paper companies could find their margins eroded by increasing foreign competition as the slowdown in the US economy increases pressure on Japan to open its paper market.

Recent yen weakness is also likely to hamper margin improvement, making the near-term outlook for Japanese paper companies less promising.

It is a good time to be a paper machinery maker. The upturn in the forest products cycle has brought a flurry of equipment orders from pulp and paper groups needing to lift capacity to meet strong increases in demand.

The sector is dominated by three groups - Valmet of Finland, Beloit of the US, and Voith Sulzer Papier Technik (VSPT), the joint venture German-Swiss group formed last year.

According to Jaakko Pöyry, the Finnish forestry consulting group, these companies won 86 per cent of new paper machinery orders between 1988 and 1994.

Valmet confirms that 1995 is shaping up to be the industry's best year for some time. The Finnish group reported profits of FM328m (\$78m) for the first eight months - sharp turnaround from losses of FM74m a year earlier. It won paper and board machin-

Machinery makers paint a far brighter picture

ery orders worth FM6.48bn during this period, up 74 per cent from the previous year. The figure included orders for eight machines as well as rebuilding machinery.

A bright picture is painted by Beloit, which is 80 per cent owned by Harnischfeger, the Milwaukee-based capital equipment supplier, and 20 per cent by Japan's Mitsubishi. Harnischfeger reported a jump in third-quarter paper machinery sales from \$189m to \$253m, while operating profits leapt from \$6.5m to \$38.3m. Although VSPT does not give details of its operating results, Mr Hans Müller, chairman, has been optimistic about prospects in the current financial year.

It is not just the number of orders which have been rising; prices have been going up. According to Jaakko

Pöyry, a machine ordered today might cost 25 per cent more than in 1993, partly reflecting higher raw material costs - but because the equipment is more advanced and can operate at faster speeds in terms of tonnes produced it may be no more expensive.

For investors in the pulp and paper sector, none of this is good news. Indeed, forestry companies have got used to seeing their share prices plummet when they announce a big investment. Investors fear a repeat of the last cycle, when over-investment in machines created the overcapacity that aggravated the collapse in paper prices when demand began to weaken.

The message that pulp and paper groups and machinery makers are anxious to get across is that they

have learnt their lesson the hard way. Mr Otto Freund, senior vice-president at Valmet, says: "There have been fewer orders in this cycle. It's an altogether more controlled situation."

Mr Jeffrey Grade, Harnischfeger's chief executive, says he detects "a much more reasoned approach to a high capacity utilisation problem".

Figures from Jaakko Pöyry support the view that paper-making capacity has risen less in the current upswing than in the last one between 1988 and 1991. Between 1988 and 1995, an average of 70 machines a year were built, adding total capacity of about 18.7m tonnes. But between 1988 and 1991, about 100 machines a year were built - and the total capacity

expansion was 29.7m tonnes. There are two main differences between the two cycles. First, there is a greater emphasis in Europe and North America on rebuilding machines. Rebuilding is a cheaper and quicker way of increasing capacity, and avoids a two-year wait for a new machine which might come on stream after the market has peaked. It is estimated that new machinery orders in Europe are running at only one-third or one-half of their level of the previous cycle.

The second difference is the increase in investment in Asia, where paper making capacity is expanding to match rapid economic growth. VSPT says 16 of the 29 orders it has in hand relate to Asian business. Most of the orders from this region are for new machines.

Although the current cycle has seen heavy investment in certain paper grades, such as coated fine paper in Europe, most commentators do not believe there has been over-investment. Mr Kari Razo, director of Jaakko Pöyry, says world paper demand is growing by 7m tonnes a year, and capacity (new and rebuilt machines minus equipment taken out of service) is not rising any faster than that.

Largely because of this restraint, there is a consensus that the pulp and paper sector is heading for a soft landing in the next downturn. Equally, there is a view that demand for new and rebuilt machines will be more stable, Mr Grade, for example, predicts

demand will remain strong into 1997. An added reason for believing in this more disciplined development is the consolidation that has taken place within the pulp and paper industry and the machinery sector over the last few years.

"We would rather have a stable development than big changes in demand," stresses Mr Freund. But he notes that as the pulp and paper cycle nears the peak of its cycle, there are signs of a more cautious attitude towards investment in certain grades, including board and fine paper.

This indicates that machinery makers will continue to depend on swings in the forest industry, even if the next downturn is not as deep as the last one.

Christopher Brown-Humes, Bernard Simon and Wolfgang Münchau

Dow Chemical makes further petrochemical buy in Argentina

By David Pilling in Buenos Aires

Dow Chemical of the US will become the biggest petrochemical producer in Argentina following its announcement yesterday that it would pay local group Ipako \$193.4m for 100 per cent of the Polisar polyethylene plant.

Earlier this week, a Dow-led consortium paid \$37.5m for the state's 51 per cent of ethylene plant Petroquímica Bahía Blanca and 38.18 per cent of Indupa, Argentina's other main polyethylene producer.

Both the Indupa and Polisar plants are in the Bahía Blanca complex, 600 km south-west of Buenos Aires.

Dow said its acquisition of Polisar and of Ipako's 21 per cent stake in PBB should be completed no later than February 28. Assuming the sale goes through, the US company will control 85 per cent of Argentina's polyethylene market, worth a total \$350m in annual sales.

Argentina's polyethylene market was growing at a "very aggressive" rate of between 6 per cent and 7 per cent a year, about double that of the US, according to Mr Charles Kall, Dow's director of legal affairs for Latin America. Indupa and Polisar produce a combined 455,000 tonnes of polyethylene a year.

Dow's investments represented "a major restructuring

of the Argentine petrochemical industry," said Mr Christopher Eccleston, analyst at brokers Interacciones. "Argentina has enormous quantities of gas, so they're looking for ways to use it."

Dow had purchased, at a very reasonable cost, "a world-scale plant near a world-scale gas field" in Neuquén, Patagonia, he said.

The attention provoked by Dow's entrance into the Argentine petrochemicals market could prompt action from other multinational and domestic companies.

Dow said it planned to double the capacity of PBB, which would require a further investment of between \$300m and \$400m.

Hydro-Quebec widens loss in third quarter

By Robert Gibbons in Montreal

Higher interest costs deepened the third-quarter loss for Hydro-Quebec, one of Canada's two biggest power utilities and a big international borrower.

Hydro-Quebec normally reports a loss in the third quarter due to seasonal factors. However, this year's loss widened to C\$182m (US\$142m), from a \$166m loss a year earlier. Power sales by volume were higher and revenues rose 5.6 per cent to \$1.6bn.

In the first nine months, profit was \$114m, down 72 per cent, on revenues of \$6.5bn, up 2.9 per cent. Financial charges, including foreign exchange losses, totalled \$2.45bn, up 19 per cent, because of a rise in interest costs and higher

depreciation as new equipment was brought on stream.

The utility's 1995 investment programme will be almost \$3bn, down from \$3.3bn in 1994, mainly for new generating equipment and modernising distribution. Hydro-Quebec International has signed co-operation and technical agreements with Malaysia, South Korea and the Philippines for covering new generating projects and training.

Maxx Energy, the international exploration and production arm of Argentine oil and gas producer YPF, said its directors authorised management to pursue joint venture and alliance discussions with a limited number of parties with respect to its US natural gas assets, Reuter reports.

Directors of both banks denied until the last moment that any deal was in the offing, while the Central Bank also denied reports of any liquidity difficulties. Mr Rodriguez said the Central Bank was right to seek to avoid instability in the banking sector but that the rights of minority shareholders had been sacrificed in favour of account holders.

"What remains of Banco Nacional is a name and a pile of bad debts," he said. "If its shares ever start trading again the most they can be worth is 5 per cent or 10 per cent of their

cost financing for mergers and acquisitions. The decree - which has the force of law, although it must still be ratified by Congress - also sought to facilitate such deals by revoking the right of minority shareholders who object to a merger or sale to cash in their shares at the value stated in the most recent company accounts. Rumours had been circulating in recent months that Nacional and Unibanco were to merge, and many investors bought into Nacional on the prospect of a sharp upturn in

By Jonathan Wheatley in São Paulo

Minority shareholders in Brazil's Banco Nacional, which was bought at the weekend by Unibanco, may soon see their investments crumble to nothing.

Legal safeguards that would have protected their interests were withdrawn two weeks before the bank's "good assets" were sold to its main rival and the remainder - an investment bank and bad loans of an estimated \$4bn - put under special administration by the central

"Nacional's minority shareholders have been sold down the river," said Mr Gregório Mancuso Rodriguez, vice-president of the Brazilian Association of Capital Market Analysts.

"They had no way of knowing Nacional was in trouble and now they have no right to claim compensation." Last Saturday's deal between Nacional, Unibanco and the Central Bank was the first to benefit from a provisional decree issued on November 3 that was designed to ease liquidity problems in the bank-

REED ELSEVIER
Reed Elsevier Nederland B.V., a subsidiary of
Reed Elsevier plc

has sold all outstanding shares of

DAGBLADUNIE
Nederlandse Dagbladunie B.V.

to

[PCM]
uitgevers
PCM Uitgevers N.V.

for

NLG 865,000,000

The undersigned acted as advisor to Reed Elsevier plc
ABN AMRO Hoare Govett

ABN-AMRO
HOARE GOVETT

Now Is The Time To Look At Investment In Russia.

The Russian Federation is launching a new phase in its privatisation programme, providing new opportunities for international investors.

Having completed the mass privatisation stage, the Government will now sell its residual shares in thousands of privatised companies across a range of industries at cash auctions and through tenders.

Investment in Russia benefits from the progress of economic stabilisation, enterprise restructuring, development of the capital market, and legal and regulatory reform.

This is a major opportunity for international investors. In this new step forward in Russian privatisation, international bidders on enterprise shares will, in most cases, have equal opportunity with domestic investors.

Russian Cash Auction Information Service - fax:

0 9 5 2 2 0 7 2 8

Take time to look at the investment opportunities in Russia.

RUSSIA. THE TIME IS NOW.

THIS INFORMATION IS BROUGHT TO YOU BY THE STATE PROPERTY COMMITTEE OF THE RUSSIAN FEDERATION, THE FEDERAL PROPERTY FUND, AND THE RUSSIAN PRIVATISATION CENTRE.

COMPANY NEWS: UK

Sharp variations in costs raises fears for man-made fibres market

Courtaulds falls 16% to £68m

By Jenny Luesby

Sharp variations in bulk chemicals prices over the past year may have permanently damaged the market for man-made fibres. Mr Sipko Huismans, chief executive of Courtaulds, the chemicals company, warned yesterday.

Delivering interim results, he said the variations, which have seen prices double and then return to their previous level within a year, had driven away customers who would not return. Mr Huismans said this made "a realignment in European (man-made fibres) capacity inevitable".

The "remarkable round trip" in raw material prices left Courtaulds' pre-tax profits down 16 per cent at £57.8m (£107m) on sales up 11 per cent at £1.13bn in the first half. The acrylics and viscose businesses were hardest hit.

Prices for acrylonitrile, used to make acrylic fibres, jumped from \$700 a tonne to \$1,500 a tonne last year, before returning to \$700 a tonne.

Similarly, prices for wood pulp, used to make viscose, nearly doubled. At current levels, wood pulp prices were adding £100m a year to the company's costs compared with the long-term average, he said.

Passing on these costs to customers had damaged sales volumes by "pricing acrylic out of the market".

Courtaulds shares closed 39p at 399p yesterday, on the strength of the rest of the company's results - with many analysts downgrading their profit forecasts for this year to around £140m, but upgrading for the next two years, to about £180m and £210m.

Despite "unsympathetic markets", the company reported

improved margins in coatings and sealants, and polymers, which together accounted for 60 per cent of operating profits.

In coatings and sealants, last year's restructuring lifted operating profits 14 per cent, on sales up 11 per cent. Within polymers, operating profits rose 33 per cent on sales up 14 per cent.

Mr Huismans said the group planned to make disposals from within its polymers business to reduce debt, which stood at £376m.

The prospect of further disposals concerned some analysts, who pointed to the limited growth potential offered by the company's Asian expansions and new man-made fibre, Tencel.

Mr Alastair Nisbet of UBS questioned the prospects for Tencel, which he said was far too expensive to be a viable substitute for cotton.



Sipko Huismans: expecting a realignment in fibres

Speculation over C&W recedes

By Peggy Hollinger

Speculation that predators were stalking Cable and Wireless after its board upheaval receded yesterday as the market began to absorb the implications of the telecoms company's formidable poison pills.

The most significant obstacle - a requirement to buy the outstanding 42.5 per cent of Hong Kong Telecom - could add \$8bn to any bid cost.

This would mean a bidder would have to come up with \$24bn on yesterday's C&W market value of about \$16bn; a bid premium could add a further 20 per cent. Some analysts speculated a bidder for C&W would have to pay \$29bn.

Many of C&W's contracts around the world, including two of the three most profitable businesses - Hong Kong Telecom and the West Indies - are also contingent on the company's ownership.

Finally, there is a strong possibility that any bidder would face a determined rival in Veba. C&W's 11 per cent shareholder, Veba has agreed not to bid for C&W for 10 years. However, this falls away should anyone buy more than 7.5 per cent.

Stronger FKI continues search for acquisitions

By Patrick Harverson

FKI, the fast-growing engineering group, reported a big increase in interim profits yesterday and said it would continue to look for acquisitions to boost growth.

Pre-tax profits were £39.4m (£86m) for the six months to September 30, up from the £18.7m (£31.1m) excluding the exceptional losses on disposals in 1994.

FKI increased underlying profits 27 per cent despite difficult conditions in two of its core markets - falling housing starts in US and Canada hit hardware profits while softening demand from the motor

industry restricted growth at the automotive division.

These setbacks were withstood because of contributions from acquisitions and improved manufacturing efficiency. Mr Jeff Whalley, chairman, said: "With our wide spread of markets and products we can now stand fluctuations in our main markets."

He said FKI was looking for more acquisitions and three bid targets had been identified, although no announcements were imminent.

Operating profits rose to £44m (£85.3m) on turnover of £429.2m (£407.7m), increasing the return on sales from 9 per cent to 10.3 per cent.

Materials handling profits almost doubled to £14.7m (£7.7m) thanks to a strong contribution from Amdura, the US lifting equipment maker acquired in March for \$64.4m (£40.3m).

Hardware profits fell to £15.5m (£20.8m) because of poor levels of housing starts in North America, especially Canada, while automotive profits rose to £5.3m (£3.2m) as cost reductions and growth in brake cable market share offset the impact of a slowdown in vehicle manufacturing. Engineering profits climbed to £5.5m (£4.2m).

The shares rose 4½p to 159½p.

Granada makes landmark issue to finance deal

The funding of Granada's offer for Forte involves the largest share issue underwritten for cash in any bid since Big Bang in 1986, in addition to the raising of a £2.5bn (£3.95bn) loan.

The deal would boost Granada's debts from £242m to more than £26m and gearing to more than 100 per cent.

The deal is seen as an important milestone for the City because of the role played by stockbrokers BZW Securities and ABN Amro Hoare Govett.

Unusually, the bulk of primary underwriting for the £1.8bn of shares was taken on not by Granada's financial adviser, Lazard Brothers, but by its joint brokers BZW and Hoare Govett, both of which are owned by large banks.

BZW took just under half of the underwriting and its parent, Barclays, and ABN Amro also provided a large part of the debt finance.

A rival investment banker said the role played by BZW and Hoare Govett showed how the City was changing. "This is a good example of the strength of integrated banks which have both powerful equity distribution backed by a strong balance sheet and money to put

behind a transaction."

The sub-underwriting of the issue was divided between BZW and Hoare Govett at a price of 85p.

Syndicating Granada's debt looked as though it would prove an easy process. One banker involved said that judging by the number of phone calls from banks wishing to participate, "it makes you wonder how many friends Forte has among the banks".

Granada is cash generative and aims to reduce its debt quickly. Mr Gerry Robinson, chief executive, said the group hoped to make about £500m from early disposals. By the end of next year it intended to have debt down to £2.5bn, gearing at 130 per cent and interest cover of four times.

Granada is funding the bid with a mixture of 269m new shares and £1.6bn cash.

It is offering four new Granada shares and £23.25 in cash for every 15 Forte shares. At Granada's closing price of 640p, each Forte share is valued at 320p and the group at £2.28bn.

The cash alternative, which is fully underwritten by Lazard Brothers, BZW Securities and Hoare Govett, is worth £21.67p.

4 new channels planned

Granada plans to go ahead with the launch of up to four television channels for cable and satellite television next year whatever the outcome of its £3.4bn bid for Forte.

It announced its plans at the same time as reporting pre-tax profits for the 52 weeks to the end of September from £265m to £351.3m (£555m) while sales grew from £2.1bn to £2.38bn, including £27.1m from acquisitions.

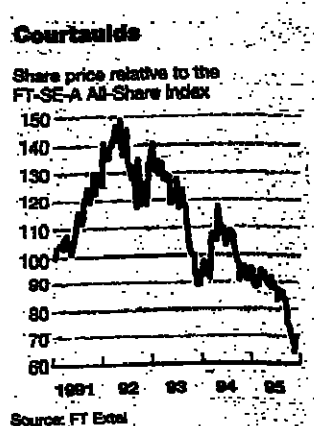
The first full-year contribution from London Weekend Television, Granada's last big acquisition, helped to turn television into the group's largest profit generator.

Operating profits from the leisure and services rose by a quarter to £124m, boosted by the £125m acquisition of Pavilion, the motorway services company, in April.

LEX COMMENT
Courtaulds

Notwithstanding an 11 per cent jump in its shares yesterday, Courtaulds has underperformed Imperial Chemical Industries by 35 per cent over the past five years. It is the hallmark of a specialist chemicals company, investors may prefer a good, old commodity producer. The trouble is that, despite heavy restructuring since the 1990 demerger, a large chunk of Courtaulds' business is still in basic products. This year's problem has been in viscose and acrylic fibres, 30 per cent of sales, whose input costs doubled and then halved again in a matter of months. Hope that raw material prices have now peaked explains yesterday's relief. Courtaulds is concerned, however, that the volatility may have damaged underlying demand. Much of the rest of the portfolio has been knocked into better shape. But given its already strong market positions in mature businesses like marine paints and packaging films, growth prospects look unexciting.

It is no wonder then that the management and the market are setting so much store by Tencel, Courtaulds' new "wonder fibre". Demand is currently outstripping supply and, after heavy investment, profits should follow next year. But even the most optimistic do not expect it to contribute more than the £50m, a fifth of operating profits, by 2000. Meanwhile, Austria's Lenzing, which makes a similar product, is up for sale. If it is bought by a rich Asian producer it could present a serious threat. With the shares on a 30 per cent premium to the market, shareholders are being asked to take a lot on trust.



Source: FT Data

DIGEST

CMG popularity raises valuation

Favourable market conditions and positive reactions from institutions are likely to result in a higher than expected market capitalisation for Computer Management Group, when it is floated simultaneously in London and Amsterdam on December 1.

The European computer software group's prospectus for the proposed placing and intermediaries offer reveals that the offer price is likely to be between 270p and 290p a share, valuing the company at between £172m and £185m. It is raising a net £61m.

When CMG originally announced its plans in late September, the shares were expected to be priced at about 250p, valuing the group at about £150m. It has forecast pre-tax profits of not less than £19.5m for 1995, compared with £14.1m last year. Based on the likely offer price and pro forma earnings forecast of 19.9p for the current year, the p/e would be 14.1.

Paul Taylor

MAID listing goes ahead

MAID, the UK-based online business information supplier, is going ahead with its Nasdaq listing and placing to raise a net \$38.1m despite last minute concerns that its London share price was above the level US institutions were willing to pay.

The company is placing 10.4m shares in the form of 2.6m ADSs at \$15.10 per ADS - equivalent to 242.2p a share. The placing will close on November 28 and dealing in the new shares are due to begin on December 1.

In addition the underwriters have the option to subscribe for a further 1.5m shares at the same price for a limited period raising an additional \$5.3m net.

Paul Taylor

Portalegre buys APV arm

APV, the food and drink production equipment maker, is continuing its restructuring and disposal programme with the sale of its refrigeration and freezer business to Portalegre, a subsidiary of Hong Leong, the Malaysian financial services and industrial group.

Portalegre will pay £19m (\$30m) subject to adjustment depending on how much the book value of net assets differs from £7m. The transaction was debt-free and there is no goodwill to be written back as a result of the deal.

The business made a profit before interest and tax of £1.7m in the 1994 year on sales of £42.5m.

Motoko Rich

Antofagasta buys rest of mine

Antofagasta Holdings, the London-listed Chilean mining, banking and rail group, is paying \$36.7m cash for the outstanding 17.5 per cent of the Los Pelambres copper mine from Lucky-Goldstar of South Korea.

The company is considering expanding from the present annual output of 25,000 tonnes to 120,000 tonnes at a cost of about \$300m.

Kenneth Gooding

UniChem Portuguese merger

UniChem, the pharmaceutical wholesaler, is to merge its Portuguese wholesaling business, UniChem Farmaceutica, with those of Alliance Santé, a southern European wholesaler. The new business will be known as UniChem-Alliance Santé.

For 1994, UniChem Farmaceutica had sales of \$28.5m (\$109m), operating profits of £1.3m and net assets of £11.9m. On a pro forma basis the combined group, to be owned equally by UniChem and Alliance Santé, will have sales of more than £170m, operating profits of £4m and net assets of almost £22m.

Beverly seeks £850,000

Beverly Group, the engineering company, is launching a £850,000 (£1.3m) placing and open offer - its second cash raising this year - to provide working capital for new orders. The company, which in March raised more than £200,000 to stave off liquidation, said it needed fresh finance to complete an order book worth £3m at Beverly Fluid Engineering.

Beverly plans to issue 80m new ordinary shares at 125p. Existing shareholders will be offered the shares on a 2-for-5 basis.

Tim Burt

RESULTS

Company	Turnover (£m)	Pre-tax profit (£m)	EPS (p)	Current dividend (p)	Date of payment	Dividend cover	Total for year	Total for year
Courtaulds	6 mths to Sept 30	1,149 (1,030)	67.8 (60.7)	11.3 (10.1)	4.3	Jan 21	4.15	15.4
Ferraris	Yr to Aug 31	13.2 (11.3)	0.948 (0.85)	6.4 (7)	1.4	Jan 22	1.4	2.25
FKI	6 mths to Sept 30	429.2 (407.7)	38.4 (34.4)	5.26 (4.72)	2.2	Feb 5	2.2	4.6
Granada	6 mths to Sept 30	2,381 (2,098)	391.3 (295.4)	41.3 (33.6)	7.9	April 1	5.67	11.75
IWP Int	6 mths to Sept 30	74.5 (72)	8.75 (7.64)	18.45 (14.53)	4	Jan 27	3.6	8.8
Kewell Systems	6 mths to Sept 30	16.6 (16.4)	2.61 (2.17)	14.55 (12.16)	3	Mar 1	2.5	11.5
Meyer Int	6 mths to Sept 30	638.4 (665.3)	20.1 (27.4)	10.3 (14.4)	4.2	Feb 2	4.2	11.5
OEI	6 mths to Sept 30	4.59 (0.744)	0.451 (0.224)	7.4 (3.8)	18	Feb 2	18	18
Stirling Int	6 mths to Sept 30	38.1 (32.2)	3.87 (3.37)	9.56 (8.81)	2.5	Feb 9	2.5	7.5
Shawdon Eng	6 mths to Sept 30	55 (32.1)	0.517 (0.174)	1.64 (1.34)	0.5	Jan 5	0.25	0.75
Wagon Industrial	6 mths to Sept 30	193 (163.9)	12.8 (8.2)	16.97 (12.5)	7	Feb 20	6.85	18.75
Waverley Mining	6 mths to Sept 30	1.04	0.116	0.252 (0.248)	0.8	Feb 20	0.8	0.8

Earnings shown basic. Dividends shown net. Figures in brackets are for corresponding period. *Comparatives restated, 10% increased capital. *After exceptional charge. *First currency. *First interim. *Second interim. *Third interim. *Fourth interim. *Fifth interim. *Sixth interim. *Seventh interim. *Eighth interim. *Ninth interim. *Tenth interim. *Eleventh interim. *Twelfth interim. *Thirteenth interim. *Fourteenth interim. *Fifteenth interim. *Sixteenth interim. *Seventeenth interim. *Eighteenth interim. *Nineteenth interim. *Twentieth interim. *Twenty-first interim. *Twenty-second interim. *Twenty-third interim. *Twenty-fourth interim. *Twenty-fifth interim. *Twenty-sixth interim. *Twenty-seventh interim. *Twenty-eighth interim. *Twenty-ninth interim. *Thirtieth interim. *Thirty-first interim. *Thirty-second interim. *Thirty-third interim. *Thirty-fourth interim. *Thirty-fifth interim. *Thirty-sixth interim. *Thirty-seventh interim. *Thirty-eighth interim. *Thirty-ninth interim. *Fortieth interim. *Forty-first interim. *Forty-second interim. *Forty-third interim. *Forty-fourth interim. *Forty-fifth interim. *Forty-sixth interim. *Forty-seventh interim. *Forty-eighth interim. *Forty-ninth interim. *Fiftieth interim. *Fifty-first interim. *Fifty-second interim. *Fifty-third interim. *Fifty-fourth interim. *Fifty-fifth interim. *Fifty-sixth interim. *Fifty-seventh interim. *Fifty-eighth interim. *Fifty-ninth interim. *Sixtieth interim. *Sixty-first interim. *Sixty-second interim. *Sixty-third interim. *Sixty-fourth interim. *Sixty-fifth interim. *Sixty-sixth interim. *Sixty-seventh interim. *Sixty-eighth interim. *Sixty-ninth interim. *Seventieth interim. *Seventy-first interim. *Seventy-second interim. *Seventy-third interim. *Seventy-fourth interim. *Seventy-fifth interim. *Seventy-sixth interim. *Seventy-seventh interim. *Seventy-eighth interim. *Seventy-ninth interim. *Eightieth interim. *Eighty-first interim. *Eighty-second interim. *Eighty-third interim. *Eighty-fourth interim. *Eighty-fifth interim. *Eighty-sixth interim. *Eighty-seventh interim. *Eighty-eighth interim. *Eighty-ninth interim. *Ninetieth interim. *Ninety-first interim. *Ninety-second interim. *Ninety-third interim. *Ninety-fourth interim. *Ninety-fifth interim. *Ninety-sixth interim. *Ninety-seventh interim. *Ninety-eighth interim. *Ninety-ninth interim. *One hundredth interim.

Mezzanine Capital Corporation Limited (In Liquidation)

Notice to the holders of the fully paid Bearer Depositary Receipts ("BDRs") evidencing Participating Redeemable Preference Shares of US 1 cent each ("Shares") of Mezzanine Capital Corporation Limited (the "Company")

Notice of Capital Redemption

NOTICE IS HEREBY GIVEN to the holders of the BDRs (the BDRs are denominated in multiples of units ("Units"), each Unit currently comprises 8 Shares) that the Company has given notice that it intends to redeem an aggregate of 495,000 Shares at a price of US\$21.18 per Share. This will involve the redemption of five Shares in respect of each Unit.

In accordance with Condition 6(b) of the conditions endorsed on the BDRs the number of Shares comprising a Unit will, following the redemption, be adjusted from 8 to 5. The number of Units evidenced by each BDR will remain unchanged.

Payment of the capital redemption will be made, subject to receipt thereof by Chemical Bank (Guernsey) Limited (the "Depositary"), against surrender of Redemption Coupon No. 20 (RED No. 20), at the specified office of the Depositary or of any of the Paying Agents (set out at the foot of this Notice), at any time on or after 24th November, 1995.

Payment will, in each case, be made, subject to any laws and/or regulations applicable thereto, by dollar cheque drawn upon, or at the option of the holder of the relevant Coupon, by transfer to a dollar account maintained by the payee with a Bank in New York City.

Copies of the Company's Annual Report may be obtained from the Depositary and Paying Agents.

BDR holders are advised that as a result of the capital redemption of US\$15.90 per Unit, the net asset value per Unit of the Company will be reduced from US\$16.44 to US\$69.54.

Depositary and Principal Paying Agent

Chemical Bank (Guernsey) Limited,
Albert House, PO Box 92, South Esplanade,
St. Peter Port, Guernsey, Channel Islands GY1 4BU

Paying Agents

Bankers Trust Luxembourg S.A.,
PO Box 807, 14 Boulevard FD Roosevelt,
Luxembourg, Grand Duchy of Luxembourg
Morgan Guaranty Trust Company of New York,
14 Place Vendôme, 75001 Paris, France

St. Peter Port, Guernsey
Dated 23rd November, 1995 by Chemical Bank (Guernsey) Limited
Depositary

Hydraulics lifts Sterling

By Thierry Meyer

Sterling Industries turned in a strong interim performance after better margins and sales growth in its hydraulics division.

The engineering group, in which the Cayzer family has a controlling interest, increased pre-tax profits by 15 per cent from £3.7m to £5.7m (£6m) on flat sales of £28.1m, compared with £28.2m, for the six months to September 30. This included investment income of £1.3m, mainly in the form of higher dividends from the group's 8.7 per cent shareholding in Calsonic Investments. Net cash at the end of the period amounted to £5.3m (£6.92m).

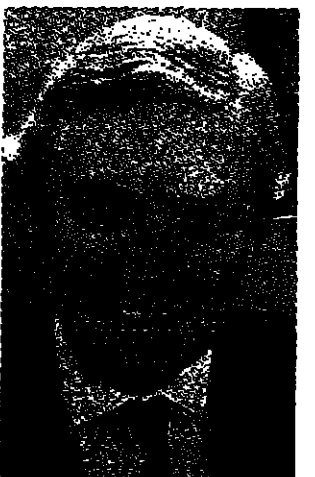
The growth in operating profits to £2.56m (£2.36m), was

driven by the hydraulics division. Mr Peter Buckley, chairman, said order books remained strong. However, he added, "some softening in the market is expected. But we can still meet the challenge to make further progress on last year's group profit."

The thermal process division, which accounts for two thirds of overall sales, did not benefit from exceptional contracts in east Asia, as it had last year. "Such opportunities are not everyday items," said Mr Buckley.

Both Bloom (in North America and Germany) and Canway Steel Products showed satisfactory results.

Earnings per share rose to 9.56p (8.81p) and the interim dividend goes up to 2.8p (2.5p).



Peter Buckley: expecting some softening in its market

Shares rise above analysts' expectations to value Grid at £3.8bn

Grey trading boost for National Grid

By David Wighton and Kevin Brown

Shares in the National Grid Group, the transmission network due to be demerged by the 12 regional electricity companies next month, rose above analysts' expectations yesterday as trading started on the official "grey" market.

The shares touched 240p in early trading after heavy buying by funds which track the market. They closed at 228p, valuing the company at £3.8bn.

electricity companies are due to receive shares in the Grid next month, with unconditional trading set to start on December 11.

The publication of the Grid prospectus yesterday rekindled the political row over executive pay with Mr Gordon Brown, the shadow chancellor, launching an attack on the demerger. He accused the company of ignoring the recommendations of the Greenbury committee on executive pay by awarding its new managing

Roger Urwin, a two-year contract.

Mr Brown also accused the government of deliberately delaying the implementation of many of Greenbury's recommendations to prevent disclosure of large remuneration packages.

The Grid said that while the Greenbury report recommended contracts should be no longer than one year it made an exception for the hiring of new executives. It added that by the end of next year all

Mr Urwin, would be on one-year contracts.

The Grid also announced its interim figures which showed a 7 per cent rise in operating profits on continued activities to £380.7m, in spite of a larger than expected jump in losses from its Energis telecommunications subsidiary to £40.1m, from £19.2m.

Demerger costs were \$9.3m. Pre-tax profits, depressed last year by the redemption of bonds, reached £335.5m, against £267.1m, on turnover

PERNOD RICARD
FFY 400,000,000
EQUITY-LINKED ZERO
COUPON
NOTES DUE 1996
ISIN CODE : XS 0034797737
Notice is hereby given pursuant to Condition 5 (c) (2) of the Terms and Conditions of the Notes that the following adjustment is made, effective as of 1st July 1994, as a result of the division of the nominal value of 1 share PERNOD RICARD by 1.2:
"C" means after adjustment FFY 253.54 (in lieu of FFY 304.25 as adjusted on 1st July 1992)
The Principal Paying Agent
SOCIÉTÉ GÉNÉRALE GROUP
15, Avenue Emile Reuter
LUXEMBOURG

Opec agrees to roll over production ceiling again

By Robert Corzine in Vienna

The Organisation of Petroleum Exporting Countries last night agreed to extend its present production ceiling of 24.53m barrels a day until the end of next year.

Opec officials said the latest roll-over of the two-year-old ceiling was a "responsible" action that "should stabilise prices". But there were no public comments on whether oil ministers had agreed on any new ways to ensure that member states stayed within their individual national quotas.

Delegates yesterday discussed a proposal to adopt a simpler and more transparent way of calculating each member's production. But the proposal to drop the present system which combines net

exports, domestic production and sales from storage overseas, in favour of well-head production was not mentioned in the final communiqué.

Nor were there any other references to chronic cheating on quotas by some Opec states, such as Venezuela, which delegates said was the biggest violator. Mr. Rikman Lukman, Opec's secretary general, rejected the secretary's estimates that place Opec's outputs at 1m b/d above the ceiling. He said the true figure was closer to 700,000 b/d.

Analysts were divided as to the possible impacts on prices of Opec's decision not to extend the roll-over for a full year. Mr. Mohammed Abdul Jabbar, an economist with the petroleum finance company, said he saw a six month roll-over

"was only a slightly more bearish signal" to the market.

Mr. Michael Rothman, senior energy futures analyst with Merrill Lynch in New York, said the impact on prices would be "largely neutral", because the tightness of the oil market could cope with current levels of over production.

But that view was disputed by other analysts, who predicted prices could fall in the second half of next year unless Opec reins in its over-production. Mr. Leo Drollas of London's Centre for Global Energy Studies said oil prices, currently around \$17 a barrel, could fall to \$13-\$14 by next summer if Opec failed to bring output into line with the ceiling. Last night, however, spot market prices were up slightly.

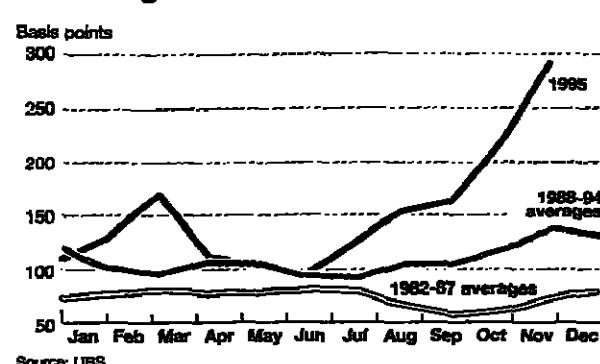
By Kenneth Gooding, Mining Correspondent

Gold lease rates - which indicate the cost of borrowing gold - are near record levels, driven up by a big increase in demand from South African producers at a time when supplies from central banks, the main lenders of the precious metal, are tight.

Three-month lease rates reached an all-time peak of 8 1/4 per cent last week compared with the usual 1 per cent. Rates drifted down to about 3 per cent yesterday and are expected to fall even further in the new year. Analysts and dealers suggest, however, they are likely to remain above the traditional level.

But there is a split of opinion about what the jump in lease rates means for the gold price. Some suggest it puts upward

3-month gold lease rates



pressure on the price. Others say that, while it gives the price some support, there is no upward pressure.

Mr. Jeffrey Rhodes, manager, bullion marketing at Standard Bank, said: "High lease rates are bullish for the gold price

because it costs more to maintain a short position and makes it more attractive to buy forward". But Mr. Andy Smith, analyst at Union Bank of Switzerland, argued that US funds might not want to hold gold, but why should

they go long [buy]? Easier lease rates could wet their appetites."

Mr. Rhodes said that lease rates had been driven higher when a recent blip upwards in the gold price had encouraged producer forward selling and at a time when central banks were reluctant to lend because they were closing their books for the year-end.

Mr. Smith suggested that South African mining companies, which traditionally had not done much gold hedging, had changed direction and "switched from being total sellers to heavy drinkers in six months". He warned that "if South Africa moves to a hedge cover worth 50 per cent of annual production (about that with which North American and Australian miners feel comfortable) that's another 300 tonnes of borrowing." Part of

this would be via options and not involve ounce for ounce borrowing but it was still a very big quantity for the market to absorb.

In a presentation to the City of London Banking conference this week, Mr. Terry Smeeton, head of the Bank of England's foreign exchange division, said that, even though many more central banks were now earning "a modest return" on their gold by providing more of it to the market, "I suspect that a higher level of (lender) rates may persist for some time and we may come to regard them as relatively normal. Thus, the inducement for central banks to participate in the gold market should remain strong but there is some concern about how much additional material is available to come into the market."

UK wants milk price support cuts

By Deborah Hargreaves

The British government would like to see cuts in price support for milk throughout the European Union prior to the removal of production quotas in 2000. Mr. Geoffrey Hollis, head of livestock at the ministry of agriculture told a committee of MPs yesterday.

He said he did not think it was

realistic to expect the removal of quotas before 2000. "But the price should be gradually reduced and then the discussion of quotas would be much less relevant."

For many dairy farmers, production quotas are the most valuable asset they own. Milk producers are among the most profitable farmers in the UK with incomes of over £34,000 on

average, Mr. Hollis said.

The select committee of MPs is investigating last year's deregulation of the UK dairy industry. Mr. Hollis said that cheese prices had risen as a result of milk prices going up when the market was liberalised, but liquid milk prices to consumers had been kept down by competition between the supermarkets.

MARKET REPORT Silver price support broken

The SILVER price crashed through strong support on last night's trading at the London Bullion Market yesterday after the New York registered further losses at the opening.

"Everyone came in very bullish yesterday (Tuesday), but the close was very disappointing," one trader said. Stops were hit once operators began rushing to close out long positions ahead of holidays today in the US and Japan, he added.

During the past few weeks silver had only briefly dipped below strong support at \$5.30 a ounce to \$5.28. But soon after Comex opened the price was in free-fall, hitting a low bid of \$5.15. It closed at \$5.20/4 an ounce, down 1 1/4 cents.

At the London Metal Exchange COPPER prices fell back in the afternoon as the likelihood of overhead resistance above \$2.70 a tonne, for three months delivery, and freer offers of cash metal inhibited the market. The three months price still ended marginally higher on the day. Compiled from Reuters

Termites locate Niger's buried riches

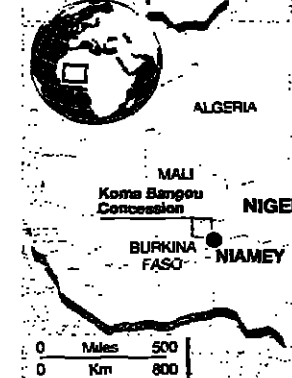
By Kenneth Gooding

Termites provided vital clues for the discovery of a potentially substantial gold deposit in the west African republic of Niger.

The insects burrow underground, often to considerable depths, in search of water and carry back to the surface traces of gold or other mineralisation. Exploration geologists say that sampling of termite mounds or nests can therefore provide a very good idea of what is below the surface.

"Termites were 'fantastically helpful' to geologists working in Niger for the UN Development Programme and the Canadian International Development Agency by establishing there was gold in an area with no history of gold mining, according to Mr. Don Burton, exploration manager for Etruscan Enterprises.

Starting with this work by the international aid agencies, Etruscan, a Canadian company, has done enough further exploration to suggest that there may be a big gold deposit



at Koma Bangou (which translates as "Termites water"), 150km north-west of Niamey, the capital.

The potential of the deposit has attracted the attention of a major gold company, Echo Bay, which has an option to earn 40 per cent of the profit if a feasibility study to be completed by September next year comes to a positive conclusion.

Mr. Burton said this week, at a presentation in London organised by Echo Bay to

introduce some of its potential partners, that, unfortunately, the termites did not provide a perfect indication of where gold is situated. There was no way of knowing how deep they had burrowed - in some parts of the Koma Bangou deposit the water table was 80m below the surface - and often the insects went off at tangents rather than digging straight down and up again.

Nevertheless, the evidence the insects had provided encouraged Etruscan to spend more than \$5m so far on further exploration since it acquired the property in a joint venture with Onarem (Office National des Ressources Minieres) the state-owned mining company, in September last year.

In January Etruscan signed a "convention" that made it the first mining company to hold a permit - valid for 29 years and then renewable - from the government to explore and produce gold in Niger.

This move did not go unnoticed and several other foreign companies subsequently

applied for permission to search for gold there, encouraged by a new government that recognises the potential earnings a big increase in gold production would bring. Among the companies now represented in Niger are Barrick Gold, the biggest gold producer outside South Africa, Ashanti, from nearby Ghana, Sumitomo of Japan and Australia's Gold Shamrock Mines.

If Etruscan's feasibility study proves the gold at Koma Bangou can be mined profitably, a new company called Nigerian Mining Company will be set up in which Echo Bay will own 41 per cent; Etruscan and Onarem will have 23 per cent each, and the Niger government will have 10 per cent.

Mr. Gerald McConnell, Etruscan's president, said he expected the Koma Bangou deposit would prove to have between 1m and 2m troy ounces of gold. If Echo Bay took the biggest share there would be other opportunities for Etruscan. He said: "We know more about the geology of Niger than anyone else."

US exchanges plan liquid futures

By Laurie Morse in Chicago

Despite the contracts' sour prospects, two US exchanges intend to begin trading liquid milk futures within the next month.

Although futures contracts on cheese and dried milk have been attempted, liquid milk is right on the edge of the frontier for agricultural derivatives. Not only is it not storable, but it is marketed regionally, diminishing the effect of national pricing offered by a futures market. In addition, dairy products in the

US are subject to strict and complicated government price supports that limit price volatility and make free-market trading difficult.

US dairy subsidies are at present being reconsidered by Congress, but market-oriented reforms are not expected to become law.

None the less, New York's Coffee, Sugar and Cocoa Exchange plans to launch liquid milk futures on 12 December, and options on 13 December. The exchange has moved the launch dates forward from the previously scheduled Janu-

ary 23, presumably because the Chicago Mercantile Exchange will open a competing contract in Chicago on January 11.

Both the New York and Chicago contracts will be based on delivery of 50,000 pounds (one tanker truck) of Grade A fluid milk to certified plants in the Wisconsin/Minnesota area.

Such head-to-head competition in a new contract is unusual for US futures exchanges. However, the CSE has been trying to build a dairy franchise, launching non-fat dried milk and cheddar cheese contracts last year.

COMMODITIES PRICES

BASE METALS

LONDON METAL EXCHANGE

(Prices from Anonymous Metal Trading)

ALUMINIUM 99.7 PURITY (% per tonne)

Cash 3 months

Close 1657.50 1658.25

Previous 1654.45 1655.10

High/Low 1654.45 1655.10

AM Official 1648.5-49.0 1649.5-50.0

Net close 1648.5-49.0 1649.5-50.0

Open int. 220,930

Total daily turnover 42,328

ALUMINIUM ALLOY (% per tonne)

Close 1390.400 1432.35

Previous 1385.95 1425.30

High/Low 1385.95 1425.30

AM Official 1380.95 1425.35

Net close 1380.95 1425.35

Open int. 3,807

Total daily turnover 1,432

LEAD (% per tonne)

Close 744.5-6.5 728.7

Previous 742.0 726.7

High/Low 742.0 726.7

AM Official 738.39 721.22

Net close 738.39 721.22

Open int. 31,545

Total daily turnover 3,998

NICKEL (% per tonne)

Close 640.50 660.70

Previous 640.50 660.70

High/Low 640.50 660.70

AM Official 640.50 660.70

Net close 640.50 660.70

Open int. 43,151

Total daily turnover 5,064

TIN (% per tonne)

Close 6430.35 6450.55

Previous 6430.35 6450.55

High/Low 6430.35 6450.55

AM Official 6430.35 6450.55

Net close 6430.35 6450.55

Open int. 16,656

Total daily turnover 4,722

ZINC, special high grade (% per tonne)

Close 1023.5-4.5 1057.56

Previous 1023.5-4.5 1057.56

High/Low 1023.5-4.5 1057.56

AM Official 1023.5-4.5 1057.56

Net close 1023.5-4.5 1057.56

Open int. 82,646

Total daily turnover 7,126

COPPER, grade A (% per tonne)

Close 2985.58 2736.58

Previous 2985.58 2736.58

High/Low 2985.58 2736.58

AM Official 2985.58 2736.58

Net close 2985.58 2736.58

Open int. 173,808

Total daily turnover 42,913

LME AM Official C/S ratio: 1.5227

LME Closing C/S ratio: 1.5615

Spot 1.5646 3 mths 1.5616 6 mths 1.5675 9 mths 1.5539

HIGH GRADE COPPER (COMEX)

Sett. day's price change High Low Vol Open

Nov 128.90 -0.90 128.80 128.90 213 880

Dec 131.45 -0.30 131.20 131.30 5,078 16,200

Jan 136.80 -0.05 136.75 136.75 23 1,462

Feb 126.80 -0.05 126.75 126.75 100 816

Mar 124.80 -0.05 124.75 124.75 2,225 11,784

Apr 124.80 -0.05 124.75 124.75 100 303

May 124.80 -0.05 124.75 124.75 100 303

Total 3,896 39,846

Precious Metals continued

GOLD COMEX (100 Troy oz.; \$/troy oz.)

Sett. day's price change High Low Vol Open

Nov 381.5 -3.2 380.0 381.0 12 11

Dec 382.1 -3.3 380.0 381.0 31,615 45,888

Jan 383.1 -3.4 381.0 382.0 1,897 8,096

Feb 383.1 -3.4 381.0 382.0 1,897 8,096

Mar 383.1 -3.4 381.0 382.0 1,897 8,096

Apr 383.1 -3.4 381.0 382.0 1,897 8,096

May 383.1 -3.4 381.0 382.0 1,897 8,096

Total 47,919 150,720

PLATINUM NYMEX (50 Troy oz.; \$/troy oz.)

Sett. day's price change High Low Vol Open

Nov 412.8 -2.4 410.8 412.5 1,545 16,378

Dec 412.8 -2.4 410.8 412.5 1,545 16,378

Jan 412.8 -2.4 410.8 412.5 1,545 16,378

Feb 412.8 -2.4 410.8 412.5 1,545 16,378

Mar 412.8 -2.4 410.8 412.5 1,545 16,378

Apr 412.8 -2.4 410.8 412.5 1,545 16,378

May 412.8 -2.4 410.8 412.5 1,545 16,378

Total 1,899 21,905

PALLADIUM NYMEX (100 Troy oz.; \$/troy oz.)

Sett. day's price change High Low Vol Open

Nov 134.25 -0.55 133.00 133.50 315 2,815

Dec 134.25 -0.55 133.00 133.50 315 2,815

Jan 134.25 -0.55 133.00 133.50 315 2,815

Feb 134.25 -0.55 133.00 133.50 315 2,815

Mar 134.25 -0.55 133.00 133.50 315 2,815

Apr 134.25 -0.55 133.00 133.50 315 2,815

May 134.25 -0.55 133.00 133.50 315 2,815

Total 1,899 21,905

SILVER COMEX (50,000 Troy oz.; \$/troy oz.)

Sett. day's price change High Low Vol Open

Nov 515.4 -11.8 510.0 515.0 8

Dec 515.4 -11.8 510.0 515.0 8

Jan 515.4 -11.8 510.0 515.0 8

Feb 515.4 -11.8 510.0 515.0 8

Mar 515.4 -11.8 510.0 515.0 8

Apr 515.4 -11.8 510.0 515.0 8

May 515.4 -11.8 510.0 515.0 8

Total 27,796 100,000

SOYABEANS COT (50,000 bushels; \$/bushel)

Sett. day's price change High Low Vol Open

Nov 583.00 -4.75 580.00 583.00 23,228 80,735

Dec 583.00 -4.75 580.00 583.00 23,228 80,735

Jan 583.00 -4.75 580.00 583.00 23,228 80,735

Feb 583.00 -4.75 580.00 583.00 23,228 80,735

Mar 583.00 -4.75 580.00 583.00 23,228 80,735

Apr 583.00 -4.75 580.00 583.00 23,228 80,735

May 583.00 -4.75 580.00 583.00 23,228 80,735

Total 90,429 482,068

BARLEY COT (% per ton

INTERNATIONAL CAPITAL MARKETS

Hopes of interest rate cuts buoy European sector

By Richard Lapper in London and Lisa Branstetter in New York

More evidence that the German economy is slowing and hopes of interest rate cuts in a number of countries, gave a fillip to bond markets across Europe yesterday. But trading in many markets was thin ahead of today's Thanksgiving Day holiday in the US.

German bunds moved higher helped by a firmer D-Mark, supportive wholesale price and money supply data and another cut in the securities repurchase rate by the Bundesbank. West German wholesale prices fell by 0.2 per cent in October, with the core year-on-year inflation rate dropping to 1.6 per cent from 2 per cent in September, and pan-German producer price index figures also eased.

The Bundesbank cut repo rates by 1 basis point to 3.97 per cent, disappointing some

analysts but confirming expectations of a cut in the 3.5 per cent discount rate.

Mr Stuart Thomson, chief international economist at Nikko Europe, says a cut of 50 basis points is on the cards in the first quarter of 1996 with a further 50 basis point reduction in the second quarter.

Yesterday's economic news helped some steepening in the yield curve between the five and ten-year area, with yields on benchmark five-year paper falling by 9 basis points, compared with a six basis point fall for the 10-year benchmark.

By the close of the European session the 10-year futures contract was trading at 97.72, 0.04 up on the day. In the cash market the 10-year yield spread of bonds over US Treasuries narrowed 6 basis points to 25.

Despite the absence of domestic economic news, gilts also benefited, with the long gilt closing up nearly half a

point at 108.9. Mr Nigel Richardson, international bond strategist at Yamachi, said investors were "becoming increasingly optimistic that [next week's] budget could be favourable for gilts".

French bond prices also rose on hopes of an interest rate cut despite fears in some quarters that the vulnerability of the franc to dollar weakness may

GOVERNMENT BONDS

Inhibit the Bank of France's ability to reduce its five to ten-year lending rate at its meeting today. Even so, many expect a 25 basis point cut in the rate, now at 6.10 per cent.

The need for lower rates was demonstrated by lower-than-expected industrial output figures released on Tuesday which do not augur well for third-quarter gross domestic

product figures due out next week.

Yesterday the markets were unaffected by a slightly weaker franc. At Matif the 10-year bond future gained 0.28, settling at 119, while December Fibor advanced by 0.02 to 94.45. But in the cash market French bonds underperformed German bonds, with the yield spread of OATs over bunds widening by 2 basis points to 63.

Scandinavian markets continued their recent strong run with the 10-year yield spreads of Swedish, Danish and Finnish bonds against Germany all narrowing. The strength of the krona was again the dominant factor in the Swedish market, where yields on the 10-year benchmark fell by 8 basis points and the yield spread over Germany narrowed by 3 basis points to 254.

Spain also performed strongly, with prospects of a

cut in interest rates - probably in December - buoying sentiment.

"Speculation on Spanish interest cuts reached 'feverish pitch', said Mr David Brown, European economist at Bear Stearns, with "expectations running high for a cut in the 9.25 per cent securities repurchase rate at [today's] operation". The 10-year future gained more than half a point and the yield spread of Spanish bonds over German bunds narrowed by 7 basis points to 410.

Pre-holiday profit-taking and mixed economic data sent US Treasury prices lower in late morning trading yesterday.

Near midday, the benchmark 30-year Treasury was off 1/8 at 107 1/8 to yield 6.38 per cent. At the short end and the maturity spectrum, the two-year note was off 1/8 at 100 1/8 to yield 5.50 per cent. The market was slated to close at 2pm in advance of today's Thanksgiving holiday.

It will be closed today and will close at 2pm on Friday.

Treasury prices rose into the session lower and showed little reaction to a narrowing trade deficit or higher-than-expected unemployment figures.

The trade deficit narrowed to \$3.5bn in September against expectations that it would have widened to \$3.9bn. That worried traders as it implies economic growth may be stronger than they had estimated.

Data showing that unemployment rose over the last two weeks helped offset any negative reaction to the trade figures.

Also weighing on the market was the Treasury's announcement that it would raise the size of next week's two-and-a-half-year note auctions. It plans to sell \$18.25bn in two-year notes and \$12bn in five-year notes next year compared with last month's sales of \$17.75bn and \$11.5bn respectively.

UK judge upholds Barings flip clause

By Antonia Sharpe

A group of investors who bought bonds issued by Barings, the UK merchant bank which collapsed in February as a result of huge derivatives trading losses, yesterday moved a step closer to getting repaid following a High Court judgment in its favour.

The ruling means that the holders of a \$100m floating-rate note issued in 1994 by Barings BV, the failed bank's Dutch financing arm, can now resume their petition to liquidate the company, a precursor to getting their money back.

The legal action which was ruled on yesterday had been brought by another group of investors, who held \$100m worth of capital notes issued by Barings BV in 1986, in respect of the validity of a so-called "flip" clause on their investment.

The flip clause switches liabilities for payment of creditors to Barings plc if Barings BV goes into liquidation.

However, the 1986 bondholders want to remain creditors of Barings BV because it is more likely to repay its liabilities

than its UK parent, which is in administration.

Although Barings BV was not rescued by ING, the Dutch bank has indicated that in 1999 it will repay a \$150m loan which Barings BV made to Barings Securities International and between 5 per cent and 20 per cent of a \$98.7m loan made to Barings Brothers.

Barings BV also has claims against other Barings companies. In his judgment, Mr Justice Robert Walker said the case brought by the 1986 bondholders "falls in every part" and he upheld the flip clause which he deemed to be effective. Lawyers for the 1986 bondholders are now considering whether to appeal.

A spokesman for the 1994 bondholders said they could now ask Mr Ruyter Schimmelpenninck, who was appointed in May by the Dutch courts to take control of Barings BV, to proceed with the liquidation of the company because it was clearly insolvent. Now that the flip clause has been upheld by the UK courts, they became the most significant creditors of Barings BV.

BAT finance unit's £250m offering sold out on launch day

By Conner Middelmann

BAT International Finance, the financing arm of the UK tobacco and financial services group, provided the highlight in the primary eurobond market yesterday with a £250m issue of 10-year bonds.

The deal was so popular that the bonds sold out on the day of launch, said joint leads BZW and Union Bank of Switzerland.

Yielding 6 7/8 basis points over gilts at the re-offer price, "the deal was priced to go in the first one or two days", said one of the lead managers. With the UK budget on November 28 and year-end approaching, the borrower had wanted to ensure the offering was a success, he said. The yield spread had narrowed to 65 basis points at the close.

The D-Mark sector saw another Latin American issue, DM500m of 10.5 per cent seven-year bonds for the Republic of Argentina which will be fungible with DM500m of bonds issued in mid-October.

"The first tranche has sold out and we've still had a lot of demand for it," said a

INTERNATIONAL BONDS

syndicate official at lead manager CS FB Effenbank. The paper, which yields 495 basis points, is the first of the corresponding government notes, went largely into Swiss and German retail accounts, he said.

A DM500m five-year bond for Argentina, the Spanish bank, yielding 52 basis points over

Bobbs at the re-offer price, was widely deemed to be too aggressively priced.

A 10-basis-point pick-up over top-rated domestic bonds for an AA-/Aa3-rated Spanish bank is not enough to entice German investors, said one dealer.

Another suggested the bank would have been better off issuing floating-rate notes, as it had been rumoured to be planning.

However, WestLB, joint lead with Paribas, said it felt the issue was fairly priced and likely to be placed among institutional investors and within the German savings banks network.

Elsewhere, Helaba Finance issued \$200m of four-year bonds targeted at Swiss and German retail accounts keen on shorter-dated dollar paper,

NEW INTERNATIONAL BOND ISSUES									
Issuer	Amount	Coupon	Price	Maturity	Yield	Spread	Book runner		
US DOLLARS									
Glennbeck Fund (off)	450	(6 1/2)	100.00	Dec 2002	0.37%	-	Nomura International		
Holiba (France)	200	5.75	99.50	Dec 1999	0.25%	+0%	ISI International		
Mitsubishi Finance Int (off)	50	(6 1/2)	100.00	Nov 2002	0.30%	-	Mitsubishi Finance Int.		
D-MARKS									
Argentine Global Finance	500	5.50	98.413R	Dec 2000	0.275R	+52(5/16)-03	Paribas/Deutsche/WestLB		
Republic of Argentina (off)	250	10.50	98.50R	Nov 2002	1.25R	+46(7/16)-02	CSFB-Effenbank		
STRENGTH									
ISI International Finance	200	8.50	98.28R	Dec 2005	0.575R	+57(5/16)-02	BZW/US		
GUILLERMO									
Bayreuther Landesbank	500	6.50	98.78R	Dec 2005	0.325R	+17(5/16)-05	ABN Amro/Howe/Gowat		
BVG	500	6.00	98.68R	Dec 2002	0.20R	+12(5/16)-05	ABN Amro/SBC/Warburg		
FRENCH FRANCES									
Colongne	1bn	(6)	100.005R	Jun 1997	0.125R	-	COF		
LUXEMBOURG FRANCES									
Société Générale, Paris	2bn	7.25	102.80	Dec 2005	2.00	-	Credit Europien		
CANADIAN DOLLARS									
Farm Credit Corporation (off)	100	6.25	98.87R	Jan 1999	0.187R	-0(5/16)-06	Hambros Bank		
DRACHMAS									
European Investment Bank (off)	250m	(6 1/2)	100.00	Mar 2000	0.20	-	ABN Amro/Athers		

Final terms, non-callable unless stated. Yield spread over relevant government bond at launch supplied by lead manager. *Unrelated. †Floating-rate notes. R: Based on re-offer price; see above at re-offer price. ‡Based on coupon dates from 2001/06/01 at par. §1/8-1/16 Libor +100bps to 2001/06/01 and 5% fixed annual thereafter. ¶2/8 Series 24: \$25m, 6-month Libor +80bps to 2001/06/01 and 5% fixed annual thereafter, callable on coupon dates from 2001/06/01 at par. ¶ Fungible with DM500m. **28 days accrued. ††3-month Libor +1/4%. ††† Fungible with DM500m. †††† 3-month Ather +40bps max. 0.5% - 0.6% over interpolated yield. ††††† Long 1st coupon.

Yugoslav debt prices up

By Richard Lapper

Prices of debt issued by the former Yugoslavia rose sharply in the secondary market yesterday following the peace agreement on Tuesday and the prospect of an end to sanctions against Serbia.

Debt which US investors can buy increased from between 44 cents to 46 cents, before dropping back to 45 cents on profit-taking. Debt with Serbian obligations, which US investors are barred from trading because of sanctions, also increased in price by about 3 cents, being quoted at 44 cents in the dollar in London.

Hopes are high that the end of the war will allow Serbia to renegotiate its part of the debt, which accounts for at least 35 per cent of overall outstanding obligations to commercial banks of more than \$4bn.

The price of the debt had already increased this year in anticipation of rescheduling agreements involving Croatia and Slovenia.

Before Croatia announced its Paris Club agreement in March, Yugoslav debt paper had been changing hands at about 25 cents in the dollar. A deal involving Slovenia is close to completion.

WORLD BOND PRICES

BENCHMARK GOVERNMENT BONDS

	Coupon	Date	Price	Yield	Week ago	Month ago
Australia	7.500	07/05	93.8000	-8.44	8.61	8.45
Austria	6.500	07/05	98.2500	-0.270	8.75	8.77
Belgium	6.500	09/05	97.8700	-0.210	8.61	8.78
Canada	8.750	12/05	106.0200	-0.380	7.45	7.58
Denmark	7.000	12/04	98.7400	-0.440	7.51	7.85
France	BTAN	07/05	100.0000	-0.130	6.12	6.17
Germany	QTZ	07/05	100.0000	-0.380	6.38	6.39
Ireland	6.250	04/05	101.4300	-0.510	6.30	6.34
Italy	10.000	08/04	91.0000	-0.550	7.88	7.85
Japan	10.250	08/05	98.3000	-0.280	11.82	11.42
Nor 129	6.400	03/02	100.7300	-0.380	1.41	1.57
Nor 174	4.600	04/04	113.6010	-0.840	2.89	2.72
Netherlands	6.750	11/05	102.8200	-0.320	6.34	6.30
Portugal	11.675	05/05	107.8200	-1.170	10.48	10.14
Spain	10.000	01/05	96.0000	-1.010	10.52	10.11
Sweden	8.000	02/05	92.5700	-0.430	8.84	8.19
UK Gilts	8.000	12/05	105.25	-10.32	7.08	7.18
US Treasury	8.500	12/05	105.16	-10.32	7.70	8.07
US Treasury	6.500	09/05	103.30	-3.92	5.86	5.86
ECU (French Gov)	6.875	09/05	107.28	-10.32	6.29	6.29
ECU (French Gov)	7.500	04/05	101.0100	-0.570	7.34	7.74

London closing, "New York mid-day". Yields: Local market standard. † Gross (including withholding tax at 12.5 per cent payable by non-residents). ‡ Price: US, UK in 32nds, others in decimal. Source: IAGG International

US INTEREST RATES

	One month	Three month	Six month	One year	Two year	Five year	Ten year	30 year
Prime rate	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4	5 1/4
Banker's loan rate	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Federal funds rate	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2
Federal funds at interbank	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2	5 1/2

BOND FUTURES AND OPTIONS

France

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	118.96	118.10	-0.26	118.20	118.96	91,622	105,669
Mar	118.10	118.24	+0.28	118.10	118.10	879	15,493
Jun	118.32	118.44	+0.26	118.32	118.32	787	3,130

US LONG TERM FRENCH BOND OPTIONS (MATF)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	118.96	118.10	-0.26	118.20	118.96	91,622	105,669
Mar	118.10	118.24	+0.28	118.10	118.10	879	15,493
Jun	118.32	118.44	+0.26	118.32	118.32	787	3,130

Germany

NOTIONAL GERMAN BUND FUTURES (LFFB) DM250,000 100ths of 100%

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	97.45	97.45	+0.24	97.45	97.45	121,814	176,165
Mar	96.85	97.13	+0.34	97.15	96.85	152,10	361,28

UK GILTS PRICES

Shorts (All are on the floor)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	118.96	118.10	-0.26	118.20	118.96	91,622	105,669
Mar	118.10	118.24	+0.28	118.10	118.10	879	15,493
Jun	118.32	118.44	+0.26	118.32	118.32	787	3,130

Longs (All are on the floor)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	118.96	118.10	-0.26	118.20	118.96	91,622	105,669
Mar	118.10	118.24	+0.28	118.10	118.10	879	15,493
Jun	118.32	118.44	+0.26	118.32	118.32	787	3,130

Options (All are on the floor)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	118.96	118.10	-0.26	118.20	118.96	91,622	105,669
Mar	118.10	118.24	+0.28	118.10	118.10	879	15,493
Jun	118.32	118.44	+0.26	118.32	118.32	787	3,130

Futures (All are on the floor)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	118.96	118.10	-0.26	118.20	118.96	91,622	105,669
Mar	118.10	118.24	+0.28	118.10	118.10	879	15,493
Jun	118.32	118.44	+0.26	118.32	118.32	787	3,130

Options (All are on the floor)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	118.96	118.10	-0.26	118.20	118.96	91,622	105,669
Mar	118.10	118.24	+0.28	118.10	118.10	879	15,493
Jun	118.32	118.44	+0.26	118.32	118.32	787	3,130

Futures (All are on the floor)

	Open	Settle	Change	High	Low	Est. vol.	Open int.
Dec	118.96	118.10	-0.26	118.20	118.96	91,622	105,669
Mar	118.10	118.24	+0.28	118.10	118.10	879	15,493
Jun	118.32	118.44	+0.26	118.32	118.32	787	3,130

BUND FUTURES OPTIONS (LFFB) DM250,000 points of 100%

AEM - Cont.

[illegible][illegible]

CANADIAN

Hit Montreal _____
Hit Nova Scot _____
SC Gas _____
BCE _____
Barclink Gold _____
Bogusness _____
Can Jump Hit _____
Can Pacific _____
4pc Deb _____
Dorbin _____
Eden Bay _____
Gulf Can _____
Hawker Sid _____
Hudson's Bay _____
Imperial Oil _____
Inco _____
Nova Corp Alberta _____
Rio Algon _____
Royal Elk Can _____
Toronto-Dow _____
Trans Can Pipe _____

SOUTH A

Anglo Am Ind
 Anglo Pac
 Bldg Pkgs R
 Bldg Prods
 BNP Profs
 CASCO
 SA Bovers
 Standard Bank
 Tiger Oils
 Tropicana - Haiti

GUIDE TO

Prices for the London
 Financial Times
 Company classed
 Share Indices.

Closing mid-price
 Index are based on
 100 shares.

Where stocks are
 indicated after the
 symbol.

Symbols referring
 to yields are
 on Ministry.

Market capitalization
 quoted.

Earnings used to
 Price/Earnings are
 where possible.

Yields are based
 on 200

[illegible]

SOUTH AFRICANS

Cityline. For more information, call 1-800-435-4378.

OFFSHORE AND OVERSEAS

BERMUDA (SIB RECOGNISED)

[illegible]

GUERNSEY (REGULATED)(*)

[illegible]

BERMUDA (REGULATED)()**

[illegible]

GUERNSEY (SIB RECOGNISE

[illegible]**IRELAND (SIB RECOGNISED)**[illegible]

IRELAND (REGULATED)(*)

[illegible]

ISLE OF MAN (SIB RECOGNISE

[illegible]**ISLE OF MAN (REGULATED)**™[illegible]

JERSEY (SIB RECOGNISED)

[illegible]

LUXEMBOURG (SIB RECOGNISED)

	1992	1991	1990	1989	1988	1987	1986	1985	1984	1983	1982	1981	1980	1979	1978	1977	1976	1975	1974	1973	1972	1971	1970	1969	1968	1967	1966	1965	1964	1963	1962	1961	1960	1959	1958	1957	1956	1955	1954	1953	1952	1951	1950	1949	1948	1947	1946	1945	1944	1943	1942	1941	1940	1939	1938	1937	1936	1935	1934	1933	1932	1931	1930	1929	1928	1927	1926	1925	1924	1923	1922	1921	1920	1919	1918	1917	1916	1915	1914	1913	1912	1911	1910	1909	1908	1907	1906	1905	1904	1903	1902	1901	1900	1899	1898	1897	1896	1895	1894	1893	1892	1891	1890	1889	1888	1887	1886	1885	1884	1883	1882	1881	1880	1879	1878	1877	1876	1875	1874	1873	1872	1871	1870	1869	1868	1867	1866	1865	1864	1863	1862	1861	1860	1859	1858	1857	1856	1855	1854	1853	1852	1851	1850	1849	1848	1847	1846	1845	1844	1843	1842	1841	1840	1839	1838	1837	1836	1835	1834	1833	1832	1831	1830	1829	1828	1827	1826	1825	1824	1823	1822	1821	1820	1819	1818	1817	1816	1815	1814	1813	1812	1811	1810	1809	1808	1807	1806	1805	1804	1803	1802	1801	1800	1799	1798	1797	1796	1795	1794	1793	1792	1791	1790	1789	1788	1787	1786	1785	1784	1783	1782	1781	1780	1779	1778	1777	1776	1775	1774	1773	1772	1771	1770	1769	1768	1767	1766	1765	1764	1763	1762	1761	1760	1759	1758	1757	1756	1755	1754	1753	1752	1751	1750	1749	1748	1747	1746	1745	1744	1743	1742	1741	1740	1739	1738	1737	1736	1735	1734	1733	1732	1731	1730	1729	1728	1727	1726	1725	1724	1723	1722	1721	1720	1719	1718	1717	1716	1715	1714	1713	1712	1711	1710	1709	1708	1707	1706	1705	1704	1703	1702	1701	1700	1699	1698	1697	1696	1695	1694	1693	1692	1691	1690	1689	1688	1687	1686	1685	1684	1683	1682	1681	1680	1679	1678	1677	1676	1675	1674	1673	1672	1671	1670	1669	1668	1667	1666	1665	1664	1663	1662	1661	1660	1659	1658	1657	1656	1655	1654	1653	1652	1651	1650	1649	1648	1647	1646	1645	1644	1643	1642	1641	1640	1639	1638	1637	1636	1635	1634	1633	1632	1631	1630	1629	1628	1627	1626	1625	1624	1623	1622	1621	1620	1619	1618	1617	1616	1615	1614	1613	1612	1611	1610	1609	1608	1607	1606	1605	1604	1603	1602	1601	1600	1599	1598	1597	1596	1595	1594	1593	1592	1591	1590	1589	1588	1587	1586	1585																																																																																																																										
AMER FUND (cont'd)																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		
17th Century Fund, Inc.	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%	100%

JERSEY (REGULATED) (TM)[illegible]

Foreign & Colonial Emerging Markets Ltd (a)
Exchange Hs, Prince St, Lda, EC2A 3NY 0171-628 12

[illegible]**LUXEMBOURG (REGULATED)** (*)[illegible]

هكذا من الاصل

FT MANAGED FUNDS SERVICE

● FT Cityline Unit Trust Prices are available over the telephone. Call the FT Cityline Help Desk on (+44 171) 873 4378 for more details.

[illegible]

WORLD STOCK MARKETS

EUROPE

AUSTRIA (Nov 22 / Sch)

Stock	Price
ATX	1,600.00
ATX 100	1,600.00
ATX 200	1,600.00
ATX 300	1,600.00
ATX 400	1,600.00
ATX 500	1,600.00
ATX 600	1,600.00
ATX 700	1,600.00
ATX 800	1,600.00
ATX 900	1,600.00
ATX 1000	1,600.00

BELGIUM (Nov 22 / Franc)

Stock	Price
BEI	1,600.00
BEI 100	1,600.00
BEI 200	1,600.00
BEI 300	1,600.00
BEI 400	1,600.00
BEI 500	1,600.00
BEI 600	1,600.00
BEI 700	1,600.00
BEI 800	1,600.00
BEI 900	1,600.00
BEI 1000	1,600.00

CZECH REP (Nov 22 / Koruna)

Stock	Price
CZE	1,600.00
CZE 100	1,600.00
CZE 200	1,600.00
CZE 300	1,600.00
CZE 400	1,600.00
CZE 500	1,600.00
CZE 600	1,600.00
CZE 700	1,600.00
CZE 800	1,600.00
CZE 900	1,600.00
CZE 1000	1,600.00

DENMARK (Nov 22 / Kr)

Stock	Price
DEN	1,600.00
DEN 100	1,600.00
DEN 200	1,600.00
DEN 300	1,600.00
DEN 400	1,600.00
DEN 500	1,600.00
DEN 600	1,600.00
DEN 700	1,600.00
DEN 800	1,600.00
DEN 900	1,600.00
DEN 1000	1,600.00

GERMANY (Nov 22 / Dm)

Stock	Price
GER	1,600.00
GER 100	1,600.00
GER 200	1,600.00
GER 300	1,600.00
GER 400	1,600.00
GER 500	1,600.00
GER 600	1,600.00
GER 700	1,600.00
GER 800	1,600.00
GER 900	1,600.00
GER 1000	1,600.00

FINLAND (Nov 22 / Mark)

Stock	Price
FIN	1,600.00
FIN 100	1,600.00
FIN 200	1,600.00
FIN 300	1,600.00
FIN 400	1,600.00
FIN 500	1,600.00
FIN 600	1,600.00
FIN 700	1,600.00
FIN 800	1,600.00
FIN 900	1,600.00
FIN 1000	1,600.00

FRANCE (Nov 22 / Franc)

Stock	Price
FRA	1,600.00
FRA 100	1,600.00
FRA 200	1,600.00
FRA 300	1,600.00
FRA 400	1,600.00
FRA 500	1,600.00
FRA 600	1,600.00
FRA 700	1,600.00
FRA 800	1,600.00
FRA 900	1,600.00
FRA 1000	1,600.00

Greece (Nov 22 / Drachma)

Stock	Price
GRC	1,600.00
GRC 100	1,600.00
GRC 200	1,600.00
GRC 300	1,600.00
GRC 400	1,600.00
GRC 500	1,600.00
GRC 600	1,600.00
GRC 700	1,600.00
GRC 800	1,600.00
GRC 900	1,600.00
GRC 1000	1,600.00

HUNGARY (Nov 22 / Forint)

Stock	Price
HUN	1,600.00
HUN 100	1,600.00
HUN 200	1,600.00
HUN 300	1,600.00
HUN 400	1,600.00
HUN 500	1,600.00
HUN 600	1,600.00
HUN 700	1,600.00
HUN 800	1,600.00
HUN 900	1,600.00
HUN 1000	1,600.00

IRELAND (Nov 22 / Pounds)

Stock	Price
IRE	1,600.00
IRE 100	1,600.00
IRE 200	1,600.00
IRE 300	1,600.00
IRE 400	1,600.00
IRE 500	1,600.00
IRE 600	1,600.00
IRE 700	1,600.00
IRE 800	1,600.00
IRE 900	1,600.00
IRE 1000	1,600.00

ITALY (Nov 22 / Lira)

Stock	Price
ITA	1,600.00
ITA 100	1,600.00
ITA 200	1,600.00
ITA 300	1,600.00
ITA 400	1,600.00
ITA 500	1,600.00
ITA 600	1,600.00
ITA 700	1,600.00
ITA 800	1,600.00
ITA 900	1,600.00
ITA 1000	1,600.00

JAPAN (Nov 22 / Yen)

Stock	Price
JPN	1,600.00
JPN 100	1,600.00
JPN 200	1,600.00
JPN 300	1,600.00
JPN 400	1,600.00
JPN 500	1,600.00
JPN 600	1,600.00
JPN 700	1,600.00
JPN 800	1,600.00
JPN 900	1,600.00
JPN 1000	1,600.00

Korea (Nov 22 / Won)

Stock	Price
KOR	1,600.00
KOR 100	1,600.00
KOR 200	1,600.00
KOR 300	1,600.00
KOR 400	1,600.00
KOR 500	1,600.00
KOR 600	1,600.00
KOR 700	1,600.00
KOR 800	1,600.00
KOR 900	1,600.00
KOR 1000	1,600.00

Lithuania (Nov 22 / Lithuanian Litas)

Stock	Price
LIT	1,600.00
LIT 100	1,600.00
LIT 200	1,600.00
LIT 300	1,600.00
LIT 400	1,600.00
LIT 500	1,600.00
LIT 600	1,600.00
LIT 700	1,600.00
LIT 800	1,600.00
LIT 900	1,600.00
LIT 1000	1,600.00

Luxembourg (Nov 22 / Franc)

Stock	Price
LUX	1,600.00
LUX 100	1,600.00
LUX 200	1,600.00
LUX 300	1,600.00
LUX 400	1,600.00
LUX 500	1,600.00
LUX 600	1,600.00
LUX 700	1,600.00
LUX 800	1,600.00
LUX 900	1,600.00
LUX 1000	1,600.00

Netherlands (Nov 22 / Guilder)

Stock	Price
NLD	1,600.00
NLD 100	1,600.00
NLD 200	1,600.00
NLD 300	1,600.00
NLD 400	1,600.00
NLD 500	1,600.00
NLD 600	1,600.00
NLD 700	1,600.00
NLD 800	1,600.00
NLD 900	1,600.00
NLD 1000	1,600.00

Norway (Nov 22 / Kroner)

Stock	Price
NOR	1,600.00
NOR 100	1,600.00
NOR 200	1,600.00
NOR 300	1,600.00
NOR 400	1,600.00
NOR 500	1,600.00
NOR 600	1,600.00
NOR 700	1,600.00
NOR 800	1,600.00
NOR 900	1,600.00
NOR 1000	1,600.00

Poland (Nov 22 / Zloty)

Stock	Price
POL	1,600.00
POL 100	1,600.00
POL 200	1,600.00
POL 300	1,600.00
POL 400	1,600.00
POL 500	1,600.00
POL 600	1,600.00
POL 700	1,600.00
POL 800	1,600.00
POL 900	1,600.00
POL 1000	1,600.00

Portugal (Nov 22 / Escudo)

Stock	Price
POR	1,600.00
POR 100	1,600.00
POR 200	1,600.00
POR 300	1,600.00
POR 400	1,600.00
POR 500	1,600.00
POR 600	1,600.00
POR 700	1,600.00
POR 800	1,600.00
POR 900	1,600.00
POR 1000	1,600.00

Romania (Nov 22 / Lei)

Stock	Price
ROU	1,600.00
ROU 100	1,600.00
ROU 200	1,600.00
ROU 300	1,600.00
ROU 400	1,600.00
ROU 500	1,600.00
ROU 600	1,600.00
ROU 700	1,600.00
ROU 800	1,600.00
ROU 900	1,600.00
ROU 1000	1,600.00

Russia (Nov 22 / Ruble)

Stock	Price
RUS	1,600.00
RUS 100	1,600.00
RUS 200	1,600.00
RUS 300	1,600.00
RUS 400	1,600.00
RUS 500	1,600.00
RUS 600	1,600.00
RUS 700	1,600.00
RUS 800	1,600.00
RUS 900	1,600.00
RUS 1000	1,600.00

Sweden (Nov 22 / Kronor)

Stock	Price
SWE	1,600.00
SWE 100	1,600.00
SWE 200	1,600.00
SWE 300	1,600.00
SWE 400	1,600.00
SWE 500	1,600.00
SWE 600	1,600.00
SWE 700	1,600.00
SWE 800	1,600.00
SWE 900	1,600.00
SWE 1000	1,600.00

Switzerland (Nov 22 / Franc)

Stock	Price
SWI	1,600.00
SWI 100	1,600.00
SWI 200	1,600.00
SWI 300	1,600.00
SWI 400	1,600.00
SWI 500	1,600.00
SWI 600	1,600.00
SWI 700	1,600.00
SWI 800	1,600.00
SWI 900	1,600.00
SWI 1000	1,600.00

Taiwan (Nov 22 / New Taiwan Dollar)

Stock	Price
TWN	1,600.00
TWN 100	1,600.00
TWN 200	1,600.00
TWN 300	1,600.00
TWN 400	1,600.00
TWN 500	1,600.00
TWN 600	1,600.00
TWN 700	1,600.00
TWN 800	1,600.00
TWN 900	1,600.00
TWN 1000	1,600.00

Thailand (Nov 22 / Baht)

Stock	Price
THA	1,600.00
THA 100	1,600.00
THA 200	1,600.00
THA 300	1,600.00
THA 400	1,600.00
THA 500	1,600.00
THA 600	1,600.00
THA 700	1,600.00
THA 800	1,600.00
THA 900	1,600.00
THA 1000	1,600.00

Turkey (Nov 22 / Lira)

Stock	Price
TUR	1,600.00
TUR 100	1,600.00
TUR 200	1,600.00
TUR 300	1,600.00
TUR 400	1,600.00
TUR 500	1,600.00
TUR 600	1,600.00
TUR 700	1,600.00
TUR 800	1,600.00
TUR 900	1,600.00
TUR 1000	1,600.00

Ukraine (Nov 22 / Ukrainian Hryvnia)

Stock	Price
UKR	1,600.00
UKR 100	1,600.00
UKR 200	1,600.00
UKR 300	1,600.00
UKR 400	1,600.00
UKR 500	1,600.00
UKR 600	1,600.00
UKR 700	1,600.00
UKR 800	1,600.00
UKR 900	1,600.00
UKR 1000	1,600.00

United Kingdom (Nov 22 / Pounds)

Stock	Price
GBR	1,600.00
GBR 100	1,600.00
GBR 200	1,600.00
GBR 300	1,600.00
GBR 400	1,600.00
GBR 500	1,600.00
GBR 600	1,600.00
GBR 700	1,600.00
GBR 800	1,600.00
GBR 900	1,600.00
GBR 1000	1,600.00

USA (Nov 22 / Dollar)

Stock	Price
USA	1,600.00
USA 100	1,600.00
USA 200	1,600.00
USA 300	1,600.00
USA 400	1,600.00
USA 500	1,600.00
USA 600	1,600.00
USA 700	1,600.00
USA 800	1,600.00
USA 900	1,600.00
USA 1000	1,600.00

Vietnam (Nov 22 / Dong)

Stock	Price
VNM	1,600.00
VNM 100	1,600.00
VNM 200	1,600.00
VNM 300	1,600.00
VNM 400	1,600.00
VNM 500	1,600.00
VNM 600	1,600.00
VNM 700	1,600.00
VNM 800	1,600.00
VNM 900	1,600.00
VNM 1000	1,600.00

Yugoslavia (Nov 22 / Yugoslav Dinar)

4 pm close November 22

NEW YORK STOCK EXCHANGE COMPOSITE PRICES

DOW JONES			NASDAQ		
100	2,815.12	+15.12	1,000	1,000.00	+10.00
300	1,200.00	+10.00	2,000	2,000.00	+20.00
500	500.00	+5.00	3,000	3,000.00	+30.00
700	700.00	+7.00	4,000	4,000.00	+40.00
900	900.00	+9.00	5,000	5,000.00	+50.00
1,100	1,100.00	+11.00	6,000	6,000.00	+60.00
1,300	1,300.00	+13.00	7,000	7,000.00	+70.00
1,500	1,500.00	+15.00	8,000	8,000.00	+80.00
1,700	1,700.00	+17.00	9,000	9,000.00	+90.00
1,900	1,900.00	+19.00	10,000	10,000.00	+100.00
2,100	2,100.00	+21.00	11,000	11,000.00	+110.00
2,300	2,300.00	+23.00	12,000	12,000.00	+120.00
2,500	2,500.00	+25.00	13,000	13,000.00	+130.00
2,700	2,700.00	+27.00	14,000	14,000.00	+140.00
2,900	2,900.00	+29.00	15,000	15,000.00	+150.00
3,100	3,100.00	+31.00	16,000	16,000.00	+160.00
3,300	3,300.00	+33.00	17,000	17,000.00	+170.00
3,500	3,500.00	+35.00	18,000	18,000.00	+180.00
3,700	3,700.00	+37.00	19,000	19,000.00	+190.00
3,900	3,900.00	+39.00	20,000	20,000.00	+200.00
4,100	4,100.00	+41.00	21,000	21,000.00	+210.00
4,300	4,300.00	+43.00	22,000	22,000.00	+220.00
4,500	4,500.00	+45.00	23,000	23,000.00	+230.00
4,700	4,700.00	+47.00	24,000	24,000.00	+240.00
4,900	4,900.00	+49.00	25,000	25,000.00	+250.00
5,100	5,100.00	+51.00	26,000	26,000.00	+260.00
5,300	5,300.00	+53.00	27,000	27,000.00	+270.00
5,500	5,500.00	+55.00	28,000	28,000.00	+280.00
5,700	5,700.00	+57.00	29,000	29,000.00	+290.00
5,900	5,900.00	+59.00	30,000	30,000.00	+300.00
6,100	6,100.00	+61.00	31,000	31,000.00	+310.00
6,300	6,300.00	+63.00	32,000	32,000.00	+320.00
6,500	6,500.00	+65.00	33,000	33,000.00	+330.00
6,700	6,700.00	+67.00	34,000	34,000.00	+340.00
6,900	6,900.00	+69.00	35,000	35,000.00	+350.00
7,100	7,100.00	+71.00	36,000	36,000.00	+360.00
7,300	7,300.00	+73.00	37,000	37,000.00	+370.00
7,500	7,500.00	+75.00	38,000	38,000.00	+380.00
7,700	7,700.00	+77.00	39,000	39,000.00	+390.00
7,900	7,900.00	+79.00	40,000	40,000.00	+400.00
8,100	8,100.00	+81.00	41,000	41,000.00	+410.00
8,300	8,300.00	+83.00	42,000	42,000.00	+420.00
8,500	8,500.00	+85.00	43,000	43,000.00	+430.00
8,700	8,700.00	+87.00	44,000	44,000.00	+440.00
8,900	8,900.00	+89.00	45,000	45,000.00	+450.00
9,100	9,100.00	+91.00	46,000	46,000.00	+460.00
9,300	9,300.00	+93.00	47,000	47,000.00	+470.00
9,500	9,500.00	+95.00	48,000	48,000.00	+480.00
9,700	9,700.00	+97.00	49,000	49,000.00	+490.00
9,900	9,900.00	+99.00	50,000	50,000.00	+500.00
10,100	10,100.00	+101.00	51,000	51,000.00	+510.00
10,300	10,300.00	+103.00	52,000	52,000.00	+520.00
10,500	10,500.00	+105.00	53,000	53,000.00	+530.00
10,700	10,700.00	+107.00	54,000	54,000.00	+540.00
10,900	10,900.00	+109.00	55,000	55,000.00	+550.00
11,100	11,100.00	+111.00	56,000	56,000.00	+560.00
11,300	11,300.00	+113.00	57,000	57,000.00	+570.00
11,500	11,500.00	+115.00	58,000	58,000.00	+580.00
11,700	11,700.00	+117.00	59,000	59,000.00	+590.00
11,900	11,900.00	+119.00	60,000	60,000.00	+600.00
12,100	12,100.00	+121.00	61,000	61,000.00	+610.00
12,300	12,300.00	+123.00	62,000	62,000.00	+620.00
12,500	12,500.00	+125.00	63,000	63,000.00	+630.00
12,700	12,700.00	+127.00	64,000	64,000.00	+640.00
12,900	12,900.00	+129.00	65,000	65,000.00	+650.00
13,100	13,100.00	+131.00	66,000	66,000.00	+660.00
13,300	13,300.00	+133.00	67,000	67,000.00	+670.00
13,500	13,500.00	+135.00	68,000	68,000.00	+680.00
13,700	13,700.00	+137.00	69,000	69,000.00	+690.00
13,900	13,900.00	+139.00	70,000	70,000.00	+700.00
14,100	14,100.00	+141.00	71,000	71,000.00	+710.00
14,300	14,300.00	+143.00	72,000	72,000.00	+720.00
14,500	14,500.00	+145.00	73,000	73,000.00	+730.00
14,700	14,700.00	+147.00	74,000	74,000.00	+740.00
14,900	14,900.00	+149.00	75,000	75,000.00	+750.00
15,100	15,100.00	+151.00	76,000	76,000.00	+760.00
15,300	15,300.00	+153.00	77,000	77,000.00	+770.00
15,500	15,500.00	+155.00	78,000	78,000.00	+780.00
15,700	15,700.00	+157.00	79,000	79,000.00	+790.00
15,900	15,900.00	+159.00	80,000	80,000.00	+800.00
16,100	16,100.00	+161.00	81,000	81,000.00	+810.00
16,300	16,300.00	+163.00	82,000	82,000.00	+820.00
16,500	16,500.00	+165.00	83,000	83,000.00	+830.00
16,700	16,700.00	+167.00	84,000	84,000.00	+840.00
16,900	16,900.00	+169.00	85,000	85,000.00	+850.00
17,100	17,100.00	+171.00	86,000	86,000.00	+860.00
17,300	17,300.00	+173.00	87,000	87,000.00	+870.00
17,500	17,500.00	+175.00	88,000	88,000.00	+880.00
17,700	17,700.00	+177.00	89,000	89,000.00	+890.00
17,900	17,900.00	+179.00	90,000	90,000.00	+900.00
18,100	18,100.00	+181.00	91,000	91,000.00	+910.00
18,300	18,300.00	+183.00	92,000	92,000.00	+920.00
18,500	18,500.00	+185.00	93,000	93,000.00	+930.00
18,700	18,700.00	+187.00	94,000	94,000.00	+940.00
18,900	18,900.00	+189.00	95,000	95,000.00	+950.00
19,100	19,100.00	+191.00	96,000	96,000.00	+960.00
19,300	19,300.00	+193.00	97,000	97,000.00	+970.00
19,500	19,500.00	+195.00	98,000	98,000.00	+980.00
19,700	19,700.00	+197.00	99,000	99,000.00	+990.00
19,900	19,900.00	+199.00	100,000	100,000.00	+1,000.00

What you have always
wanted to know about
EMU...

...you can find out in more than
60 questions and answers in

A stable currency for
Europe

■ In English (52 p.) and German (54 p.)
■ Price: DM 15 per copy

DB Research GmbH
Postfach 10 06 11
D-6000 Frankfurt am Main/Germany
Fax: +49-69-71007-322

Deutsche Bank Research

Have
Finar

[illegible]

AMEX COMPOSITE PRICES

[illegible]

**Have your FT hand delivered in
Postage**

Gain the edge over your competitors by having the Financial Times delivered to your home or office every working day. Hand delivery services are available for all subscribers in the business centres of Lisbon, Oporto, the Algarve and in Funchal. Please call (01) 80 82 84 for more information.

Financial Times. World Business Newspaper.

NASDAQ NATIONAL MARKET[illegible]

Zurich takes stock after all-time high

Journal of Management Studies, 37(6), 809–827.